

## Teachers' and School Heads' Salaries and Allowances

in Europe 2016/17

Eurydice – Facts and Figures

Education and Training



# Teachers' and School Heads' Salaries and Allowances in Europe 2016/17

**Eurydice - Facts and Figures** 



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|            |  |     |

#### CODES

#### **Country codes**

| EU    | European Union                      | AT     | Austria                                   |
|-------|-------------------------------------|--------|---|
| BE    | Belgium                             | PL     | Poland                                    |
| BE fr | Belgium – French Community          | РТ     | Portugal                                  |
| BE de | Belgium – German-speaking Community | RO     | Romania                                   |
| BE nl | Belgium – Flemish Community         | SI     | Slovenia                                  |
| BG    | Bulgaria                            | SK     | Slovakia                                  |
| CZ    | Czech Republic                      | FI     | Finland                                   |
| DK    | Denmark                             | SE     | Sweden                                    |
| DE    | Germany                             | UK     | United Kingdom                            |
| EE    | Estonia                             | UK-ENG | England                                   |
| IE    | Ireland                             | UK-WLS | Wales                                     |
| EL    | Greece                              | UK-NIR | Northern Ireland                          |
| ES    | Spain                               | UK-SCT | Scotland                                  |
| FR    | France                              | BA     | Bosnia and Herzegovina                    |
| HR    | Croatia                             | СН     | Switzerland                               |
| ІТ    | Italy                               | IS     | Iceland                                   |
| СҮ    | Cyprus                              | LI     | Liechtenstein                             |
| LV    | Latvia                              | ME     | Montenegro                                |
| LT    | Lithuania                           | NO     | Norway                                    |
| LU    | Luxembourg                          | RS     | Serbia                                    |
| HU    | Hungary                             | (*)    | The Former Yugoslav Republic of Macedonia |
| МТ    | Malta                               | TR     | Turkey                                    |
| NL    | The Netherlands                     |        |   |

The Former Yugoslav Republic of Macedonia: Provisional code; sorted on The Former...

#### Statistical codes

: or m = Data not available

(-) or a = Not applicable

#### **MAIN FINDINGS**

- In Europe, the average statutory starting salary in pre-primary education for the reference year is 24 351, with the top of the pay range peaking at EUR 38 255. The equivalent rates for the other levels of education are: EUR 26 021 and EUR 42 038 in primary education; EUR 27 301 and EUR 44 732 in lower secondary education; and EUR 28 210 and EUR 47 317 in upper secondary education.
- Statutory salaries of school teachers in eastern Europe are substantially lower than in western Europe. In Bulgaria and Romania, starting salaries are almost one third of the EU average. At the top of the salary range, it is not only countries with lower starting salaries that fare below the EU average, but also Italy, Malta, Finland, Sweden, the United Kingdom, Iceland and Norway.
- In the majority of European countries, there is a clear statutory salary divide between education levels. Primary, and especially pre-primary, teachers earn less than secondary level teachers. Within secondary education, upper secondary education teachers tend to receive a higher statutory salary than in lower secondary education.
- There is room for salary progression during a teacher's career, but it varies widely between countries. For example, in lower secondary education in Denmark, Lithuania, Iceland, Norway and Serbia, the difference between the top and the beginning of the salary range is less than 20 %. However, in Ireland, Greece, Hungary, Austria and Portugal, the top salary is almost double the starting salary and in Romania it is even higher.
- Lower starting salaries do not necessarily imply higher progression rates and *vice versa*. In contrast, the longer a teacher's career, the greater the percentage difference between starting salary and top of the range salary. On average, it takes about 28 years to reach the top of the statutory salary range, but in some countries it can take as little as 10 years. In the United Kingdom (Northern Ireland), individual performance and years in service both play a role in progression. However, in Sweden, the United Kingdom (England and Wales) and Liechtenstein, performance is the main determinant.
- In 2016/17, teachers' statutory salaries were raised in most European countries. A policy reform
  or a change in the pay scales brought an increase of 4 % or more (compared to salaries in
  2015/16) in Ireland and eight other Member States from central and eastern Europe (Bulgaria,
  the Czech Republic, Estonia, Latvia, Hungary, Austria, Romania and Slovakia). Collective
  bargaining brought salary rises of more than 3 % also in Denmark, Malta, Sweden, Iceland and
  Montenegro.
- The wage freeze for public employees remained in place in Italy and Liechtenstein. In Lithuania, Luxembourg, the Netherlands and Finland, teachers' salaries were practically the same as in the previous year. In Bosnia and Herzegovina, teachers' salaries decreased.
- Real salaries (i.e. discounting inflation) of teachers entering the profession in 2016/17 are still lower than in 2009/10 in nine European countries. In Greece, the salary of beginning teachers in constant terms was, in 2016/17, around two thirds of their pay seven years before.
- On top of their statutory salaries, all European education systems provide allowances to teachers. Almost all of them compensate teachers for additional responsibilities and working overtime. Allowances for further formal qualifications, outstanding performance and teaching in challenging circumstances are provided in about half of the education systems.

- Top-level authorities have the main responsibility for determining teachers' allowances in most education systems, while schools have autonomy in deciding on a majority of allowances only in few countries (Denmark, Estonia, Latvia, Lithuania, the Netherlands, Sweden and Iceland).
- School heads earn different salaries depending on the size and other characteristics of the school in more than half of the education systems. The salary difference between schools is usually lower than 20 % but it can be larger in some countries such as Ireland, Latvia, the Netherlands (upper secondary level), Portugal, the United Kingdom (England, Wales and Northern Ireland) and Iceland.
- The maximum statutory salary for school heads is in most countries at least 25 % higher than for teachers with the minimum qualification.

#### PART I: COMPARATIVE ANALYSIS

#### Introduction

Changing expectations with respect to the quality of teaching require teachers and school heads to develop a broader range of competences and to carry out a wider range of tasks than before (<sup>1</sup>). They are expected to use Information and Communication technologies (ICT), work in teams, teach children from various socio-economic and cultural backgrounds, facilitate the integration of children with special education needs (SEN) and contribute to school leadership and management. Teaching is no longer perceived only as the transmission of knowledge: increasing emphasis is placed on the facilitation of learning, the development of key competences and the co-creation of knowledge with learners. School heads are also called to lead teams, support the development of staff, improve school performance, liaise with local stakeholders and manage financial resources. The complexity and variety of competences required poses a challenge for all national education systems: how to attract the most talented people into the teaching profession and retain them. This is particularly difficult at a time when pressure to hold back public expenditure is high and the education sector is increasingly in competition with other sectors of the economy and the business world to attract the best qualified young graduates.

Remuneration is a key element in making teaching an attractive profession. Along with other factors such as working conditions, career prospects, professional development opportunities and recognition, it plays an important role in drawing people into the profession as well as ensuring that serving teachers are satisfied and sufficiently motivated to continue to provide high quality teaching. Policies that affect the earnings and career prospects of those employed in the education sector should therefore be an integral part of comprehensive strategies to improve the attractiveness of the teaching profession, both for serving teachers and potential candidates.

This report analyses statutory salaries and allowances for teachers and school heads in pre-primary, primary and secondary public schools in 41 European education systems (<sup>2</sup>).

**Section 1** analyses the annual basic gross statutory salaries of lower-secondary teachers at the start of their career, after 10 and 15 years of experience and at the top of the pay scale, and **section 2** gives further details on differences with other education levels.

**Section 3** explores the salary progression rates and the time it takes to reach the top of the salary range, while **section 4** examines the relationship between time and progression rates.

**Section 5** examines the changes in teachers' statutory salaries over the past year, and **section 6** analyses the variations in teachers' starting salaries in real terms since 2009/10.

**Section 7** describes how school heads' salaries are defined and how they relate to the size and other characteristics of the school, while **section 8** compares the annual gross statutory salaries of teachers and school heads at an early and late stage in their career.

**Section 9** looks at the allowances and other payments that teachers may receive in addition to their salaries for taking over other responsibilities, obtaining further qualifications, participating in training, performing well or working under certain difficult circumstances. The authority levels responsible for defining these allowances are described in **section 10**.

<sup>(1)</sup> Council of the European Union, 2014. Conclusions on effective teacher education. Education, Youth, Culture and Sport Council meeting, Brussels, 20 May 2014. European Commission, 2013. Supporting teacher competence development for better learning outcomes, available at http://ec.europa.eu/education/policy/school/doc/teachercomp\_en.pdf

<sup>(&</sup>lt;sup>2</sup>) This report covers all Eurydice members except Croatia and Cyprus that did not participate in this data collection. Data have been collected jointly by the Eurydice and the NESLI networks.

#### 1. Salaries in eastern Europe are considerably lower than in western Europe

Salary levels are a key factor in attracting people to the teaching profession. In Europe, the average statutory starting salary in pre-primary education (ISCED 02) for the reference year is 24 351, with the top of the pay range being EUR 38 255. The equivalent rates for the other levels of education are: EUR 26 021 and EUR 42 038 in primary (ISCED 1); EUR 27 301 and 44 732 in lower secondary (ISCED 24); and EUR 28 210 and 47 317 in upper secondary education (ISCED 34). Focusing only on the EU Member States, average salaries are slightly lower: EUR 22 936 and 37 638 in pre-primary; EUR 24 640 and 41 737 in primary; EUR 25 550 and 43 972 in lower secondary; and EUR 26 306 and 46 292 in upper secondary education (<sup>1</sup>).

However, caution should be exercised when comparing international data. Cross-country differences in living costs, taxation, social security and pension schemes mean that the same salary is not equally attractive in all countries. To facilitate international comparison, pre-tax statutory salaries have been converted from national currencies into purchasing parity standards (PPS). The figures exclude employers' compulsory social security and pension contributions, but do include those made by employees themselves (<sup>2</sup>).

Figure 1 depicts the annual gross statutory salaries of teachers at four cutting points: starting salary, salary after 10 and 15 years of service, and the top of the salary range. For most countries, the statutory starting salary indicates the amount paid to fully qualified teachers who hold the minimum qualification required to begin teaching at a certain level of education. However, in countries where teachers normally start with higher than the minimum level of qualification and, consequently, have a higher statutory salary, then the data reflect this higher salary. The statutory salary at the top of the range is the highest amount that a fully qualified teacher with the minimum qualification may earn after a certain number of years (which varies between countries) in the profession or at retirement.

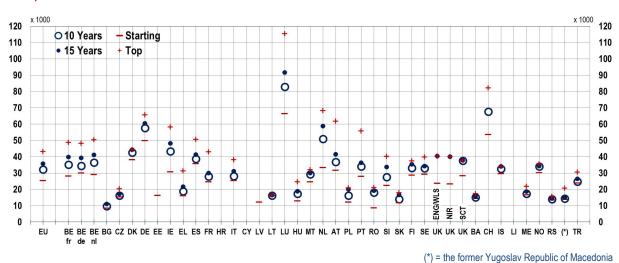
The full data for pre-primary, primary, lower secondary and upper secondary education is provided in the table below Figure 1. To facilitate the presentation, Figure 1 illustrates teachers' statutory salaries for lower secondary education (ISCED 24), and Figure 2 indicates the percentage differences between this and other levels of education.

With a statutory starting salary of 66 273 and 53 467 PPS respectively, starting salaries in Luxembourg and Switzerland are the highest in Europe for teachers at lower secondary level (ISCED 24). In fact, starting salaries in these two countries are higher than the top salaries in the pay ranges of most other European countries. Likewise, Luxembourg and Switzerland's top salaries are also substantially higher than any of the other countries examined here – only Germany, the Netherlands and Austria pay salaries that come within the range of Luxembourg and Switzerland, but these three countries still lag far behind Luxembourg and Switzerland with respect to the top salaries paid.

Including the Luxembourg outlier, the mean starting salary in the EU is 25 246 PPS at lower secondary level. Without Luxembourg, which distorts the central tendency upwards, the mean is 23 879 PPS. For the top salaries the values are 42 944 PPS and 40 268 PPS respectively.

<sup>(&</sup>lt;sup>1</sup>) Non-Euro currencies have been converted to euros using the Eurostat average exchange rates for 2017 [ert bil eur a].

<sup>(&</sup>lt;sup>2</sup>) PPS is an artificial common reference currency unit used to express the volume of economic aggregates for the purpose of spatial comparisons in such a way that price level differences between countries are eliminated. The PPS values are obtained by dividing their original value in national currency units by the respective purchasing power parity (PPP).



# Figure 1: Annual basic gross statutory salaries (starting salary, salary after 10 and 15 years, and top of the salary range) for full-time teachers in lower secondary (ISCED 24) public schools in PPS, 2016/17

Source: Eurydice.

Annual basic gross statutory salaries (starting salary, salary after 10 and 15 years, and top of the salary range) in PPS for full-time teachers in pre-primary (ISCED 02), primary (ISCED 1), lower secondary (ISCED 24) and upper secondary

|        |     |           | • |
|--------|-----|-----------|---|
| (ISCED | 34) | education |   |

| •        |       |        |        |        |        |        |        |        |        |        |        |        |        |    |        |    |        |
|----------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----|--------|----|--------|
|          |       | BE fr  | BE de  | BE nl  | BG     | CZ     | DK     | DE     | EE     | IE     | EL     | ES     | FR     | HR | IT     | CY | LV     |
| ISCED 02 | Start | 28 156 | 29 948 | 29 007 | 8 493  | 14 489 | 34 786 | 1      | (-)    | :      | 15 968 | 31 879 | 23 401 | 1  | 23 484 | 1  | 11 014 |
|          | 10    | 35 208 | 34 438 | 36 375 | 9 739  | 14 828 | 39 234 | :      | (-)    | :      | 18 753 | 34 520 | 26 654 | :  | 25 834 | 1  | (-)    |
|          | 15    | 39 640 | 38 953 | 40 953 | 10 744 | 15 205 | 39 234 | 1      | (-)    | 1      | 21 427 | 36 852 | 28 513 | :  | 28 368 | 1  | (-)    |
|          | Тор   | 48 504 | 47 982 | 50 108 | :      | 16 951 | 39 234 | 1      | (-)    | 1      | 31 070 | 45 287 | 41 524 | :  | 34 520 | 1  | (-)    |
| ISCED 1  | Start | 28 156 | 29 948 | 29 007 | 8 493  | 15 317 | 37 858 | 44 327 | 16 153 | 30 651 | 15 968 | 31 879 | 23 401 | :  | 23 484 | 1  | 12 080 |
|          | 10    | 35 208 | 34 438 | 36 375 | 9 739  | 16 260 | 42 025 | 52 493 | (-)    | 43 293 | 18 753 | 34 520 | 26 654 | 1  | 25 834 | 1  | (-)    |
|          | 15    | 39 640 | 38 953 | 40 953 | 10 744 | 16 985 | 43 410 | 55 428 | (-)    | 47 931 | 21 427 | 36 852 | 28 513 | :  | 28 368 | 1  | (-)    |
|          | Тор   | 48 504 | 47 982 | 50 108 | :      | 20 040 | 43 410 | 58 806 | (-)    | 57 940 | 31 070 | 45 287 | 41 524 | :  | 34 520 | 1  | (-)    |
| ISCED 24 | Start | 28 156 | 29 948 | 29 007 | 8 493  | 15 325 | 38 040 | 49 831 | 16 153 | 30 651 | 15 968 | 35 622 | 24 580 | :  | 25 316 | 1  | 12 080 |
|          | 10    | 35 208 | 34 438 | 36 375 | 9 739  | 16 290 | 42 534 | 57 516 | (-)    | 43 293 | 18 753 | 38 628 | 27 833 | 1  | 28 044 | 1  | (-)    |
|          | 15    | 39 640 | 38 953 | 40 953 | 10 744 | 17 020 | 43 980 | 60 246 | (-)    | 47 931 | 21 427 | 41 094 | 29 692 | :  | 30 910 | 1  | (-)    |
| -        | Тор   | 48 504 | 47 982 | 50 108 | :      | 20 134 | 43 980 | 65 431 | (-)    | 57 940 | 31 070 | 50 322 | 42 821 | 1  | 37 910 | 1  | (-)    |
| ISCED 34 | Start | 35 028 | 37 505 | 36 189 | 8 493  | 15 339 | 36 107 | 50 075 | 16 153 | 30 651 | 15 968 | 35 622 | 24 580 | :  | 25 316 | 1  | 12 080 |
|          | 10    | 44 649 | 43 889 | 46 126 | 9 739  | 16 305 | 46 924 | 60 858 | (-)    | 43 293 | 18 753 | 38 628 | 27 833 | 1  | 28 726 | 1  | (-)    |
|          | 15    | 50 919 | 50 251 | 52 601 | 10 744 | 17 015 | 46 924 | 63 713 | (-)    | 47 931 | 21 427 | 41 094 | 29 692 | 1  | 31 775 | 1  | (-)    |
|          | Тор   | 61 368 | 60 855 | 63 394 | :      | 20 103 | 46 924 | 72 436 | (-)    | 57 940 | 31 070 | 50 322 | 42 821 |    | 39 632 | 1  | (-)    |

|                |       | LT     | LU      | HU     | MT     | NL     | AT     | PL     | PT     | RO     | SI     | SK     | FI     | SE     | UK-<br>ENG/WLS | UK-<br>Nir | UK-<br>SCT |
|----------------|-------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|------------|------------|
| ISCED 02       | Start | 10 365 | 58 476  | 11 572 | 20 252 | 31 336 | :      | 12 091 | 27 914 | 8 538  | 22 256 | 10 468 | 23 425 | 28 122 | 23 565         | 23 330     | 28 210     |
|                | 10    | 11 156 | 75 629  | 15 623 | 25 993 | 39 268 | :      | 16 219 | 33 986 | 18 151 | 26 483 | 11 522 | 25 299 | 29 864 | (-)            | (-)        | 37 511     |
|                | 15    | 11 411 | 85 395  | 16 780 | 25 993 | 46 725 | :      | 19 805 | 36 064 | 18 940 | 32 269 | 12 044 | 25 299 | 30 649 | 40 120         | 39 721     | 37 511     |
|                | Тор   | 11 897 | 103 332 | 21 987 | 25 993 | 49 336 | 1      | 20 645 | 55 524 | 20 771 | 37 082 | 12 989 | 25 299 | 33 208 | 40 120         | 39 721     | 37 511     |
| <b>ISCED 1</b> | Start | 15 981 | 58 476  | 11 572 | 24 494 | 31 336 | 31 809 | 12 091 | 27 914 | 8 538  | 22 256 | 11 711 | 26 459 | 28 509 | 23 565         | 23 330     | 28 210     |
|                | 10    | 16 134 | 75 629  | 15 623 | 29 116 | 39 268 | 35 014 | 16 219 | 33 986 | 18 151 | 27 463 | 14 060 | 30 626 | 32 109 | (-)            | (-)        | 37 511     |
|                | 15    | 16 237 | 85 395  | 16 780 | 29 714 | 46 725 | 39 194 | 19 805 | 36 064 | 18 940 | 33 481 | 16 463 | 32 464 | 33 568 | 40 120         | 39 721     | 37 511     |
|                | Тор   | 16 390 | 103 332 | 21 987 | 31 824 | 49 336 | 57 660 | 20 645 | 55 524 | 20 771 | 39 965 | 17 750 | 34 412 | 38 531 | 40 120         | 39 721     | 37 511     |
| ISCED 24       | Start | 15 981 | 66 273  | 12 812 | 24 494 | 33 258 | 31 702 | 12 091 | 27 914 | 8 538  | 22 256 | 11 711 | 28 576 | 29 190 | 23 565         | 23 330     | 28 210     |
|                | 10    | 16 134 | 82 841  | 17 297 | 29 116 | 50 999 | 36 843 | 16 219 | 33 986 | 18 151 | 27 463 | 14 060 | 33 077 | 32 885 | (-)            | (-)        | 37 511     |
|                | 15    | 16 237 | 91 417  | 18 578 | 29 714 | 58 593 | 41 215 | 19 805 | 36 064 | 18 940 | 33 481 | 16 463 | 35 061 | 34 055 | 40 120         | 39 721     | 37 511     |
|                | Тор   | 16 390 | 115 197 | 24 344 | 31 824 | 68 006 | 61 578 | 20 645 | 55 524 | 20 771 | 39 965 | 17 750 | 37 165 | 39 601 | 40 120         | 39 721     | 37 511     |
| ISCED 34       | Start | 15 981 | 66 273  | 12 812 | 24 494 | 33 258 | 31 740 | 12 091 | 27 914 | 8 538  | 22 256 | 11 711 | 30 302 | 29 190 | 23 565         | 23 330     | 28 210     |
|                | 10    | 16 134 | 82 841  | 17 297 | 29 116 | 50 999 | 39 915 | 16 219 | 33 986 | 18 151 | 27 463 | 14 060 | 36 392 | 34 011 | (-)            | (-)        | 37 511     |
|                | 15    | 16 237 | 91 417  | 18 578 | 29 714 | 58 593 | 45 133 | 19 805 | 36 064 | 18 940 | 33 481 | 16 463 | 37 847 | 34 882 | 40 120         | 39 721     | 37 511     |
|                | Тор   | 16 390 | 115 197 | 24 344 | 31 824 | 68 006 | 65 630 | 20 645 | 55 524 | 20 771 | 39 965 | 17 750 | 40 118 | 40 574 | 40 120         | 39 721     | 37 511     |

#### Teachers' and School Heads' Salaries and Allowances in Europe - 2016/17

|         |       | BA     | СН     | IS     | LI  | ME     | NO     | RS     | (*)    | TR     | EU (average) | All countries (average) |
|---------|-------|--------|--------|--------|-----|--------|--------|--------|--------|--------|--------------|-------------------------|
| SCED 02 | Start | 12 613 | 44 544 | 28 369 | (-) | 14 690 | 27 162 | 11 408 | 13 326 | 23 820 | 22 745       | 22 573                  |
|         | 10    | 13 243 | 55 742 | 31 429 | (-) | 15 352 | 31 675 | 11 879 | 14 008 | 24 733 | 27 926       | 27 108                  |
|         | 15    | 13 559 | :      | 32 662 | (-) | 16 345 | 31 675 | 12 114 | 14 362 | 26 197 | 31 490       | 29 262                  |
|         | Тор   | 15 135 | 67 915 | 32 662 | (-) | 18 969 | 31 995 | 13 290 | 19 877 | 30 242 | 37 229       | 35 176                  |
| SCED 1  | Start | 13 454 | 47 591 | 29 492 | (-) | 16 609 | 30 222 | 13 337 | 13 703 | 23 820 | 24 404       | 24 225                  |
|         | 10    | 14 126 | 59 160 | 32 561 | (-) | 17 359 | 34 118 | 13 885 | 14 404 | 24 733 | 30 635       | 29 613                  |
| -       | 15    | 14 463 | 1      | 33 887 | (-) | 18 484 | 34 118 | 14 159 | 14 768 | 26 197 | 34 190       | 31 877                  |
|         | Тор   | 16 150 | 72 422 | 33 887 | (-) | 21 506 | 35 397 | 15 529 | 20 392 | 30 242 | 40 885       | 38 620                  |
| SCED 24 | Start | 14 294 | 53 467 | 29 492 | (-) | 16 609 | 30 222 | 13 337 | 13 703 | 23 820 | 25 246       | 25 066                  |
|         | 10    | 15 009 | 67 588 | 32 561 | (-) | 17 359 | 34 118 | 13 885 | 14 404 | 24 733 | 32 124       | 31 026                  |
|         | 15    | 15 366 | 1      | 33 887 | (-) | 18 484 | 34 118 | 14 159 | 14 768 | 26 197 | 35 506       | 32 963                  |
|         | Тор   | 17 153 | 81 919 | 33 887 | (-) | 21 506 | 35 397 | 15 529 | 20 392 | 30 242 | 42 944       | 40 513                  |
| SCED 34 | Start | 16 817 | 60 173 | 25 031 | (-) | 16 609 | 36 044 | 13 337 | 14 306 | 23 820 | 25 946       | 25 910                  |
|         | 10    | 17 658 | 77 205 | 26 233 | (-) | 17 359 | 39 831 | 13 885 | 15 038 | 24 733 | 33 839       | 32 699                  |
|         | 15    | 18 078 | 1      | 26 976 | (-) | 18 484 | 39 831 | 14 159 | 15 418 | 26 197 | 37 197       | 34 385                  |
|         | Тор   | 20 180 | 92 259 | 34 159 | (-) | 21 506 | 44 082 | 15 529 | 21 322 | 30 242 | 45 038       | 42 788                  |

(\*) = the former Yugoslav Republic of Macedonia

#### Source: Eurydice.

#### Explanatory note (Figure 1)

The values in Figure 1 and the data table show the annual gross statutory salaries (in PPS) for the largest proportion of teachers in a given country.

The EU average is calculated by adding the respective values of all EU education systems participating in this study divided by the number of these education systems. The 'all countries (average)' on the table refers to all the education systems participating in this study. Education systems with missing values are excluded from the calculation on a case by case basis.

The PPS have been calculated by dividing nominal salaries by the PPP. PPP EU 28 = 1, reference year: 2016. Source: Eurostat [prc\_ppp\_ind], extracted on 10.04.2018.

The reference year is 2016/17 (2016), unless stated otherwise.

#### Country-specific notes

Belgium: In ISCED 34, the majority of teachers have a higher qualification than the minimum and receive a higher statutory salary, which is reported here.

Bulgaria: The top of the statutory salary range is not fixed. Statutory salaries do not include the 13th month payment or holiday payment.

Czech Republic: The salaries are weighted averages based on the proportions of teachers in the different pay categories.

Germany: The salaries are weighted averages of the data available at regional (Länder) level.

Estonia: Official regulations set only a minimum wage which applies to all teachers.

**Ireland**: The salaries refer to the new statutory salary pay scales, although a majority of teachers are still paid according to the old one which is being phased out.

Spain: The salaries are weighted averages of the salaries at regional level (Autonomous Communities).

Lithuania: Data correspond to a teaching workload of 36 hours a week, compared to 18 in the 2015/16 Eurydice report.

Latvia: Only starting salaries are fixed by official regulations.

**Netherlands**: Teacher salary placement and progression are determined at school level. Salaries are weighted averages based on the ratio of salary scales valid on 1 October 2016.

Austria: Salaries are based on the weighted means of actual salaries in 2016 and 2017. ISCED 34 includes salaries of teachers in vocational programmes. There are no federal level statistics for ISCED 02.

**Poland**: In ISCED 02-2, the majority of teachers have a higher qualification than the minimum (the same as at ISCED 34) and receive a higher statutory salary, which is reported here.

**Romania**: In ISCED 02-1, the majority of teachers have a higher qualification than the minimum (the same as at ISCED 24-3) and receive a higher statutory salary, which is reported here.

**Finland**: The country is divided into two geographical areas with two different pay scales. The data refer to the higher pay scale. Salaries in the other pay scale are 1 % lower.

**Sweden**: The reference year is the calendar year 2016. There are no statutory salaries. The figures for starting salaries correspond to the median values of the actual salary of teachers with one or two years of experience. Top salaries refer to the actual salary of teachers belonging to the 90th percentile.

**United Kingdom**: For England and Wales, the statutory salary figures apply to teachers paid on the main and upper pay ranges. The starting salary is the minimum of the main pay range and the top salary is the maximum of the upper pay range. The figures apply to teachers paid on the 'England and Wales (excluding London Area) area' pay range. Pay ranges for teachers employed in: 'Inner London Area'; 'Outer London Area'; and 'Fringe Area' are higher. For Northern Ireland, the figures apply to teachers paid on the main and upper pay scales. The starting salary is the minimum of the upper pay scale and the top salary is the maximum of the upper pay scale.

Bosnia and Herzegovina: The salaries are averages of the data available at regional (Canton) level.

**Switzerland**: Statutory salaries are determined at regional (*Canton*) level. The figures are weighted averages of the 26 regional legal requirements. The reference year is 2015/16. Starting and top salaries, as well as the number of years needed to reach the top salary, vary considerably between the *Cantons*.

Liechtenstein: Eurostat does not collect PPP data for Liechtenstein. Therefore, salaries cannot be converted into PPS.

**Norway**: In ISCED 34, the majority of teachers have a higher qualification than the minimum and receive a higher statutory salary, which is reported here. A sizable minority (ca. 37 %) of ISCED 1-2 teachers have a higher than the minimum qualification and receive a higher statutory salary, ranging from 33 216 PPS (min.) to 39 096 PPS (max.).

At lower secondary level, 20 education systems have a starting salary that is below the EU average even when the Luxembourg outlier is removed (Bulgaria, the Czech Republic, Estonia, Greece, Latvia, Lithuania, Hungary, Malta, Poland, Romania, Slovenia, Slovakia, the United Kingdom – England, Wales, Northern Ireland, Bosnia and Herzegovina, Montenegro, Serbia, Turkey and the former Yugoslav Republic of Macedonia). In seven countries (Latvia, Hungary, Poland, Slovakia, Bosnia and Herzegovina, Serbia and the former Yugoslav Republic of Macedonia), the starting salary is less than half the EU average, ranging between 10 000 PPS and 14 000 PPS. In Bulgaria and Romania, it is even lower. At 8 493 and 8 538 PPS respectively, the starting salary amounts to approximately one third of the EU average. Thus, as far as the starting salary at lower secondary education is concerned, there is a clear division between eastern European and the Balkan countries (below EU average), on the one hand, and western and northern European (above EU average), on the other.

For statutory salaries at the top of the pay range in lower secondary education, the picture is more varied. In addition to the eastern European and Balkan countries that all have salaries below the EU average, there are also several western or northern European countries where pay is below average (<sup>3</sup>). These are Italy, Malta, Finland, Sweden, the United Kingdom, Iceland and Norway (<sup>4</sup>). Furthermore there are five countries, in addition to Luxembourg and Switzerland, which have a top statutory salary that exceeds the EU average by more than 25 % (Germany, Ireland, the Netherlands, Austria and Portugal).

It is interesting to note that in nearly half the countries the top salary coincides (or almost coincides) with the statutory salary after only 15 or even 10 years of service. As Figure 1 illustrates, in Bulgaria, Denmark, Lithuania, Malta, Romania, Bosnia and Herzegovina, Iceland, Norway and Serbia, the statutory salary at lower secondary level after 10 years in service is identical with (or very close to) the top salary. In Slovakia, Finland, the United Kingdom (England, Wales and Northern Ireland), Montenegro and Turkey, the top salary is reached slightly later, in 15 years.

#### 2. Teaching in the lower levels of education means a lower statutory salary

As already noted, in the EU, the average starting salary in lower secondary education (ISCED 24) is 25 246 PPS, while the top of the salary range is 42 944 PPS. In comparison, the average starting salaries at the other levels of education are: pre-primary (ISCED 02), 22 745 PPS; primary (ISCED 1), 24 404 PPS; and upper secondary (ISCED 34), 25 946 PPS. The top of the salary ranges for the other levels of education are 37 229 PPS in pre-primary, 40 885 PPS in primary and 45 038 PPS in upper secondary level. This means that the salaries in pre-primary and primary education tend to be lower than in lower secondary, while salaries in upper secondary are higher. Although there are differences between countries, some interesting patterns emerge.

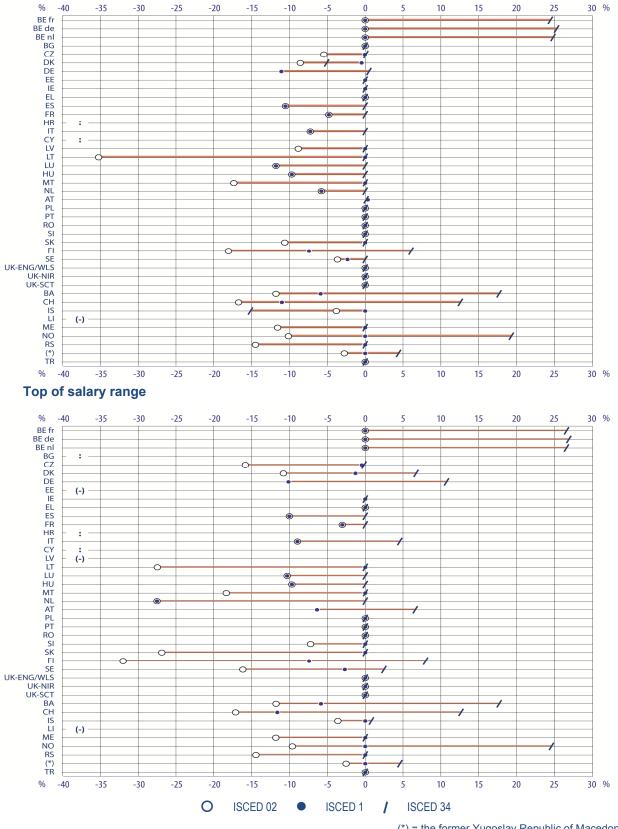
In nine countries (Bulgaria, Estonia, Ireland, Greece, Poland, Portugal, Romania, the United Kingdom and Turkey), there is no difference between the statutory salaries at lower secondary education and those of other education levels, at each career milestone (starting out, after 10 or 15 years of service and at the highest earning point) ( $^{5}$ ).

<sup>(&</sup>lt;sup>3</sup>) For Bulgaria, Estonia and Latvia, it is impossible to tell, because the top of the range salaries are not pre-defined.

<sup>(&</sup>lt;sup>4</sup>) The outcome is the same if Luxembourg is excluded from the EU average top of the range salary.

<sup>(&</sup>lt;sup>5</sup>) For Bulgaria, Estonia, Ireland and the United Kingdom, this applies to education levels where data are complete. For Poland, this applies only to the largest proportion of teachers, who have a higher than the minimum qualification. In the case of teachers with minimum qualifications there are salary differences between education levels.

# Figure 2: Differences between lower secondary (ISCED 24) and other levels of education in annual statutory salaries for full-time teachers in public schools in PPS, 2016/17 Starting salary



Source: Eurydice.

#### Explanatory note (Figure 2)

The values in Figure 2 show the percentage differences between education levels for the statutory starting salary and the top of the salary range. Lower secondary education (ISCED 24) is the reference level shown on the scale as 0. The other levels are pre-primary (ISCED 02), primary (ISCED 1) and upper secondary (ISCED 34). The salaries, annual and gross amounts expressed in PPS, are those applying to the largest proportion of teachers.

The PPS have been calculated by dividing nominal salaries by the PPP. PPP EU 28 = 1, reference year: 2016. Source: Eurostat [prc\_ppp\_ind], extracted on 10.04.2018.

The reference year is 2016/17 (2016), unless stated otherwise.

#### **Country-specific notes**

All the country-specific notes of Figure 1 apply also to Figure 2.

However, as shown in Figure 2, in most of the remaining countries the statutory starting salaries of pre-primary (ISCED 02) and primary (ISCED 1) teachers are lower than that of lower secondary teachers (ISCED 24). Furthermore, the gap is wider between pre-primary and lower secondary, and even wider between pre-primary and upper secondary. In Malta, Slovakia, Finland, Bosnia and Herzegovina, Switzerland, Montenegro, Norway and Serbia, the starting salaries in pre-primary education are between 10 % and 20 % lower than in lower secondary. In Lithuania, the gap is even greater (35 % lower than ISCED 24). In contrast, the disparity between primary and lower secondary teachers rarely exceeds 10 percentage points – this occurs only in Germany, Spain, Luxembourg and Switzerland (see Figure 2). In six countries (France, Italy, Hungary, the Netherlands, Finland and Bosnia and Herzegovina), the difference is between 5 % and 10 %, while in the rest there is no difference, or very little, between the starting salaries of teachers in primary and lower secondary education.

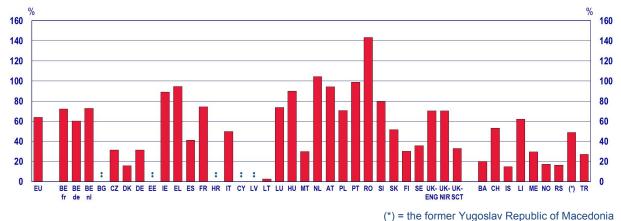
At the top of the pay ranges, the differences between education levels follow, by and large, the same pattern as starting salaries. That is, the top salaries in primary education and especially in pre-primary education are lower than those of lower secondary. In addition, top salaries in upper secondary tend to surpass the top salaries of all other school education levels. One important difference between the top of the pay range and starting salary patterns is that the disparities between pre-primary and secondary education tend to be greater at the top of the range. The comparatively wider lines for the Czech Republic, Denmark, Netherlands, Slovakia and Finland in the lower part of Figure 2 suggest exactly that. In the Netherlands, Slovakia and Finland, the salary gap between pre-primary and lower secondary levels is particularly wide at the top of the pay range. Specifically, in the Netherlands and Slovakia, the top salary for pre-primary is 27 % lower than for lower secondary, as opposed to only 6 % for the starting salary in the Netherlands and 11 % in Slovakia. In Finland, the gap at the top of the pay range is 32 %, whereas at the starting level it is 18 %. There are four countries where the gap between the two levels narrows through the teacher's career, but in three of these (Spain, France and Luxembourg) the change is very small (one to two percentage points). In Lithuania, the improvement is more substantial, but the gap remains. The difference between pre-primary and lower secondary falls from 35 % for the starting salary to 27 % at the top of the pay range (see Figure 2).

### 3. Salaries can progress greatly, but the rates of increase and the time required vary between countries

The level of the statutory starting salary may play an important role in attracting new teachers, but this is only one aspect to be considered. If salaries rise quickly, then a low starting salary may not necessarily be a dis-incentive to becoming a teacher. Substantial pay rises during a career may contribute to teacher retention. Conversely, sluggish and minimal pay rises can have a detrimental effect on attracting and retaining teachers. Therefore, it is important to examine not only the starting salary, but also its development over time, taking into account the number of years it takes to reach the top salary.

In most European countries, the difference between the statutory starting and top salaries is quite substantial. On average across the EU, the top salary for pre-primary education is 57 % higher than the starting salary, for primary it is 62 %, for lower secondary it is 64 % and for upper secondary it is 66 % higher. It should be reminded that the statutory salary does not include any allowances that teachers may receive. Therefore, the differences in the overall remuneration of teachers may be more or less pronounced as suggested here.

### Figure 3: Differences between annual statutory starting salaries and the top of the pay range for full-time teachers in public schools (ISCED 24), 2016/17



#### Source: Eurydice.

#### Explanatory note (Figure 3)

The values in Figure 3 show the percentage difference between annual gross statutory starting salaries and the top of the range for the largest proportion of teachers in lower secondary education. The data can be found in the Figure 4 data table. The EU average is calculated by adding the respective values of all EU education systems participating in the study divided by the number of education systems. Education systems with missing values are excluded from the calculation on a case by case basis.

The reference year is 2016/17 (2016), unless stated otherwise.

#### Country-specific notes

All the country-specific notes of Figure 1 apply also to Figure 3.

In some countries, salary progression can be relatively small, while in others it can result in a doubling (or even tripling) of the starting salary. In lower secondary education, the smallest percentage increase between the starting and top salary is found in Lithuania (3 %), followed by Iceland (15 %), Denmark (16 %), Serbia (16 %) and Norway (17 %). In contrast, the highest percentage increase is reported by Romania (143 %), the Netherlands (104 %), Portugal (99 %), Greece (95 %), Austria (94 %), Hungary (90 %), Ireland (89 %) and Slovenia (80 %) (see Figure 3).

Salary progression percentage increases tend to be the same across all education levels (see Figure 4 data table). A few exceptions apply. In the Czech Republic, the increase between the starting and top salary at pre-primary level is 17 %, compared to 31 % at other levels. In Denmark, the increase at upper secondary is 30 %, compared to 15 %-16 % at primary level and lower secondary and 13 % at pre-primary. In Lithuania, the salary progression at pre-primary is steeper (15 %) than at the other levels (3 %). In the Netherlands, the increase in pre-primary and primary is 57 %, but in lower and upper secondary it is 104 %. In Austria, the pay rise increases both across time and education levels. For example, at primary education level, the statutory salary rises by 10 % after 10 years, 23 % after 15 years and the top salary is 81 % higher than the starting salary. At upper secondary level, the same figures are 26 %, 42 % and 107 %, respectively. In Slovakia, Finland and Sweden, the pay rises for pre-primary teachers are less than half the amount received by teachers at the higher levels of education. Finally, in Iceland, salary progression at ISCED 34 is distinctive from

the other levels of education as it is relatively weak during the earlier part of a teacher's career (5 %-8 % compared to the starting salary), but picks up toward the end (36 %). In contrast, salary progression is relatively evenly distributed over the years for teachers at other levels.

In Europe, the average time taken to reach the top of the salary range is 28 years. However, behind the average figures lies a considerable variation between countries. At lower secondary level (ISCED 24), there are some education systems in which teachers typically reach the top salary in less than 15 years (Denmark, and the United Kingdom – Scotland) and others in which that is the case only after 40 years (Romania, Montenegro, Serbia and the former Yugoslav Republic of Macedonia) or even more (Hungary). As Figure 4 shows, in six countries (Belgium, France, Luxembourg, Slovenia, Switzerland and Turkey), it takes between 25 and 30 years of service, while for the rest it varies widely (<sup>6</sup>). In Malta, Finland, Iceland and Norway, it takes between 15 and 24 years, while in the Czech Republic, Greece, Spain, Italy, Portugal and Slovakia it takes between 30 and 39 years.

Thus, the data reveal that there is plenty of room for salary progression, that it usually takes less than 30 years to reach the top salary and the progression is slightly uneven between education levels. In particular, upper secondary (ISCED 34) teachers tend not only to start with relatively better salaries, but they also have better prospects in terms of salary progression than teachers at other education levels. The combination of the two factors suggests that from a statutory salary point of view, upper secondary teachers are comparatively better off.

### 4. Salary progression rate does not depend on starting salary level, but on years of service

From a purely statistical point of view, the lower the starting salary, the greater the potential for higher percentage increases over time. Conversely, countries with relatively high starting salaries might be expected to report smaller increases. However, the data do not confirm the hypothesis that there is a relationship between starting salary level and salary progression rate. Examining the difference between the top of the pay range and starting salaries at lower secondary level (ISCED 24), the correlation between starting salary and the percentage increase is very small (Pearson's r = -.05) (<sup>7</sup>). In other words, relatively lower starting salaries do not necessarily mean higher pay rises. This is best exemplified in two extreme and opposite cases. In Lithuania, the starting statutory salary at ISCED 24 is below the EU average (see Figure 1), yet it remains virtually unchanged during a teacher's career. In Portugal, the starting salary is above the EU average, but it can rise by almost 100 %. The fact that it takes 15 years in Lithuania to reach the top of the salary range, whereas in Portugal it takes 35 years, suggests that the number of years in service may have something to do with salary progression.

Figure 4 illustrates the relationship between the years of service required to reach the top statutory salary and salary progression (percentage change between top and starting salaries) for lower secondary (ISCED 24) teachers (<sup>8</sup>). It shows that there is a positive correlation between the two,

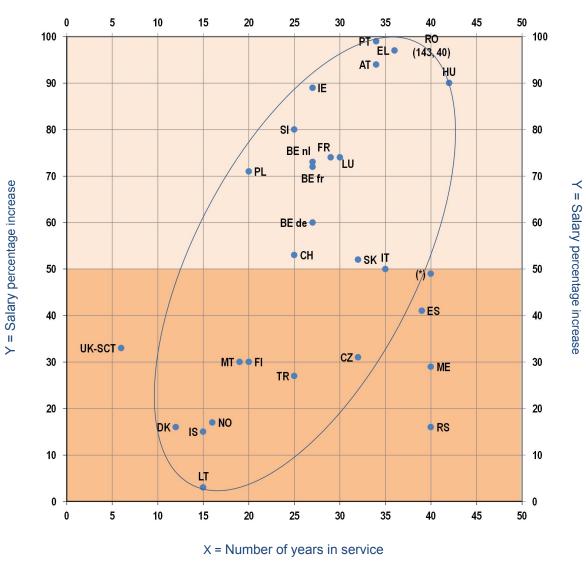
<sup>(&</sup>lt;sup>6</sup>) The years of service needed in order to reach the salary at the top of the range are the same across education levels with the following exceptions. In Belgium (French and Flemish Communities), the majority of ISCED 34 teachers need 25 years to reach the top salary. In Denmark, ISCED 02 teachers can reach the top salary in ten years and ISCED 34 teachers in five. In France, ISCED 02 and ISCED 1 teachers can reach the top within 25 years. In Finland, ISCED 02 teachers can reach the top in ten years.

<sup>(&</sup>lt;sup>7</sup>) Pearson's correlation coefficient is a measure of the linear correlation between two variables. It has a value of between +1 and -1, where 1 is total positive linear correlation (i.e. very strong positive association), 0 is no linear correlation (i.e. no association), and -1 is total negative linear correlation (i.e. very strong negative association). Source: <u>https://en.wikipedia.org/wiki/Pearson correlation coefficient</u>, accessed 12.6.2018.

<sup>(&</sup>lt;sup>8</sup>) The findings by and large apply also to the other ISCED levels because, as already noted in the previous section, the number of years in service and the salary progression rates tend to be the same or similar across education levels.

especially if the outliers are ignored. The more years it takes to reach the top of the salary range, the greater the percentage increase. Thus, in Denmark where it takes only 10 years to reach the top salary, the increase is less than 20 %. In contrast, in Romania it takes 40 years to achieve the top and the increase is as high as 143 %. The majority of European countries lies somewhere in between the two extremes, suggesting a positive and more or less linear relationship between years of service and pay rises. At the same time, there are also a few countries that do not fit this pattern. After around 40 years of service, the salary change is 16 % in Serbia, 29 % in Montenegro, 41 % in Spain and 49 % in the former Yugoslav Republic of Macedonia. This means that, in these countries, it takes relatively more time to receive a relatively lower salary increase, compared to the mean values reported in Figure 4 (28 years for 64 % increase in the EU and 56 % in all countries). In the case of the United Kingdom (Scotland), the salary increase (33 %) may be below average, but the number of years needed to reach the top salary (6) is also (disproportionately) below average.

### Figure 4: The relationship between statutory salary progression rate of full-time teachers and the number of service years required to reach the top of the salary range (ISCED 24), 2016/17



X = Number of years in service

Source: Eurydice.

(\*) = the former Yugoslav Republic of Macedonia

All countries

(average) 

#### Data (Figure 4)

|            |       |       |       |       | _  |    |     |    |    |     |    |    |     |    |                |            |            |
|------------|-------|-------|-------|-------|----|----|-----|----|----|-----|----|----|-----|----|----------------|------------|------------|
| %          |       | BE fr | BE de | BE nl | BG | CZ | DK  | DE | EE | IE  | EL | ES | FR  | HR | IT             | CY         | LV         |
| ISCED      | 10    | 25    | 15    | 25    | 15 | 2  | 13  | 1  | :  | 1   | 17 | 8  | 14  | :  | 10             | 1.1        | :          |
| 02         | 15    | 41    | 30    | 41    | 27 | 5  | 13  | 1  | :  | 1   | 34 | 16 | 22  | :  | 21             | 1          | :          |
|            | Тор   | 72    | 60    | 73    | :  | 17 | 13  | 1  | :  | 1   | 95 | 42 | 77  | :  | 47             | 1          | :          |
| ISCED      | 10    | 25    | 15    | 25    | 15 | 6  | 11  | 18 | :  | 41  | 17 | 8  | 14  | :  | 10             | :          | :          |
|            | 15    | 41    | 30    | 41    | 27 | 11 | 15  | 25 | :  | 56  | 34 | 16 | 22  | :  | 21             | :          | :          |
|            | Тор   | 72    | 60    | 73    | :  | 31 | 15  | 33 | :  | 89  | 95 | 42 | 77  | :  | 47             | :          | :          |
| ISCED      | 10    | 25    | 15    | 25    | 15 | 6  | 12  | 15 | :  | 41  | 17 | 8  | 13  | :  | 11             | :          | :          |
| 24         | 15    | 41    | 30    | 41    | 27 | 11 | 16  | 21 | :  | 56  | 34 | 15 | 21  | :  | 22             | :          | :          |
|            | Тор   | 72    | 60    | 73    | :  | 31 | 16  | 31 | :  | 89  | 95 | 41 | 74  | :  | 50             | 1          | :          |
| SCED       | 10    | 27    | 17    | 27    | 15 | 6  | 30  | 22 | :  | 41  | 17 | 8  | 13  | :  | 13             | 1          | :          |
| 34         | 15    | 45    | 34    | 45    | 27 | 11 | 30  | 27 | :  | 56  | 34 | 15 | 21  | :  | 26             | 1          | :          |
|            | Тор   | 75    | 62    | 75    | :  | 31 | 30  | 45 | :  | 89  | 95 | 41 | 74  | :  | 57             | 1          | :          |
| Nr. of     | Years | 27*   | 27*   | 27    | :  | 32 | 12* | :  | :  | 27  | 36 | 39 | 29* | :  | 35             | :          | :          |
|            |       | LT    | LU    | HU    | MT | NL | AT  | PL | РТ | RO  | SI | SK | FI  | SE | UK-ENG/<br>WLS | UK-<br>Nir | UK-<br>SCT |
| SCED       | 10    | 8     | 29    | 35    | 28 | 25 | 1   | 34 | 22 | 113 | 19 | 10 | 8   | 6  | :              | :          | 33         |
| 02         | 15    | 10    | 46    | 45    | 28 | 49 | 1   | 64 | 29 | 122 | 45 | 15 | 8   | 9  | 70             | 70         | 33         |
|            | Тор   | 15    | 77    | 90    | 28 | 57 | 1   | 71 | 99 | 143 | 67 | 24 | 8   | 18 | 70             | 70         | 33         |
| ISCED<br>1 | 10    | 1     | 29    | 35    | 19 | 25 | 10  | 34 | 22 | 113 | 23 | 20 | 16  | 13 | :              | :          | 33         |
|            | 15    | 2     | 46    | 45    | 21 | 49 | 23  | 64 | 29 | 122 | 50 | 41 | 23  | 18 | 70             | 70         | 33         |
|            | Тор   | 3     | 77    | 90    | 30 | 57 | 81  | 71 | 99 | 143 | 80 | 52 | 30  | 35 | 70             | 70         | 33         |
| SCED       | 10    | 1     | 25    | 35    | 19 | 53 | 16  | 34 | 22 | 113 | 23 | 20 | 16  | 13 | :              | :          | 33         |
| 24         | 15    | 2     | 38    | 45    | 21 | 76 | 30  | 64 | 29 | 122 | 50 | 41 | 23  | 17 | 70             | 70         | 33         |
|            | -     | •     |       |       |    |    |     |    |    |     |    |    |     |    |                |            |            |

#### Percentage change of annual basic gross statutory salaries for full-time teachers after 10 years, 15 years and at the top of the salary range, compared to the starting salary

|            | Тор   | 15 | 77 | 90 | 28 | 57  | :   | 71 | 99 | 143 | 67 | 24 | 8   | 18 | 70 | 70 | 33 |
|------------|-------|----|----|----|----|-----|-----|----|----|-----|----|----|-----|----|----|----|----|
| ISCED<br>1 | 10    | 1  | 29 | 35 | 19 | 25  | 10  | 34 | 22 | 113 | 23 | 20 | 16  | 13 | :  | :  | 33 |
|            | 15    | 2  | 46 | 45 | 21 | 49  | 23  | 64 | 29 | 122 | 50 | 41 | 23  | 18 | 70 | 70 | 33 |
|            | Тор   | 3  | 77 | 90 | 30 | 57  | 81  | 71 | 99 | 143 | 80 | 52 | 30  | 35 | 70 | 70 | 33 |
| ISCED      | 10    | 1  | 25 | 35 | 19 | 53  | 16  | 34 | 22 | 113 | 23 | 20 | 16  | 13 | :  | :  | 33 |
| 24         | 15    | 2  | 38 | 45 | 21 | 76  | 30  | 64 | 29 | 122 | 50 | 41 | 23  | 17 | 70 | 70 | 33 |
|            | Тор   | 3  | 74 | 90 | 30 | 104 | 94  | 71 | 99 | 143 | 80 | 52 | 30  | 36 | 70 | 70 | 33 |
| ISCED      | 10    | 1  | 25 | 35 | 19 | 53  | 26  | 34 | 22 | 113 | 23 | 20 | 20  | 17 | :  | :  | 33 |
| 34         | 15    | 2  | 38 | 45 | 21 | 76  | 42  | 64 | 29 | 122 | 50 | 41 | 25  | 20 | 70 | 70 | 33 |
|            | Тор   | 3  | 74 | 90 | 30 | 104 | 107 | 71 | 99 | 143 | 80 | 52 | 32  | 39 | 70 | 70 | 33 |
| Nr. of     | Years | 15 | 30 | 42 | 19 | :   | 34  | 20 | 34 | 40  | 25 | 32 | 20* | :  | :  | :  | 6  |
|            |       |    |    |    |    |     |     |    |    |     |    |    |     |    |    |    |    |

|            |       | BA | СН | IS | LI | ME | NO | RS | (*) | TR | EU<br>(average) |
|------------|-------|----|----|----|----|----|----|----|-----|----|-----------------|
| ISCED      | 10    | 5  | 25 | 11 | 1  | 5  | 17 | 4  | 5   | 4  | 22              |
| 02         | 15    | 8  | :  | 15 | :  | 11 | 17 | 6  | 8   | 10 | 37              |
|            | Тор   | 20 | 52 | 15 | 62 | 29 | 18 | 16 | 49  | 27 | 57              |
| ISCED<br>1 | 10    | 5  | 24 | 10 | :  | 5  | 13 | 4  | 5   | 4  | 23              |
|            | 15    | 8  | :  | 15 | :  | 11 | 13 | 6  | 8   | 10 | 38              |
|            | Тор   | 20 | 52 | 15 | 62 | 29 | 17 | 16 | 49  | 27 | 62              |
| ISCED      | 10    | 5  | 26 | 10 | 1  | 5  | 13 | 4  | 5   | 4  | 24              |
| 24         | 15    | 7  | :  | 15 | 1  | 11 | 13 | 6  | 8   | 10 | 39              |
|            | Тор   | 20 | 53 | 15 | 62 | 29 | 17 | 16 | 49  | 27 | 64              |
| ISCED      | 10    | 5  | 28 | 5  | 1  | 5  | 11 | 4  | 5   | 4  | 26              |
| 34         | 15    | 8  | :  | 8  | 1  | 11 | 11 | 6  | 8   | 10 | 41              |
|            | Тор   | 20 | 53 | 36 | 62 | 29 | 22 | 16 | 49  | 27 | 66              |
| Nr. of     | Years | :  | 24 | 15 | 1  | 40 | 16 | 40 | 40  | 25 | 28              |

Source: Eurydice.

#### Explanatory note (Figure 4)

Figure 4 depicts the percentage change between the statutory starting salary and the top of the pay range in 2016/17 (ISCED 24) and the required years of service necessary to reach the top of the pay range. The data table contains information on the percentage difference between the starting statutory salary and the salary after 10 years, 15 years and the top of the pay range for ISCED 02 to ISCED 34. Percentages are based on the annual gross statutory salaries applying to the largest proportion of teachers.

The number of years refers to the years in service necessary to reach the top of the salary range. The asterisk (\*) refers to exceptions that are explained in the country-specific notes.

Percentages that could not be computed, because the statutory salary data were not available or not applicable, have been indicated as data not available (:).

The EU average is calculated by adding the respective values of all EU education systems participating in the study divided by the number of education systems. The 'all countries (average)' in the table refers to all the education systems participating in the study. Education systems with missing values are excluded from the calculation on a case by case basis.

The reference year is 2016/17 (2016).

#### Country-specific notes

All the country-specific notes of Figure 1 apply also to Figure 4. In addition:

Belgium (BE fr, BE nl): The majority of ISCED 34 teachers need 25 years to reach the top of the salary range.

Bulgaria: There are no official data for the number of years to reach the top of the salary range, but it cannot be less than 10.

Denmark: ISCED 02 teachers can reach the top of the salary range within 10 years, and ISCED 34 within 5.

France: ISCED 02 and ISCED 1 teachers can reach the top of the salary range within 25 years.

Malta: Salary progression depends on years in service and individual performance.

**Poland**: The salary increases by advancing to the next professional level, by a seniority bonus and by acquiring a higher level of education.

Slovenia: Salary progression depends on years of service and career level ('mentor', 'advisor', 'councillor').

Finland: ISCED 02 teachers can reach the top of the salary range within 10 years.

Sweden: Salary progression depends on individual performance.

**United Kingdom**: In Northern Ireland, with satisfactory performance, teachers on the main pay scale can progress one point per year to a maximum of point six. Progression to the upper pay scale is based on performance against standards. In England and Wales, there is a main pay range and an upper pay range; progression within each range, and from the main to the upper range, is performance-related. Schools have discretion over the speed of progression and the specific pay increases awarded. **Bosnia and Herzegovina**: Salary progression depends on years of service and partly on other factors (additional duties, work during holidays and working conditions) as well.

Liechtenstein: Salary progression depends mostly on individual performance and changes in the living cost index.

Whilst in the majority of European countries salary progression is a function of the years in service, there are a few where this is not the case. In the United Kingdom (Northern Ireland), individual performance and years in service both play a role. However, in Sweden, the United Kingdom (England and Wales) and Liechtenstein, performance is the main determinant.

### 5. Most countries registered an increase in teachers' statutory salaries in 2016/17

In 2016/17, teachers' statutory salaries grew in all but seven European countries.

In eight member states from central and eastern Europe, a reform of teachers' salaries brought in a salary increase of at least 4 %. The rise was particularly significant in Latvia, where the statutory salary of beginning teachers grew by two thirds compared with the previous school year.

In **Bulgaria**, from January 2017, additional funding enabled a salary increase of 8 % in the education sector with the objective of improving education quality and teacher status.

In the **Czech Republic**, teachers' basic statutory salaries were increased by 6 % (by 8 % including allowances) from September 2016.

In **Estonia**, the 5 % increase is the result of the benchmark set in the (2013) Estonian Lifelong Learning Strategy 2020 to raise teachers' salaries to the level of the average salary of highly educated employees.

In Latvia, the minimum monthly salary increased by around 68 % from EUR 405 to 680 from 1 September 2016.

In **Hungary**, the 2012 reform increased the number of steps in the pay scale and introduced a gradual salary increase, which, in 2016/17, was close to 4 % for starting salaries (compared to 2015/16).

In **Austria**, the 2013 education reform, which became effective in September 2015, raised the starting salaries and introduced a new salary progression scheme (<sup>1</sup>). The salaries of beginning teachers, in primary and lower secondary education, grew by around 4 %, and the maximum salaries by over 6 %. In upper secondary education, the increase was around 1 %.

In **Romania**, the Government Decision 38/2017 increased the salaries of beginning teachers by 15 % and the salaries at the top of the pay scale by more than 5 %.

In Slovakia, the government upgraded teachers' salaries by 6 % in January 2017 – as stipulated in the 2009 teacher salary reform.

Collective bargaining brought salary rises of more than 3 % in another five countries (Denmark, Malta, Sweden, Iceland and Montenegro). In Norway, the salary of beginning teachers with the minimum qualification remained unchanged but the salaries of teachers with more experience and additional qualifications increased.

Teachers' salaries were adjusted in line with the cost of living in the German-speaking and Flemish Communities of Belgium, France, Poland and the United Kingdom (England, Wales, Northern Ireland and Scotland). In the French Community of Belgium, Germany, Spain, Serbia and Turkey, there was a general salary adjustment for all public employees. In Slovenia, the pay scale for civil servants was upgraded on 1 September 2016. Teachers' starting salaries increased by 0.9 % and salaries at the top by 2.3 %.

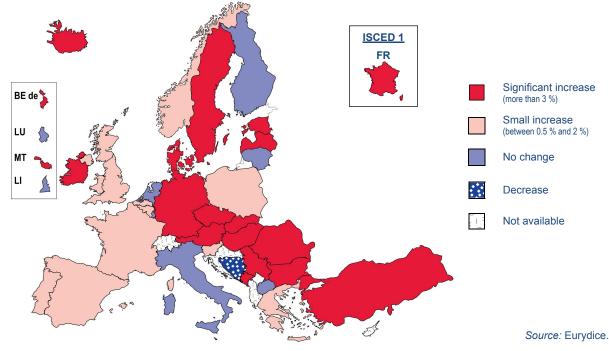
In Ireland, for teachers that entered the teaching profession after 1 February 2012, starting salaries increased by 9 % and salaries at the top of the scale by 6.6 % (<sup>2</sup>). Austerity measures affecting the salaries of public employees were also lifted in Portugal but the increase was more modest, around 1 % for beginning teachers and around 4 % for those at the top of the pay scale. In Greece, the salaries of beginning teachers remained unchanged but the highest salaries grew by around 1 %.

The wage freeze for public employees remained in place in Italy and Liechtenstein. In Lithuania, Luxembourg, the Netherlands and Finland, teachers' salaries also remained practically unchanged in 2016/17. In Bosnia and Herzegovina, teachers' salaries decreased as the result of a reduction in the number of students and classes.

<sup>(&</sup>lt;sup>1</sup>) For a transitional period of five years, starting teachers can choose between the old and the new payment scheme. The values provided are a weighted average. A small proportion of this increase is commensurate with the adjustment in the number of years of education that, following a ruling of the European Court of Justice, the government must recognise on entry to the profession; this also affects teachers in service.

<sup>(&</sup>lt;sup>2</sup>) Revised salary scales for teachers appointed before and after 1 February 2012 came into effect in April 2017, as provided in the Lansdowne Road Agreement and the Financial Emergency Measures in the Public Interest Act 2015.





#### Explanatory note

This figure shows changes in the starting statutory salaries and those at the top of the pay range for teachers with the minimum qualification required to teach in 2016/17 compared with the previous year in nominal terms.

Statutory salaries for 2015/16 are from European Commission/EACEA/Eurydice, 2016. *Teachers' and school heads' salaries and allowances in Europe – 2015/16. Eurydice Facts and Figures*. Luxembourg: Publications Office of the European Union.

#### Country-specific notes

Belgium (BE fr, BE nI): Data for ISCED 34 refer to teachers with a Master's level qualification.

**France**: Starting salaries include the accommodation and tutoring allowances that all teachers receive. At primary level, the tutoring allowance (ISAE) was upgraded in 2016/17.

Lithuania: No changes in teachers' salaries took place in the year in question. Statutory salaries in this data collection correspond to a teaching workload of 36 hours a week, while in previous returns they corresponded to a teaching workload of 18 hours, which is the most representative of teachers.

**Finland**: No changes in teachers' salaries took place in the year in question. Finland is divided into two geographical areas with two different pay scales. This figure and previous returns refer to the lower pay scale. Salaries on the other pay scale are 1 % higher.

**Sweden**: The reference year is the calendar year 2016. There are no salary scales or statutory salaries. The figures for starting salaries correspond to the median values of the actual salary of teachers with one and two years of experience. Top salaries refer to the actual salary of teachers belonging to the 90th percentile.

Liechtenstein: Data for ISCED 24 refer to teachers at Baccalaureate Schools (Gymnsasium, Berufsmaturitätsschule).

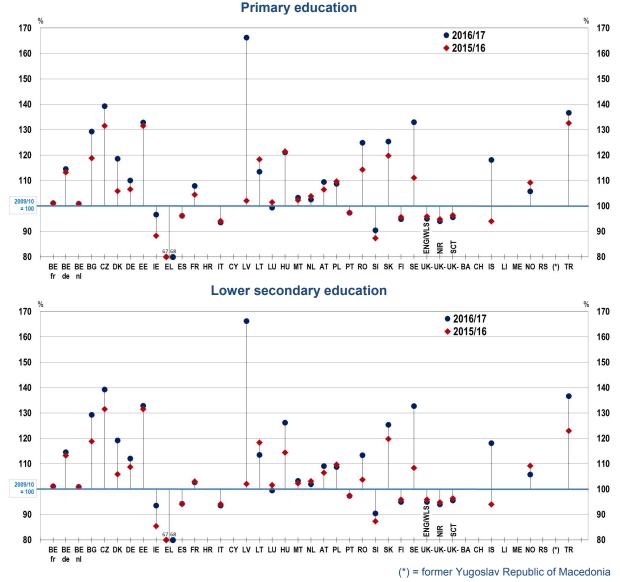
### 6. The salaries of beginning teachers, in constant terms, are still below 2009/10 levels in nine countries

During the economic crisis, some national governments implemented pay cuts or freezes for public employees as a measure to reduce budget deficits. As a result, teachers' purchasing power fell in the years after 2009 in 20 European countries (<sup>3</sup>). In most cases, austerity measures have been lifted and salaries have been progressively restored to pre-crisis levels. However, and despite the generalised rise of teachers' statutory salaries over the last year, real salaries (i.e. discounting price inflation) of teachers entering the profession in 2016/17 were still lower than in 2009/10 in nine European countries.

<sup>(&</sup>lt;sup>3</sup>) European Commission/EACEA/Eurydice, 2016. *Teachers' and school heads' salaries and allowances in Europe – 2015/16*. Eurydice Facts and Figures. Luxembourg: Publications Office of the European Union.

Figure 6 shows the relative percentage change of the annual gross statutory salary received by a teacher holding the minimum qualifications required at a specific education level at the start of his/her career, in 2015/16 and 2016/17 compared to 2009/10 (100 %). For 2015/16 and 2016/17, salaries have been deflated to 2010 prices in order to discount the effects of price inflation.

Figure 6: Changes between 2009/10 and 2016/17 in teachers' starting statutory salaries (2009/10 = 100 %) in primary and lower secondary public schools



Source: Eurydice.

#### Explanatory note

This figure shows the relative percentage change, in real terms, of the annual gross statutory salaries received by beginning teachers holding the minimum qualification required to enter the profession in primary and general lower secondary education.

The Y axis represents the relative percentage salary increase, year 2009/10 = 100. The nominal values of statutory salaries are from European Commission/EACEA/Eurydice, 2012. *Key data on education in Europe in 2012, Teachers' and school heads'* salaries and allowances 2015/16 and the current data collection. For 2015/16 and 2016/17, salaries have been deflated to 2010 prices in order to discount the effects of price inflation. Nominal salaries have been divided by the price index (gross domestic product at market prices) 2010 = 100 in national currency for 2015 and 2016, available on <a href="http://ec.europa.eu/eurostat/data/database">http://ec.europa.eu/eurostat/data/database</a> at nama\_10\_gdp.

#### Country-specific notes

Belgium: Price index refers to the state of Belgium, but salaries differ across Communities.

**Czech Republic**: In 2009/10, only the lowest pay category at each education level was reported. In 2015/16 and 2016/17, figures represent the weighted average of the relevant pay categories at each education level.

Germany (Länder): For all the reference years, data refer to the previous school year.

**Spain**: Statutory salaries represent average salaries in public education, calculated as a weighted average of the salaries in the different Autonomous Communities.

Lithuania: Statutory salaries in this data collection correspond to a teaching workload of 36 hours a week, while in previous returns they corresponded to a teaching workload of 18 hours. However, no changes took place in the year in question.

Hungary: The increase at ISCED 24 in 2016/17 reflects an upgrade in the qualification requirements to enter the profession. **Slovenia**: The food allowance that all teachers receive is included in data for 2016/17 but not in the previous years.

Finland: No changes in teachers' salaries took place in the year in question. Finland is divided into two geographical areas with two different pay scales. This figure and previous returns refer to the lower pay scale. Salaries on the other pay scale are 1 % higher.

Sweden: There are no statutory salaries. The figures for starting salaries correspond to the median values of the actual salary of teachers with one and two years of experience. Top salaries refer to the actual salary of teachers belonging to the 90th percentile.

United Kingdom: The price index has been calculated for the whole of the UK.

Norway: At ISCED 24, data on statutory salaries refer to teachers with four years' initial training.

The biggest loss in teachers' purchasing power has taken place in Greece, where the salary of beginning teachers in constant terms was in 2016/17 around two thirds their pay in 2009/10. Teachers in Greece had also seen their real salaries decline in the years prior to 2009 (<sup>4</sup>).

In Ireland, teachers' salaries in real terms had also declined substantially in previous years but recent pay rises have contributed to a progressive improvement in the situation (<sup>5</sup>). The salary of a beginning teacher in 2016/17 was 3 % lower than in 2009/10 at primary level (seven points at secondary level). In Slovenia, starting salaries in 2016/17 were approximately 10 % lower than seven years ago.

In Spain and Portugal, the lifting of the pay cuts for public employees and recent adjustments to the cost of living have not been enough to fully restore teachers' purchasing power to pre-crisis levels. In Portugal, the salary of a beginning teacher in 2016/17, in constant terms, was 97 % of the salary received seven years before. In Spain, it was 96 % for primary teachers and 94 % for secondary teachers.

The wage freeze for public employees, which is still in place in Italy, has continued to have a detrimental impact on teachers' purchasing power. The salaries of teachers entering the profession in 2016/17, in constant terms, were around 94 % their pay in 2009/10.

In the United Kingdom (England, Wales, Northern Ireland and Scotland), the 1 % increase in 2016/17 to adjust salaries in line with the rise in the cost of living was not enough to fully restore teachers' purchasing power to 2009/10 levels; the minimum statutory salary of a fully-qualified teacher entering the profession in 2016/17 (in constant terms) was between 5 and 6 % lower than seven years ago. In Finland, teachers' salaries remained unchanged over the past two years and, in 2016/17, the starting salary, in constant terms, was 5 % less than in 2009/10. In Luxembourg, starting salaries also decreased in real terms over the years in question.

In 20 other European countries, the salaries of beginning teachers in real terms were in 2016/17 higher than in 2009/10. As shown in Figure 6, the recovery of teachers' purchasing power has been particularly significant in Bulgaria, the Czech Republic, Estonia, Latvia, Hungary, Romania, Slovakia and Turkey. Nonetheless, these countries had the lowest starting salaries seven years ago (<sup>6</sup>).

<sup>(&</sup>lt;sup>4</sup>) European Commission/EACEA/Eurydice, 2012. *Key data on education in Europe in 2012,* page 130. Luxembourg: Publications Office of the European Union.

<sup>(&</sup>lt;sup>5</sup>) European Commission/EACEA/Eurydice, 2016. *Teachers' and school heads' salaries and allowances in Europe – 2015/16*, page 11. Eurydice Facts and Figures. Luxembourg: Publications Office of the European Union.

<sup>(&</sup>lt;sup>6</sup>) European Commission/EACEA/Eurydice, 2012. *Key data on education in Europe in 2012,* page 130. Luxembourg: Publications Office of the European Union.

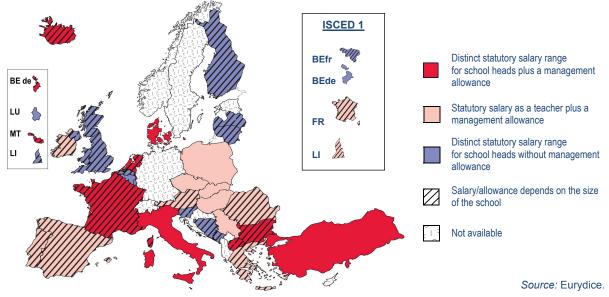
#### 7. School heads' salaries often depend on the size of the school

School heads' statutory salaries are defined in different ways across European countries. There are two main models: school heads may receive their teacher's salary plus a management allowance, or there may be a distinct salary range for school heads – which may also include a management allowance. Irrespectively of how this salary is defined, in 25 education systems, the basic salary and/or the management allowance vary depending on the size of the school (i.e. number of students or classes). Other characteristics of the school that may also be taken into account include the location of the school, the number of SEN pupils, the provision of differentiated teaching and the offer of special programmes (for instance for minorities).

As shown in Figure 7, in 10 education systems, school heads are paid on a distinct salary range (different from the teachers' range) and a management allowance on top. In the German-speaking Community of Belgium (secondary education), France, Malta, the Netherlands and the former Yugoslav Republic of Macedonia, the management allowance varies depending on certain characteristics of the school, including the number of students enrolled. In Bulgaria and Iceland, it is the basic salary (not the management allowance) that depends on the size of the school. In Denmark, the decision is taken at local level. In Italy, both the salary and the allowance are defined according to criteria related to the school district, not to a particular school (e.g. the number of schools and foreign students in the district). In Turkey, the management allowance is only linked to previous managerial experience.

In another 14 education systems, there are distinct, statutorily defined salary ranges for school heads but no management allowance is granted on top. In all but in the French Community of Belgium (secondary education) and Luxembourg, the size of the school is taken into account in determining the salary.





#### Country-specific notes

Luxembourg: Information in the figure only refers to secondary level. There are no school heads in primary schools. Finland: Salaries of school heads at ISCED level 34 do not depend on the type of school. Sweden: School heads' salaries in this study refer to actual salaries. There are no statutory salaries.

Finally, school heads receive their salary as a teacher plus a management allowance in 11 education systems, and in France at primary level. In all but the Czech Republic, Hungary, Poland, Slovakia and Serbia, the management allowance is defined according to the size of the school.

In the **Czech Republic**, the management allowance depends on the 'management stage' (i.e. experience) but the 'statutory authority' (the regional or local authority for most schools) may determine further criteria such as the number of school employees and classes.

In Hungary, the teaching commitment required of school heads depends on the size of the school.

In Poland, the 'position' and 'motivation' allowances that school heads receive are regulated by local government units.

In **Slovakia**, the school governing body decides on the management allowance depending on the budget. Teaching duties for school heads are also decided in relation to the size of the school.

In Serbia, all school heads receive a management allowance of 20 % of their basic salary regardless the size of the school.

Differences in the size of schools and other characteristics can result in salary variations for school heads of between 3 and 20 %, depending on the country. However, the salary differences between the different types of school can be larger in some countries such as Ireland, Latvia, the Netherlands (upper secondary level), Portugal, the United Kingdom (England, Wales and Northern Ireland) and Iceland ( $^{7}$ ).

### 8. The maximum salary of school heads is in most countries at least 25 % higher than for teachers

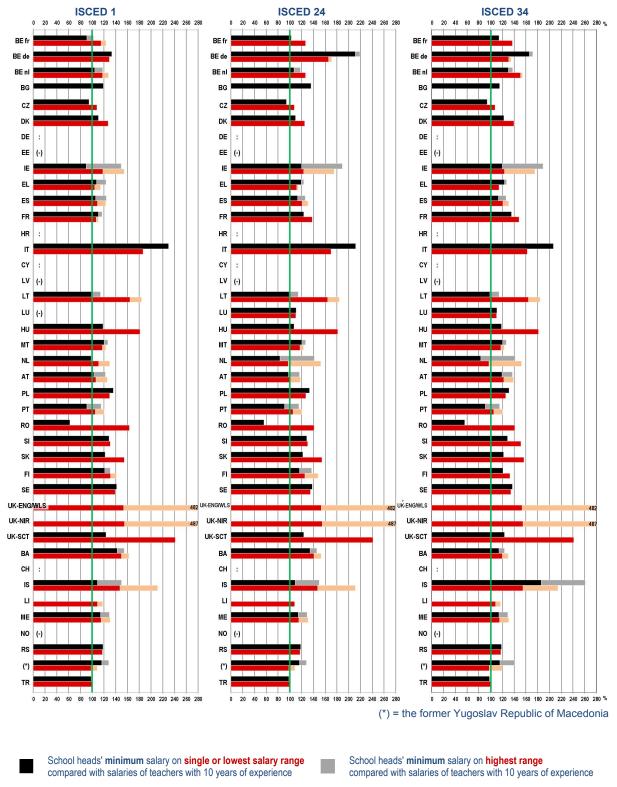
The monetary compensation provided may influence teachers' decision on whether or not to apply for a headship. In most European countries, teachers must normally have completed a minimum period of professional teaching experience. This is usually between three and five years, although it may be up to 10 years. In some education systems, there is no minimum period defined but previous experience as a teacher is required (<sup>8</sup>).

Figure 8 shows the minimum and maximum annual gross statutory salaries of school heads compared to the salary received by teachers with 10 years of experience and at the top of the scale (100 %). The reported salaries refer to teachers and school heads with the minimum qualification to teach and manage a school respectively. Teachers with a higher qualification level may earn more. The dark (black and red) colours show the minimum and maximum values for either the single salary range or, in countries where the salary ranges vary according to the size/type of school, the lowest salary range (usually applicable to the smallest schools). The light (black and red) colours show the values for the highest salary range (usually applicable to the largest schools).

The percentage difference between the minimum salary of school heads and the salary of teachers with 10 years of experience can be taken as a proxy for how attractive, in economic terms, it is for a teacher to become a school head after some years in service. Comparison must, however, be interpreted with caution. In some education systems, where teachers are eligible to become a school head with less than 10 years of experience, the teacher salary corresponding to fewer years in service may be lower than the salary reported in the figure while the starting salary for a school head that has 10 years of teaching experience may be higher.

<sup>(&</sup>lt;sup>7</sup>) In the United Kingdom (England, Wales and Northern Ireland), schools are grouped depending on number of pupils, weighted by key stage and SEN status. In practice, only the headteachers of very small nursery or primary schools receive the minimum salary and only the headteachers of very large secondary schools receive the maximum.

<sup>(&</sup>lt;sup>8</sup>) European Commission/EACEA/Eurydice, 2012. *Key data on education in Europe in 2012*, page 135. Luxembourg: Publications Office of the European Union.



### Figure 8: Minimum and maximum annual gross statutory salaries of school heads in public schools compared with teachers' statutory salaries (100 %), 2016/17

School heads' **maximum** salary on **single or lowest salary range** compared with salaries of teachers at the top of the scale

School heads' maximum salary on highest range compared with salaries of teachers at the top of the scale

Source: Eurydice.

#### Explanatory note

This figure shows the minimum and maximum annual gross statutory salaries of school heads in percentage terms compared to the salary received by teachers with 10 years of experience and at the top of the scale (100 % in the figure, green vertical line). Reported statutory salaries refer to teachers and school heads with the minimum qualification to teach and manage a school respectively. For school heads, the salary includes the management allowance that all school heads receive in some countries.

The dark (black and red) colours show the minimum and maximum values for either the single salary range or, in countries where the salary ranges vary according to size/type of school, the lowest salary range. The light (black and red) colours show the values for the highest salary range. The national sheets provide information on the characteristics (e.g. size) of these schools, as well as on the salary range concerning the largest proportion of school heads where this information is available.

#### Country-specific notes

**Czech Republic**: School heads receive an additional allowance for leadership (5-60 % of a teacher's salary according to the level of leadership), which is not showed in the figure.

Estonia: There are no statutory salaries for school heads. Their salary is a matter for local autonomy.

Spain: Statutory salaries represent average salaries in public education, calculated as a weighted average of the salaries in the different Autonomous Communities.

Latvia: For teachers, only starting salaries are fixed by official regulations.

Luxembourg: There are no school heads in pre-primary and primary education institutions.

Romania: Data reported do not include the management allowance that all school heads receive.

Sweden: There are no statutory salaries. The figures for starting salaries correspond to the median values of the actual salary of teachers with one and two years of experience. Top salaries refer to the actual salary of teachers belonging to the 90th percentile.

**United Kingdom (ENG/WLS/NIR)**: There is no figure for teachers' salaries after 10 years of experience because teachers are at varying stages of progression at this stage in their career. Data refer to the minimum salary in the main range for qualified teachers. Figures for school heads refer to all education levels. Each school is assigned to a headteacher group depending on its total unit score, which is calculated using the number of pupils weighted according to key stage (the higher the key stage, the higher the score) and by the number of pupils with special education needs (SEN). Each group is associated with a different pay scale. In practice, only the headteachers of very small nursery or primary schools receive the minimum salary and only the headteachers of very large secondary schools receive the maximum.

Liechtenstein: There is no information available on the salaries of teachers with 10 years of experience.

**Norway**: There are no statutory salaries for school heads. Their salary is a matter for local autonomy.

The minimum salary of school heads is up to 25 % higher than the statutory salary of teachers with 10 years of experience in the majority of the education systems. In some of these, the difference can be higher for heads of big schools. The salary gap is between 25 and 45 % in the German-speaking Community of Belgium (in primary education), the Flemish Community of Belgium (at upper secondary level), Bulgaria (at lower secondary level), France (at upper secondary level), Poland, Slovenia, Sweden and Bosnia and Herzegovina (in primary and lower secondary education). In general upper secondary education, the difference is 66 % or more (depending on the size of the school) in the German-speaking Community of Belgium at lower secondary level and in Italy, it is more than double.

The percentage difference between the school head's maximum salary and the salary at the top of the teacher pay scale can be taken as a proxy for economic expectations in the long term since it considers the maximum that both teachers and school heads can earn throughout their careers. In more than half of the education systems, the maximum salary of a school head is at least 25 % higher than the salary at the top of the teacher pay scale. In the education systems where the salary ranges vary according to the different size/type of school, the difference increases with the size of the school. The maximum salary for school heads is 50 % higher or more than for teachers in the German-speaking Community of Belgium (at lower secondary level), the Flemish Community of Belgium (at upper secondary level), Italy, Lithuania, Hungary, Romania (in primary education), Slovenia (at upper secondary level), Slovakia, the United Kingdom (England, Wales and Northern Ireland), Bosnia and Herzegovina (in primary education and in schools with more than 800 students at lower secondary level) and, generally, in Iceland. The difference is more than double in the United Kingdom (Scotland).

### 9. About half of the education systems compensate teachers for obtaining further formal qualifications and for outstanding performance in teaching

While the statutory salary reflects the core part of teachers' remuneration, the total compensation package often includes additional payments such as allowances and bonuses. This section focuses on the most common types of allowances related to:

- additional responsibilities and tasks carried out by teachers beyond those specified in the contract as part of their statutory salaries;
- teacher qualifications, training and performance not recognised in the statutory salary but which entitle teachers to additional remuneration; and
- teaching in challenging circumstances.

Family allowances and other benefits for travel, medical and transport costs are not considered here.

It should be highlighted that, in some education systems, teachers undertake additional responsibilities, further qualifications, or work in challenging circumstances without receiving any allowances. As such, they are not reported here.

The allowances commonly take the form of monetary compensation provided as a salary supplement. Such additional payments may be defined as a percentage of the statutory base salary or they may be a fixed amount. They may be provided on a regular basis (monthly or annually) or be a one-off payment. In some education systems, teachers who take on responsibilities other than teaching duties may also be compensated by a reduction in their teaching time. Finally, additional compensation might be awarded through an increment on the statutory salary scale – this is often the case in respect of teachers gaining further qualifications or teaching in challenging circumstances.

As Figure 9 shows, in more than a quarter of education systems all or almost all types of allowances are available. In Denmark and Sweden, all the criteria listed below may lead to additional compensation. Conversely in Belgium, Germany, Ireland, Luxembourg, Malta, Portugal, Romania, the United Kingdom (Scotland) and Liechtenstein few allowances are provided.

#### A) Allowances related to teachers' other tasks and responsibilities

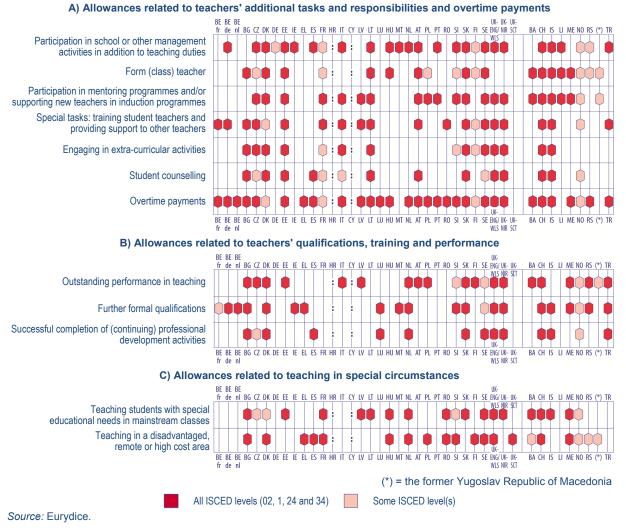
In addition to the main workload specified in the employment contract and covered by the statutory salary, teachers may be remunerated for taking on additional responsibilities. These extra tasks may include management activities, mentoring for beginning teachers or those who are new to the school, or providing extra-curricular activities for pupils.

It is common practice to reward teachers for contributing to school-wide or other management activities. In most education systems, teachers receive additional financial compensation when, in addition to their teaching duties, they serve as a deputy school leader, a head of department, or a team coordinator. This compensation reaches up to 50 % of the statutory salary in the Czech Republic and 40 % in Hungary. On the other hand, in Portugal, Slovakia and Finland, taking on managerial activities leads to a reduction in teaching time. In Belgium (German-speaking Community), Denmark, Spain, Slovenia, Switzerland and Liechtenstein, the compensation may be provided through a reduction in the number of teaching hours and/or in the form of a salary supplement.

Being a **form (class) teacher** entails a salary supplement in about half of the education systems. In Estonia, Lithuania, Poland, Iceland and the former Yugoslav Republic of Macedonia, it leads to an increment on the statutory pay scale.

Teachers who have responsibility for providing mentoring **support** to colleagues (beginning/newly arrived teachers or colleagues in need of support) and/or for training student teachers may receive additional remuneration in about half of the education systems. This support is usually provided within the framework of a mentoring scheme, induction programmes, in-school placements and/or employment-based training. This salary supplement can be a percentage of the statutory salary or a lump sum, and is usually provided on a regular basis (either monthly or annually). Belgium (French Community), Italy, Latvia, Austria, Iceland, Norway and Turkey, however, apply a one-off payment. In Estonia, additional compensation for mentoring support is commonly awarded through an increment on the statutory salary scale.

### Figure 9: Types of allowances and supplementary payments most commonly granted to teachers in public schools (ISCED 02, 1, 24 and 34), 2016/17



#### Explanatory note

To find more information on the educations systems where allowances are provided in some education levels only, please refer to Annex 1. Usually in these education systems, allowances are not provided at pre-primary level (ISCED 02).

In some educations systems, teachers may be expected to perform tasks and responsibilities listed in chart A, but do not receive an extra allowance.

#### Country-specific notes

**Ireland**: Allowances related to teaching in special circumstances (Figure 9C): Teachers at ISCED 1, ISCED 24 and ISCED 34 who started teaching prior to February 2012, are entitled, depending on the location or school type, to the annual allowance for teaching in an island school (EUR 1 842), the allowance for teaching in an Irish speaking area (Gaeltacht) (EUR 3 063), and the allowance for teaching through Irish in an Irish-medium school outside of the Gaeltacht (EUR 1 583). These allowances are not included in the salaries of teachers who commenced teaching in these school types from February 2012.

Slovenia: The allowance for outstanding performance refers to the performance of additional teaching duties. The location allowance refers to the reimbursement of transportation cost for teachers living more than 2 km from the school. United Kingdom (ENG/WLS): Allowances related to the geographical location of the school: There are separate pay ranges for teachers employed in the: 'Inner London Area', 'Outer London Area', 'Fringe Area', 'England and Wales (excluding London Area) area'. Only the 'England and Wales (excluding London Area) area' range applies in Wales. Switzerland: Cantonal regulations may vary.

Taking on **extra-curricular activities** such as after school study support, sport/drama clubs or summer school as well as providing **counselling to students** including career guidance and behavioural support may lead to an additional payment in about half of the education systems. These responsibilities are usually rewarded by a salary supplement or recompensed through a reduction in the number of teaching hours.

In almost all education systems, teachers may receive **overtime** payments for taking on extra teaching hours or teaching more classes. The only exceptions are Germany, Ireland, Malta, the United Kingdom (Scotland), Liechtenstein and the former Yugoslav Republic of Macedonia.

#### B) Allowances related to teachers' qualifications, training and performance

In half of the education systems, **outstanding teacher performance** may be rewarded by the granting of performance bonuses or thorough increments in the pay scale. Although in some education systems the top-level authorities or the collective agreement specifies the conditions and sometimes the level of bonus or increment, the decision as to who receives these is commonly taken at school level. Teacher performance is usually evaluated by the school head through individual review/evaluation processes which, in some education systems, take the form of regular teacher appraisal. In Poland, Slovakia, Montenegro and Serbia, student achievement is also taken into consideration when evaluating teachers' work. In Poland and Slovakia, the level of student achievement is one of the teacher performance criteria, while in Montenegro and Serbia, a teacher whose students are successful in national or international competitions is entitled to a performance bonus.

For outstanding performance teachers more frequently receive one-off bonuses, as is the case in Bulgaria, Denmark, Estonia, Italy, Austria, Poland, Slovakia, Montenegro and Serbia. In the Czech Republic, Latvia, Slovenia, Finland, Sweden, Bosnia and Herzegovina and Norway, however, excellent teaching performance may lead to a salary supplement. In Serbia, the collective agreement sets two possible types of compensation: a bonus that can reach 30 % of the basic statutory salary and additional holidays of up to four days for the so-called 'extraordinary' performance. In the United Kingdom, the former Yugoslav Republic of Macedonia and Turkey, positive evaluation of teacher performance is closely linked to promotion (i.e. it entails a change in the pay range). In the Netherlands, the nature of compensation is decided at school level. In the United Kingdom (England and Wales), top-level authorities determine the minimum and maximum salaries for the different pay ranges and require that progression is linked to performance. The relevant body at local or school level, in turn, determines the number and distribution of pay points within each range and the evidence used to judge performance.

In Estonia, alongside school and local level compensation, a state award *Aasta õpetaja gala* (the teacher of the year) is granted for the best teaching performance. A state level award is the only way to reward exceptional teachers' performance in Turkey. The award process comprises several stages and results in a salary increase to the same level as highly ranked state officials.

In around half of the education systems, teachers holding **postgraduate qualifications** beyond the minimum required to become a teacher (e.g. Master's degree, research degree or Doctorate) may receive a salary supplement. In Belgium (Flemish Community), Bulgaria, Malta, Slovenia, Slovakia,

Montenegro and Serbia, obtaining postgraduate qualifications/degrees beyond the minimum required leads to a fixed salary increase. The amount of the salary supplement usually depends on the qualification level. In Serbia, for instance, it ranges from a 2 % increase in the basic statutory salary for a one-year specialisation to a 6 % increase for a Ph.D. degree. In Montenegro, the salary coefficient is increased by 0.50 for a Master's degree and 0.90 for a Ph.D. degree. In Belgium (French and German-speaking Communities), Greece, Luxembourg, Iceland, Norway and Turkey, teachers qualified at an academic level higher than the minimum required move up on the salary scale. In Belgium, for instance, lower secondary school teachers holding a specific Master's degree (in the French Community) or Master/Ph.D. degrees (in the German-speaking Community) are remunerated according to the salary range for upper secondary teachers, for whom a Master's degree is required. In Greece and Turkey, an academic degree higher than the minimum required is considered as additional year(s) of experience and therefore results in a higher salary grade. In the United Kingdom (England, Wales and Northern Ireland) the frameworks for teachers pay, which are set at central level, do not include any allowance for additional gualifications. However, when determining the starting salary for a post, the relevant body (the school's governing body or local authority) can take into account a range of factors, including the level of qualifications.

While the reward for **further formal qualifications** is quite a widespread practice, only about a quarter of education systems provide teachers with financial allowances for the successful completion of continuing professional development (CPD). In Spain, for instance, every five/six years, teachers who have completed the minimum number of hours of recognised CPD activities receive a salary supplement. The amount of this supplement may vary according to the educational level and may be revised for the next five/six-year period. In the Czech Republic, teachers are not entitled to receive an allowance for simply completing CPD training. However, they receive a salary supplement for performing specialised activities which require completing specific CPD training such as the coordination of the Information and Communication Technologies (ICT) area, the development and coordination of the School Framework Programmes and the organisation of activities related to environmental education.

#### C) Allowances related to teaching in special circumstances

Allowances related to teaching particular circumstances are provided in about half of the education systems. **Teaching pupils with special education needs** (SEN) within mainstream classes is a criterion for receiving an additional payment in 21 education systems. This allowance is usually provided on a regular basis as a percentage of the statutory salary or a fixed amount. While calculated as a percentage of the statutory salary, this allowance ranges from 3 % in Bosnia and Herzegovina to 20 % in Lithuania. Estonia, Slovakia and Iceland apply a separate salary range for teachers working with SEN pupils in mainstream schools. In a few countries, teachers receive an additional payment for teaching in challenging circumstances such as mixed-aged classes in the Czech Republic, Slovenia and Serbia and the minority schools in Slovenia.

In 19 education systems teachers may receive allowances linked to the **geographical location** of the school in which they teach. These allowances are usually a part of the initiatives intended to attract teachers to remote or rural areas (e.g. in Greece, Spain and Poland) or to encourage them to accept positions in socially disadvantaged regions (e.g. France). In the United Kingdom (England) and Finland, there are separate pay ranges to compensate teachers for working in areas with a higher cost of living, while in France the cost of living is reflected in the residence allowance provided to all teachers.

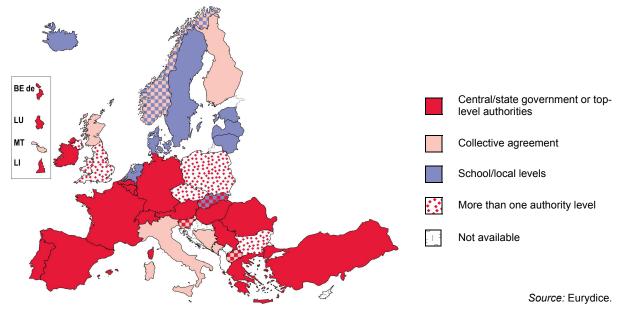
# 10. Top-level authorities are the main decision-makers on allowances and additional payments to teachers

The decision on allowances including entitlement criteria for additional payments, methods of calculation and amount can be under the responsibility of different authority levels or be set by a collective agreement.

As shown in Annex 2, it is not unusual that decisions on different types of allowances are taken at different levels of authority. However, when looking at the decision-making levels within an education system, it appears that in most systems one authority level determines the majority of allowances. Figure 10 shows the main decision-making level responsible for setting all or the majority of teachers' allowances and other additional payments in a given country.

As shown in Figure 10, in about half of the education systems, the decision on the majority of allowances is taken at the top level. In Belgium, Germany, Ireland, Greece, Spain, France, Luxembourg, Austria, Portugal, Romania, Switzerland, Liechtenstein and Turkey, the top-level authority is the only one responsible for setting allowances. The decision-making responsibility is shared among the top-level and local/school authorities in the Czech Republic, Poland and the United Kingdom (England, Wales and Northern Ireland). In these education systems, the top-level authority usually defines the general guidelines and conditions such as the pay range and the entitlement criteria, while the local or school authority decides on the exact amount, whether to award it and to whom. In Bulgaria, for most allowances, the general framework is set at the top level, while the particular conditions and exact amounts are specified in the collective agreement.

# Figure 10: Main decision-making levels responsible for setting teachers' allowances and supplementary payments in public schools (ISCED 02, 1, 24 and 34), 2016/17



#### Explanatory note

Figure 10 shows the authority level(s) responsible for determining all or almost all allowances in the country. Detailed information on the decision-level by type of allowance is available in Annex 2.

'More than one authority level' means that decision-making is shared among different authority levels. Usually, the top-level authority sets the general conditions such as pay range and entitlement criteria, while the local/school level authorities or collective agreement specify the exact amount, whether to award it and to whom.

#### Country-specific notes

Slovakia, Slovenia, Norway and the former Yugoslav Republic of Macedonia: Two levels of authority are equally involved in the decision-making on allowances, meaning that each authority makes decisions on half or approximately half of the different types of allowances.

In Italy, Malta, Finland, the United Kingdom (Scotland), Bosnia and Herzegovina, Montenegro and Norway, the general framework for most allowances is set as part of the collective agreement. Such agreements are the result of negotiations between trade unions, education authorities and/or employee organisations at national or local level. In the former Yugoslav Republic of Macedonia, the collective agreement determines about a half of the allowances, while the top-level authority decides on the others.

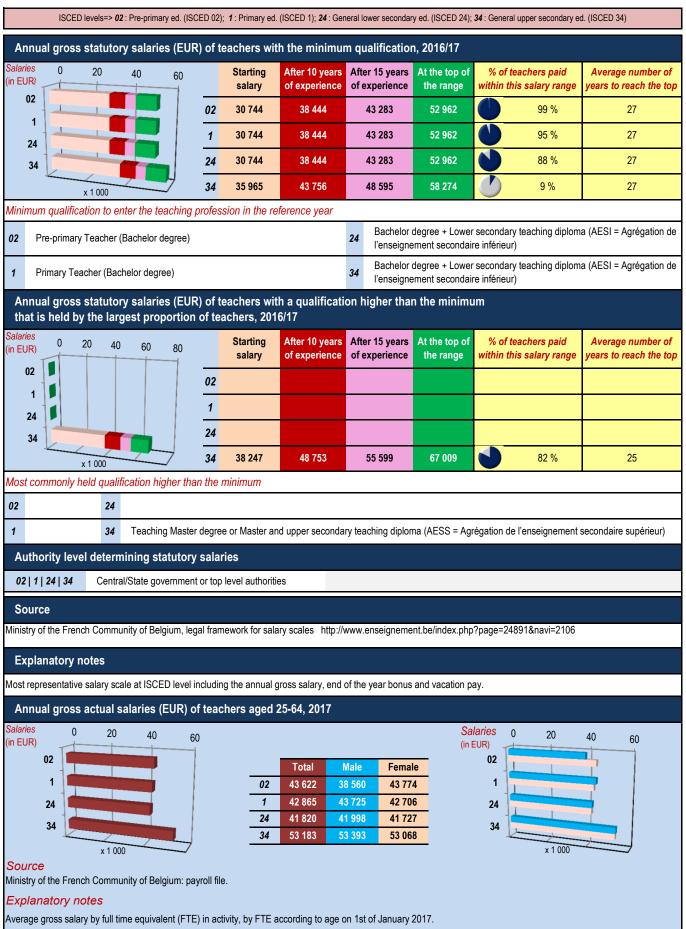
The decision on the majority of allowances is taken at the school level in seven education systems (Denmark, Estonia, Latvia, Lithuania, the Netherlands, Sweden and Iceland). In Slovakia, schools decide on about half of the allowances, while the others are under the responsibility of the top-level authority. In Norway, local authorities and schools are equally involved in the decision-making, and some allowances are framed by collective agreement. The Netherlands is the only country where schools have full autonomy on all types of allowances.

### PART II: NATIONAL DATA SHEETS

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Information in the national data sheets is provided by the Eurydice National Units.

### **French Community of Belgium - Teachers**



## French Community of Belgium - School heads

| ISC      | CED levels=> 02: Pre-primary education  | (ISCED | 02); 1: Primar      | ry education (IS                | CED 1); 24: General lower secondary education (ISCED 24); 34: General up   | oper secondary | education (ISCED 34)                  |
|----------|---|--------|---------------------|---------------------------------|--|----------------|---------------------------------------|
| Mi       | inimum qualification require  | ed to  | manage a            | school in t                     | the reference year   |                |                                       |
| 02       | Pre-primary Teacher (Bachelor degree).  | -      | A bac               | helor degree                    | plus a lower secondary teaching diploma; a teaching master degr<br>g diploma; or 1st degree of higher education diploma plus a pedag   |                |                                       |
| 1<br>Ar  | Primary Teacher (Bachelor degr<br>or lower secondary teaching dip<br>nnual gross statutory salari | loma.  | 34 diplon<br>as a d | na plus a ped<br>leputy directo | degree; a master plus an upper secondary teaching diploma; a th<br>lagogical diploma; or a lower secondary teaching diploma and at l<br>or or director in lower secondary education. | •              | •                                     |
| Si       | ngle or lowest salary range<br>ies (in EUR)   |        | Minimum             | Maximum                         | School characteristics   |                | chool heads paid<br>this salary range |
| 02       | 0 20 40 60 80   | 02     | 35 037              | 61 059                          | Less than 72 pupils  | •              | 21 %                                  |
| 1        |   | 1      | 35 037              | 61 059                          | Less than 72 pupils  |                | 4 %                                   |
| 24<br>34 |   | 24     | 39 401              | 67 009                          | Schools organising only lower secondary education  |                | 100 %                                 |
|          | x 1 000   | 34     | 50 090              | 79 954                          | Schools organising lower and upper secondary education   |                | 100 %                                 |
| Ra       | ies (in EUR)  |        |                     |                                 | s depending on the type of school)<br>School characteristics   |                | chool heads paid<br>this salary range |
| 02       | 0 20 40 60 80   | 02     | 39 405              | 65 427                          | Minimum 210 pupils   |                | 55 %                                  |
| 1        |   | 1      | 39 405              | 65 427                          | Minimum 210 pupils   | •              | 72 %                                  |
| 24<br>34 |   | 24     | -                   |                                 |  |                |                                       |
|          | x 1 000   | 34     | -                   | ·                               |  |                |                                       |
|          | ource   | laium  | legal framew        | ork for salary                  | v scales http://www.enseignement.be/index.php?page=24891&na  | vi=2106        |                                       |
|          | nnual gross actual salaries   | -      | •                   |                                 | · · · · · · · · · · · ·  | 2100           |                                       |
|          | ies (in EUR)<br>0 20 40 60 80   |        |                     | Source                          |  |                |                                       |
| 02       |   | 02     | 61 060              |                                 | f the French Community of Belgium.   |                |                                       |
| 1<br>24  |   | 1      | 61 745              |                                 | <i>ory notes</i><br>rross salary by full time equivalent (FTE) in activity, by FTE accord  | ling to age o  | n 1st of January 2017                 |
| 34       |   | 24     | 65 740              | Average y                       |  | ing to age 0   | n 13t of banuary 2017.                |
| •••      |   | 34     | 78 613              |                                 |  |                |                                       |

## **German-speaking Community of Belgium - Teachers**

| EU    | es<br>IR)<br>T | 0        | 20    | 40                | 6      | 60     | 80     |           | Starting salary | After 10 years<br>of experience     | After 15 years<br>of experience  | At the top of the range | % of teachers paid<br>within this salary range | Average number of<br>years to reach the top |
|-------|----------------|----------|-------|-------------------|--------|--------|--------|-----------|-----------------|-------------------------------------|----------------------------------|-------------------------|--|---|
| (     | 02             | 1        |       |                   |        |        |        | 02        | 32 700          | 37 604                              | 42 533                           | 52 392                  | m  | 27  |
|       | 1<br>24        | -        | _     |                   |        |        |        | 1         | 32 700          | 37 604                              | 42 533                           | 52 392                  | m  | 27  |
|       | 34             | -        |       |                   |        |        |        | 24        | 32 700          | 37 604                              | 42 533                           | 52 392                  | m  | 27  |
|       | -              |          | x 1   | 000               |        |        | 7      | 34        | 40 952          | 47 923                              | 54 870                           | 66 448                  | m  | 27  |
| linin | num            | qualifi  | catio | n to en           | ter th | e tea  | ching  | profes    | sion in the i   | reference year                      |                                  |                         |  |   |
| )2    |                | tial Tea |       |                   |        | EQF le | vel 6) |           |                 | 24                                  | Initial Teacher<br>Bachelor degr |                         | g qualification (ISCED 6/EQ                    | <sup>=</sup> level 6)                       |
| 1     |                | tial Tea |       |                   |        | EQF le | vel 6) |           |                 | 34                                  | Master degree<br>teaching qualit | with<br>ication (ISCED  | 7/EQF level 7)                                 |   |
| Au    | thor           | rity le  | vel d | eterm             | ininç  | g stat | utor   | y sala    | ries            |                                     |                                  |                         |  |   |
| 02    | 1 :            | 24   34  |       | Centra<br>level a |        | -      | rnmei  | nt or top |                 | rman-speaking Co<br>he German-speak | , ,                              | •                       | ical responsibility of the edu<br>uthority.    | cation sysem. In the                        |
| So    | urce           | 9        |       |                   |        |        |        |           |                 |                                     |                                  |                         |  |   |
|       | trv of         | the Ge   | rman- | speaki            | ng Co  | mmun   | ity (D | ecree o   | f 2009 regard   | ding Baremas in th                  | e education syste                | m + yearly inde         | x).  |   |

## **German-speaking Community of Belgium - School heads**

| <b>2</b> a   |           |               |                | 24 Bachelor degree and special train accomplished in the first 5 years of                           |  |
|--|-----------|---------------|----------------|---|--|
| Initial teacher education (be accomplished in the fire |           |               |                | for school head to <b>34</b> Bachelor degree and special train accomplished in the first 5 years of |  |
| Annual gross statutory s<br>Single or lowest salary ra |           | f school he   | ads (EUR),     | 2016/17.  |  |
| laries (in EUR)  |           | Minimum       | Maximum        | School characteristics  | % of school heads paid<br>within this salary range |
| 0 20 40 60 80 100                                      | ) 02      | 50 183        | 67 775         | All schools   | 100 %  |
|  | 1         | 50 183        | 67 775         | All schools   | 100 %  |
| 24   | 24        | 79 522        | 86 853         | Schools with less than 600 pupils   | m  |
| x 1 000  | 34        | 79 522        | 86 853         | Schools with less than 600 pupils   | m  |
| Annual gross statutory s<br>Range with the highest r   |           |               |                | 2016/17.<br>s depending on the type of school)  |  |
| laries (in EUR)  |           | Minimum       | Maximum        | School characteristics  | % of school heads paid<br>within this salary range |
| 0 20 40 60 80 100                                      | 02        | а             | а              |   |  |
| 2<br>1   | 1         | а             | а              |   |  |
| 24   | 24        | 82 362        | 89 693         | Schools with more than 600 pupils   | m  |
|  | 34        | 82 362        | 89 693         | Schools with more than 600 pupils   | m  |
| 34 × 1 000   |           |               |                |   |  |
| x 1 000<br>Source                                      |           |               | Joorgo of 20 h | une 2010).  |  |
| x 1 000  | Community | of Belgium ([ |                | ·   |  |

Missing data

### **Flemish Community Belgium - Teachers**

|                              | ISCED levels=>                                | • 02 : Pre-primar                   | y ed. (ISC             | CED 02)             | ; <b>1</b> : Primary ed           | . (ISCED 1); <b>24</b> : Ge            | eneral           | lower seconda                | ary ed. (ISCED 24                        | ); <b>34</b> : Ge    | eneral upper secondary                       | ed. (ISCED 34)   |
|------------------------------|---|-------------------------------------|------------------------|---------------------|-----------------------------------|--|------------------|------------------------------|--|----------------------|--|--|
| Anı                          | nual gross statu                              | itory salarie                       | es (EU                 | R) of               | teachers w                        | ith the minim                          | um               | qualificati                  | on, 2016/17                              |                      |  |  |
| S <i>alarie</i><br>in EUF    | v 25  | 50                                  | 75                     |                     | Starting salary                   | After 10 years<br>of experience        |                  | er 15 years<br>experience    | At the top of the range                  |                      | of teachers paid<br>I this salary range      | Average number of<br>years to reach the top  |
| 0                            |   |                                     |                        | 02                  | 31 673                            | 39 719                                 |                  | 44 717                       | 54 713                                   |                      | 100 %  | 27   |
|                              | 1   |                                     |                        | 1                   | 31 673                            | 39 719                                 |                  | 44 717                       | 54 713                                   | Ŏ                    | 100 %  | 27   |
|                              | 4   |                                     |                        | 24                  | 31 673                            | 39 719                                 |                  | 44 717                       | 54 713                                   | Ŏ                    | 96 %   | 27   |
|                              | x 1 000                                       |                                     | 7                      | 34                  | 31 673                            | 39 719                                 |                  | 44 717                       | 54 713                                   |                      | 38 %   | 27   |
| ∕linim                       | um qualification t                            | o enter the te                      | eaching                | ı profe             | ssion in the                      | reference year                         |                  |                              |  |                      |  |  |
| 02                           | Bachelor for educa                            | ation (pre-prim                     | ary)                   |                     |                                   |  | 24               | Bachelor                     | for education (s                         | econda               | ry education)                                |  |
| 1                            | Bachelor for educa                            | ation (primary)                     |                        |                     |                                   |  | 34               | Bachelor                     | for education (s                         | econda               | ry education)                                |  |
|                              | nual gross statu<br>t is held by the<br>s     |                                     |                        |                     | eachers, 20                       | 16/17                                  |                  |                              |  |                      |  |  |
| in EUF                       | 0 25  | 50                                  | 75                     |                     | Starting<br>salary                | After 10 years<br>of experience        |                  | er 15 years<br>experience    | At the top of<br>the range               |                      | of teachers paid<br>this salary range        | Average number of<br>years to reach the top  |
| 0                            |   |                                     |                        | 02                  |                                   |  |                  |                              |  |                      |  |  |
| 2                            |   |                                     |                        | 1                   |                                   |  |                  |                              |  |                      |  |  |
|                              | 4   |                                     |                        | 24                  |                                   |  |                  |                              |  |                      |  |  |
|                              | x 1 000                                       |                                     | 9                      | 34                  | 39 516                            | 50 365                                 |                  | 57 436                       | 69 220                                   |                      | 62 %   | 25   |
| Most                         | commonly held qu                              | alification hi                      | iaher th               | an the              | e minimum                         |  |                  |                              |  |                      |  |  |
| 02                           |   |                                     | 0                      |                     |                                   |  | 24               |                              |  |                      |  |  |
| 1                            |   |                                     |                        |                     |                                   |  | 34               | Master in                    | the specific sub                         | ject and             | d certificate of teachi                      | ng competence  |
| Aut                          | hority level det                              | ermining st                         | tatutor                | y sala              | aries                             |  |                  |                              |  |                      |  |  |
| 02                           | 1   24   34 Ce                                | ntral/State gov                     | vernmen                | it or top           | o level authorit                  | ies                                    |                  |                              |  |                      |  |  |
| Sou                          | ırce  |                                     |                        |                     |                                   |  |                  |                              |  |                      |  |  |
|                              | on of the Flemish G                           |                                     |                        |                     |                                   |  |                  |                              |  |                      |  |  |
|                              | //codex.vlaanderen.<br>n=inhoud&ref=sear      |                                     |                        |                     |                                   | ·                                      |                  |                              | •  |                      |  | ment.aspx?DID=1000252  |
| <b>F</b>                     |   |                                     |                        |                     |                                   |  |                  |                              |  |                      |  |  |
| Exp                          | planatory notes                               |                                     |                        |                     |                                   |  |                  |                              |  |                      |  |  |
| he pay<br>secono<br>qualific | y scales of these do<br>lary education, train | n't differ from t<br>ing on the spe | these of<br>ecific sub | the rec<br>bject is | quired qualifica<br>not requested | ations and mostly<br>. For instance fo | r, the<br>r teac | sufficient qu<br>hing mathen | alifications diffe<br>natics in the thir | r from tl<br>d stage | ne required qualificat<br>of secondary educa | er qualifications. Mostly,<br>tions on the fact that in<br>tion a required<br>vith certificate of teaching |
| Anı                          | nual gross actu                               | al salaries (                       | (EU <u>R)</u>          | of <u>te</u> a      | chers ageo                        | 25-64, 201 <u>5/</u>                   | 16               |                              |  |                      |  |  |
| Salarie                      | v 2   | 5 50                                | 7                      | 5                   |                                   |  |                  |                              |  | laries               | 0 25   | 50 75  |
|                              |   |                                     |                        |                     |                                   |  |                  |                              | (in I                                    | EUR)<br>02           |  | 11   |
|                              | 02  |                                     |                        |                     |                                   | Total                                  | Mala             | E a second                   |  |                      |  |  |
|                              | 02  |                                     |                        |                     | 02                                |  | Male<br>3 36     | Femal<br>5 44 85             |  | 1                    |  |  |
| in EUF                       | -   |                                     |                        |                     | 02<br>1<br>24                     | 44 833 4<br>45 192 4                   |                  | 5 44 85<br>3 44 95           | 8  |                      |  |  |

#### Source

x 1 000 Databases of the policy domain education and training.

#### Explanatory notes

The staff payment database and the staff assignment database of the policy domain of education and training. For the calculation are used the personnel aged 25 to 64 years with a full-time in general subjects and required qualifications and the scales mentioned in public regular pre-primary, primary and general secondary schools at 15/01/2016. Allowances and additional payments are included.

34

56 758

56 240

57 079

x 1 000

## **Flemish Community of Belgium - School heads**

| Minimum qualification requi                                 | red to    | manage a      | school in                               | the reference year  |                      |                                       |
|---|-----------|---------------|---|---|----------------------|---------------------------------------|
| Professional bachelor and cert                              | ificate o | f teaching co | mpetence                                | 24 Professional bachelor and cer  | tificate of teaching | g competence                          |
| Professional bachelor and cert                              |           | •             |   | 34 Master and certificate of teach  | ning competence      |                                       |
| Annual gross statutory sala<br>Single or lowest salary rang |           | school he     | ads (EUR)                               | ), 2016/17.   |                      |                                       |
| aries (in EUR)  |           | Minimum       | Maximum                                 | School characteristics  |                      | chool heads paid<br>this salary range |
| 0 20 40 60 80 100   | 02        | 41 449        | 64 489                                  | < 180 pupils (< 100 pupils in Brussels)   |                      | 48 %                                  |
|   | 1         | 41 449        | 64 489                                  | < 180 pupils (< 100 pupils in Brussels)   |                      | 16 %                                  |
| 4   | 24        | 42 523        | 69 222                                  | < 120 regular pupils  |                      | 7 %                                   |
| x 1 000   | 34        | 51 747        | 82 591                                  | < 83 regular pupils   |                      | 0.5 %                                 |
| Annual gross statutory sala<br>Range with the highest mini  |           |               |   | ı, 2016/17.<br>ıs depending on the type of school)  |                      |                                       |
| a <del>ries (in EUR)</del><br>0 20 40 60 80 100             |           | Minimum       | Maximum                                 | School characteristics  |                      | chool heads paid<br>this salary range |
|   | 02        | 46 896        | 69 936                                  | >= 350 pupils   |                      | 8 %                                   |
|   | 1         | 46 896        | 69 936                                  | >= 350 pupils   |                      | 31 %                                  |
|   | 24        | 46 896        | 69 936                                  | >=120 regular pupils  |                      | 93 %                                  |
| x 1 000   | 34        | 54 739        | 84 444                                  | >=83 regular pupils   |                      | 100 %                                 |
| Annual gross statutory sala<br>Range concerning the large   |           |               |   | ), 2016/17.<br>ads (when none of the above)   |                      |                                       |
| aries (in EUR)  |           | Minimum       | Maximum                                 | School characteristics  |                      | chool heads paid<br>this salary range |
| 0 20 40 60 80 100   | 02        | 45 825        | 68 865                                  | 180-349 pupils (100-349 pupils in Brussels)   |                      | 43 %                                  |
|   | 1         | 45 825        | 68 865                                  | 180-349 pupils (100-349 pupils in Brussels)   |                      | 53 %                                  |
|   | 24        |               | -                                       |   |                      |                                       |
| 4 x 1 000   | 34        | -             | -                                       |   |                      |                                       |
| Source  |           |               |   |   |                      |                                       |
| cision of the Flemish Government of                         |           |               |   |   |                      |                                       |
|   |           |               |   | aram=inhoud&ref=search&AVIDShttps://codex.vlaanderen.b<br>ken/Document.aspx?DID=1024254&param=inhoud&ref=sea          |                      | ent.aspx?DID=100                      |
| nnual gross actual salaries                                 |           |               |   | · · ·   | ,                    |                                       |
| aries (in EUR)  |           | linouut       | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |   |                      |                                       |
| 0 50 100  |           |               |   | Source  |                      |                                       |
|   | 02        | 63 766        |   | Databases of the policy domain education and training.  |                      |                                       |
|   | 1         | 63 783        |   | Explanatory notes   |                      |                                       |
|   | 24        | 65 379        |   | The staff payment database of the policy domain of educati  |                      |                                       |
|   |           |               |   | used the personnel aged 25 to 64 years with a full-time and pre-primary, primary and secondary schools at 15/01/2016. |                      | · · ·                                 |
|   | 34        | 78 366        |   | are included.   |                      | 1                                     |

## **Bulgaria - Teachers**

| $\begin{array}{c ccccccccccccccccccccccccccccccccccc$  | Minimum<br>0 years of service<br>Minimum<br>0 years of service<br>Minimum |
|--|---|
| 24       34       5123       m       m       1         24       4049       4644       5123       m       m       1   | 0 years of service  |
| x1000 24 4049 4644 5123 m m  | Minimum   |
| <b>24</b> 4 049 4 544 5 123 m m  | 0 years of service  |
|  | Minimum<br>0 years of service   |
| inimum qualification to enter the teaching profession in the reference year  |   |
| 2 Higher education degree and professional qualification as teacher 24 Higher education degree in the respective professional field professional qualifications  | d and teaching  |
| Higher education degree and professional qualification as teacher 34 Higher education degree in the respective professional field professional qualifications  | d and teaching  |
| Authority level determining statutory salaries   |   |
| 02   1   24   34 Central/State government or top level authorities The Ordinance №4/2017 issued by the Minister of Education and Science establishes the S Standard for work measurement and payment within the institutions of the preschool and sc system. In addition, the mechanisms (except for the school and kindergarten heads' salaries Collective labour agreement (amended 16 December 2016) and/or they are included in the salaries of the respective kindergarten or school. | hool education<br>s) take place in the                                    |
| Source   |   |
| gislative documents: Ordinance №4/2017 issued by the Minister of Education and Sciences.   |   |

## **Bulgaria - School heads**

| ISCED levels=> 02: Pre               | e-primary education                   | (ISCEI | O 02); 1: Prima | ry education (IS | CED 1); 24: General lower secondary education (ISCED 24); 34: General          | upper secondary education (ISCED 34)            |
|--------------------------------------|---------------------------------------|--------|-----------------|------------------|--|---|
| Minimum qualifie                     | cation require                        | ed to  | manage a s      | school in tl     | ne reference year  |   |
| 02 1 24 34                           | Higher educatior<br>The position requ | •      | •               |                  | ool education Act treats the school heads as pedagogical special g experience. | ists.   |
| Annual gross sta<br>Single or lowest |                                       |        | school hea      | ads (EUR),       | 2016/17.   |   |
| Salaries (in EUR)<br>0 2 4 6         |                                       |        | Minimum         | Maximum          | School characteristics   | % of school heads paid within this salary range |
| 0 2 4 6                              | 5 8 10                                | 02     | 5 062           | 5 798            | Basic school (preparatory groups + I – IV grade)                               | 100 %   |
| 1                                    |                                       | 1      | 5 522           | 6 534            | Basic school (I – VII grade)   | 100 %   |
| 24 34                                |                                       | 24     | 6 320           | 8 191            | Secondary school (I – XII grade)   | 100 %   |
| x 1 000                              |                                       | 34     | 5 369           | 7 792            | Secondary school (VIII – XII grade)  | 100 %   |
| Source<br>Legislative documents:     |                                       | -1778  | dated 14 Mar    | ch 2017          |  |   |
| Annual gross ac                      |                                       |        |                 |                  | 15/16  |   |
| Missing data                         |                                       |        |                 |                  |  |   |

## **Czech Republic - Teachers**

| ISCED levels=> 02 : Pre-primary ed.   | (ISCED 02  | 2); <b>1</b> : Primary ec | I. (ISCED 1); <b>24</b> : Ge  | eneral                                   | lower seconda               | ary ed. (ISCED 24)      | ; <b>34</b> : Ge                     | eneral upper secondary e                | ed. (ISCED 34)                           |
|---|------------|---------------------------|---|--|-----------------------------|-------------------------|--------------------------------------|---|--|
| Annual gross statutory salaries (E  | UR) of     | teachers wi               | th the minimu   | ım ç                                     | ualificatio                 | n, 2016/17              |                                      |   |  |
| Salaries 0 2 4 6 8 10 12 14<br>(in EUR)   |            | Starting<br>salary        | After 10 years<br>of experience   |  | er 15 years<br>experience   | At the top of the range |                                      | of teachers paid<br>n this salary range | Average number of years to reach the top |
|   | 02         | 9 722                     | 9 949   |  | 10 202                      | 11 373                  |                                      | 92 %                                    | 32                                       |
| 24  | 1          | 10 277                    | 10 910  |  | 11 396                      | 13 446                  |                                      | 100 %                                   | 32                                       |
| 34  | 24         | 10 282                    | 10 930  |  | 11 420                      | 13 509                  |                                      | 100 %                                   | 32                                       |
| x 1 000   | 34         | 10 292                    | 10 940  |  | 11 417                      | 13 488                  |                                      | 100 %                                   | 32                                       |
| Minimum qualification to enter the teaching   | ng profe   | ssion in the re           | eference year   |  |                             |                         |                                      |   |  |
| 02 Certificate of upper secondary educati<br>(ISCED 344 or 354) in a field aimed sp<br>teacher training |            |                           |   | 24                                       | Master's d                  | legree (ISCED           | 746 or <sup>-</sup>                  | 747) and pedagogica                     | al qualification                         |
| 1 Master's degree (ISCED 746 or 747) a  | and peda   | gogical qualific          | cation  | 34                                       | Master's d                  | legree (ISCED           | 746 or 1                             | 747) and pedagogica                     | al qualification                         |
| Authority level determining statute   | ory sala   | ries                      |   |  |                             |                         |                                      |   |  |
| 02   1   24   34 Central/State governm  | ent or to  | p level authorit          | ies   |  |                             |                         |                                      |   |  |
| Source  |            |                           |   |  |                             |                         |                                      |   |  |
| Government Regulation on Pay Terms of Em<br>the Ministry of Finance - ISS (proportion of tea            |            | n Public Servic           | es and Administr  | ation                                    | (annual state               | utory salary) and       | d Inforn                             | nation system of sala                   | ries in the public sector of             |
| Explanatory notes   |            |                           |   |  |                             |                         |                                      |   |  |
| Regulation and estimated data (ISS). Data on the career taken into account).                            | statutory  | v salaries are w          | veighted average  | s bas                                    | sed on the pro              | oportions of tea        | chers ir                             | n the different pay ca                  | tegories (at each stage of               |
| Annual gross actual salaries (EUR   | ) of tea   | chers aged                | 25-64, 2015/1   | 6  |                             |                         |                                      |   |  |
| Salaries<br>(in EUR)<br>02 4 6 8 10 12 1<br>02<br>1<br>24<br>34<br>34<br>x 1 000<br>Source              |            | 02<br>1<br>24<br>34       | 10 963     11       13 037     12       12 986     12       13 486     13 | Male<br>0 599<br>2 967<br>2 97(<br>3 57) | 13 04 <sup>-</sup><br>12 98 | (in 1<br>4<br>1<br>9    | aries<br>EUR)<br>02<br>1<br>24<br>34 | 0 2 4 6 8                               |  |
| Information system of salaries in the public se<br>Explanatory notes                                    | ctor of th | e Ministry of Fi          | nance.  |  |                             |                         |                                      |   |  |
| Estimated data.   |            |                           |   |  |                             |                         |                                      |   |  |

## **Czech Republic - School heads**

| ISC          | ED levels=> 02: Pre-primary education (  | ISCED | 02); 1: Primary | y education (IS | CED 1); 24: General lower sec                      | condary     | y education (ISCED 24); 34: General                       | l upper secondary | education (ISCED 34)                |
|--------------|--|-------|-----------------|-----------------|--|-------------|---|-------------------|-------------------------------------|
| Mi           | nimum qualification require  | ed to | manage a        | school in       | the reference year                                 |             |   |                   |                                     |
| 2            | The qualification required to bec education with maturita examina                                  |       |                 | •               | •••  | 24          | The qualification required to (Master`s degree) and speci |                   |                                     |
| 1            | The qualification required to bec specific training for school heads                               |       | a teacher at IS | SCED 1 (Mas     | ster`s degree) and                                 | 34          | The qualification required to (Master`s degree) and speci |                   |                                     |
|              | nnual gross statutory salarion<br>ngle or lowest salary range                                      |       | school he       | ads (EUR)       | , 2016/17.   |             |   |                   |                                     |
| alar         | ies (in EUR)   |       | Minimum         | Maximum         | Sch  | ool ch      | aracteristics   |                   | hool heads paid<br>his salary range |
| 02           | 0 5 10 15 20 25  | 02    | 9 832           | 12 189          |  | Alls        | schools   |                   | 100 %                               |
| 1            |  | 1     | 10 311          | 14 545          |  | Alls        | schools   |                   | 100 %                               |
| 24<br>34     |  | 24    | 10 311          | 14 545          |  | Alls        | schools   |                   | 100 %                               |
|              | x 1 000  | 34    | 10 311          | 14 545          |  | Alls        | schools   |                   | 100 %                               |
|              | ource<br>rnment Regulation on Pay Terms o  | ofEmr | alovece in Ru   | blia Sanciaca   | and Administration                                 |             |   |                   |                                     |
|              | cplanatory notes   |       |                 | blic Services   |  |             |   |                   |                                     |
| ne s<br>eter | school head allowance depends on<br>mine further criteria such as the nu<br>is only one pay scale. |       | -               |                 |  | -           |   |                   |                                     |
| Ar           | nnual gross actual salaries o  | of sc | hool heads      | s (EUR), 20     | 015/16   |             |   |                   |                                     |
| alari<br>2   | 0 5 10 15 20 25  | 02    | 15 702          |                 | Source<br>Information system of sa                 | laries      | in the public sector of the Minis                         | try of Finance.   |                                     |
| 1<br>24      |  | 1     | 20 530          |                 | Explanatory notes                                  | - I - Maria |   |                   |                                     |
| 34           |  | 24    | 20 530          |                 | Estimated data. Actual sa secondary together). Thu |             | are available only for teachers                           |                   |                                     |

### **Denmark - Teachers**

| 02<br>1<br>24<br>34 |  | 02<br>1         | 46 743        | 52 721                                |       |                |                  |          |                   |                           |
|---------------------|--|-----------------|---------------|---------------------------------------|-------|----------------|------------------|----------|-------------------|---------------------------|
| 24                  |  | 1               |               |                                       |       | 52 721         | 52 721           |          | 100 %             | 10                        |
|                     |  |                 | 50 871        | 56 471                                |       | 58 331         | 58 331           |          | 100 %             | 12                        |
| -                   |  | 24              | 51 116        | 57 154                                |       | 59 098         | 59 098           |          | 100 %             | 12                        |
|                     | x 1 000  | 7 34            | 48 518        | 63 053                                |       | 63 053         | 63 053           |          | 100 %             | 5                         |
| linimum qualific    | ation to enter the tea   | aching profess  | sion in the I | reference year                        |       |                |                  |          |                   |                           |
| Professiona         | al Bachelor's Degree o   | f Social Educat | ion           |                                       | 24    | Professior     | nal Bachelor's D | egree of | Education         |                           |
| 1 2) Teachers       | s at grade 2-7: Profess<br>s at grade 1 (børnehav<br>Social Education. |                 | •             |                                       | 34    | Master's D     | Degree           |          |                   |                           |
| Authority lev       | el determining sta   | tutory salar    | ies           |                                       |       |                |                  |          |                   |                           |
| 2 Collective agr    | reement or other   |                 |               | ve agreement at n<br>od and Youth Edu |       |                | een Local Gove   | rnment [ | Denmark and Danis | sh Union of Early         |
| 1 Collective agr    | eement or other  |                 | Collectiv     | ve agreement at n                     | ation | al level betwo | een Local Gove   | rnment [ | Denmark and Teac  | hers Central Organization |
| 24 Collective agr   | reement or other   |                 | Collectiv     | ve agreement at n                     | ation | al level betw  | een Local Gove   | rnment [ | Denmark and Teac  | hers Central Organization |
|                     |  |                 | Collectiv     | ve agreement at n                     | ation | al level hetw  | een The Ministr  | of Fina  | nce and The Danie | sh Confederation of       |

### Explanatory notes

The reported salaries for teachers at primary level is a weighted average between teachers at grade 1 (børnehaveklasse/class 0) and teachers at grade 2-7 (class 1-6). Teachers at grade 1-6 are the same as at lower secondary level and their salary is from the same salary scale. The salary for teachers at grade 1 (børnehaveklasseledere) is a little lower and regulated by another salary scale. For primary level in general the salary is calculated by weighting the salary for teachers at grade 1 with factor 1 and the salary for teachers at grade 2-7 with factor 6. There is no special salary scale for educators (peadagogs) at pre-primary level. This institution (børnehave/kindergarten) is integrated for children age 0-5. The salary for pre-primary is indicated by the salary scale for pedagogues working at different institutions, including pre-primary and day nursery.

Danish statistical databases provide data on salaries including the pension contribution by both the employer and the employee since there is no distinction in practice. The total contribution is set as a percentage of the salary in the collective agreement.

The reported salaries have been calculated considering that two thirds corresponds to the employer's contribution.

#### Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16 Salaries Salaries 20 40 20 60 40 80 60 80 (in EUR) (in EUR) 02 02 Male Total Female 1 50 222 50 019 1 02 50 052 1 59 829 59 879 59 795 24 24 24 60 484 60 444 54 469 34 34 34 69 195 70 668 67 906 x 1 000 x 1 000

#### Source

National statistical database for Danish municipalities and regions KRL/SIRKA (http://www.fldnet.dk/statistik/sirka\_/?ini=sirka). Data for upper secondary level is from the national statistical database, ISOLA, Agency for Modernisation, Ministry of Finance.

#### Explanatory notes

Data for all teachers.

Danish statistical databases provide data on salaries including the pension contribution by both the employer and the employee since there is no distinction in practice. The total contribution is set as a percentage of the salary in the collective agreement. The reported salaries have been calculated considering that two thirds corresponds to the employer's contribution.

## **Denmark - School heads**

| 2            | Professional Bachelor's Degree                                     | of So  | cial Educatior | 1               | 24     | Professional Bachelor of Ed<br>It's not a formal demand, bu | ( /                       | Ι.                            |
|--------------|--|--------|----------------|-----------------|--------|---|---------------------------|-------------------------------|
| ,            | Professional Bachelor of Educa<br>It's not a formal demand, but ge | •      |                | s).             | 34     | Master Degree plus practica for teachers)                   | al and theoretical pedago | igical course (a              |
|              | nual gross statutory salari<br>ngle or lowest salary range         |        | school he      | ads (EUR), 2016 | /17.   |   |                           |                               |
| larie        | es (in EUR)  |        | Minimum        | Maximum         | School | l characteristics   |                           | ol heads paid<br>salary range |
| )2           | 0 40 80 120  | 02     | 50 404         | 59 045          | All pu | ublic institutions  |                           | 100 %                         |
| 1            |  | 1      | 62 624         | 74 078          | All pu | ublic institutions  |                           | 100 %                         |
| 24<br>34     |  | 24     | 62 624         | 74 078          | All pu | ublic institutions  |                           | 100 %                         |
| <b>J</b>     | x 1 000  | 34     | 77 402         | 88 070          | All pu | ublic institutions  |                           | 100 %                         |
|              | urce   |        |                | ·               |        |   |                           |                               |
|              | ctive agreements at national level<br>planatory notes              | and na | ational salary | scales.         |        |   |                           |                               |
| anis<br>al c | contribution is set as a percentage<br>byer's contribution.        |        |                |                 |        |   |                           |                               |

#### 02 database, ISOLA, Agency for Modernisation, Ministry of Finance 84 051 1 1 24 24 84 051 Explanatory notes Danish statistical databases provide data on salaries including the pension contribution by both the employer 34 110 827 34 and the employee since there is no distinction in practice. The total contribution is set as a percentage of the salary in the collective agreement. The reported salaries have been calculated considering that two thirds x 1 000 corresponds to the employer's contribution.

## **Germany - Teachers**

|                        | ISCED levels=> 02 :                                 | Pre-primary ed. (IS | SCED 02); | 1 : Primary e                       | d. (ISCED 1); <b>24</b> : Ge    | eneral                    | lower seconda                                    | ary ed. (ISCED 24)                   | ; <b>34</b> : Gene      | eral upper secondary e            | ed. (ISCED 34)  |
|------------------------|---|---------------------|-----------|-------------------------------------|---------------------------------|---------------------------|--|--------------------------------------|-------------------------|-----------------------------------|---|
| A                      | nnual gross statutory                               | salaries (EU        | R) of te  | eachers wi                          | th the minimu                   | m q                       | ualificatio                                      | on, 2016/17                          |                         |                                   |   |
| <i>Salaı</i><br>(in El |   | 60 80               |           | Starting salary                     | After 10 years of experience    |                           | er 15 years<br>experience                        | At the top of the range              |                         | teachers paid<br>his salary range | Average number of<br>years to reach the top   |
|                        | 02  |                     | 02        | m                                   | m                               |                           | m  | m                                    |                         | m                                 | m   |
|                        | 24  |                     | 1         | 46 984                              | 55 640                          |                           | 58 750   | 62 331                               |                         | 100 %                             | m   |
|                        | 34  |                     | 24        | 52 818                              | 60 964                          |                           | 63 857   | 69 353                               |                         | 100 %                             | m   |
|                        | x 1 000   | /                   | 34        | 53 076                              | 64 506                          |                           | 67 532   | 76 778                               |                         | 100 %                             | m   |
| Mini                   | mum qualification to ente                           | ¥                   | ·         |                                     | eference year                   |                           |  |                                      |                         |                                   |   |
| 02                     | Qualification of Kinderga<br>with programme at Fach |                     | iining (3 | years)                              |                                 | 24                        |  | Education or Ec<br>aratory service ( |                         | e (ISCED level 7)<br>onths).      |   |
| 1                      | Master of Education or E plus preparatory service   |                     |           | el 7)                               |                                 | 34                        |  | Education or Ec<br>aratory service ( |                         | e (ISCED level 7)<br>onths).      |   |
| A                      | uthority level determin                             | ning statutor       | y salar   | ies                                 |                                 |                           |  |                                      |                         |                                   |   |
|                        | Collective agreement or ot                          |                     |           | several y<br>significat<br>study of | ears with the sam               | ne er<br>thos<br>Fou      | nployer. Emp<br>se in establisl<br>ndation, arou | bloyees in estab<br>hments not bou   | lishments<br>nd by coll | bound by collective wage agree    | els are achieved only after<br>re wage agreements are<br>ments. According to a<br>er work in establishments |
| 1                      | Central/State government                            | or top level auth   | norities  |                                     |                                 |                           |  |                                      |                         |                                   |   |
| 24                     | Central/State government                            | or top level auth   | norities  |                                     |                                 |                           |  |                                      |                         |                                   |   |
| 34                     | Central/State government                            | or top level auth   | norities  |                                     |                                 |                           |  |                                      |                         |                                   |   |
| So                     | ource   |                     |           |                                     |                                 |                           |  |                                      |                         |                                   |   |
| The                    | Standing Conference of the                          | Ministers of Ed     | ucation a | and Cultural                        | Affairs of the Länd             | der in                    | the Federal                                      | Republic of Ge                       | rmany.                  |                                   |   |
| A                      | nnual gross actual sa                               | laries (EUR)        | of teac   | hers aged                           | 25-64, 2015/10                  | 6                         |  |                                      |                         |                                   |   |
| Salar<br>(in El        | 0 00 10   | 60 80               |           |                                     |                                 |                           |  |                                      |                         |                                   |   |
| Sou                    | 02<br>1<br>24<br>34<br>× 1 000                      |                     |           | 02<br>1<br>24<br>34                 | m<br>54 747<br>60 476<br>64 000 | /lale<br>m<br>m<br>m<br>m | Femal<br>m<br>m<br>m<br>m                        |                                      |                         |                                   |   |

## **Germany - School heads**

| ISCED levels=> 02: Pre-primary education                       | (ISCED | 02); 1: Prima | ry education (IS | CED 1); 24: General lower secondary education (ISCED 24); 34: General up | per secondary education (ISCED 34)              |
|--|--------|---------------|------------------|--|---|
| Minimum qualification require                                  | ed to  | manage a      | school in t      | the reference year   |   |
| 02 m   |        | inanage a     | School III       | <b>24</b> m  |   |
| <b>1</b> m   |        |               |                  | 34 m   |   |
| Annual gross statutory salari<br>Single or lowest salary range |        | school he     | ads (EUR),       | 2016/17.   |   |
| Salaries (in EUR)<br>0 0 0                                     |        | Minimum       | Maximum          | School characteristics   | % of school heads paid within this salary range |
| 02   | 02     | m             | m                | m  | m   |
| 1  | 1      | m             | m                | m  | m   |
| 34   | 24     | m             | m                | m  | m   |
| x 1 000  | 34     | m             | m                | m  | m   |
| Source   |        |               |                  |  |   |
| -  |        |               |                  | airs of the Länder in the Federal Republic of Germany.                   |   |
| Annual gross actual salaries                                   | of scl | nool heads    | s (EUR), 20      | 15/16  |   |
| Salaries (in EUR)<br>0 0 0<br>02 1                             | 02     | m             |                  | Source<br>Explanatory notes  |   |
| 1  |        |               |                  | Explanatory HULES  |   |
| 24   | 1      | m             |                  |  |   |
| 34   | 24     | m             |                  |  |   |
| x 1 000  | 34     | m             |                  |  |   |
|  |        |               |                  |  |   |

## **Estonia - Teachers**

| Salari<br>in EU |   | 5 10 1  | 5         | Starting salary  | After 10 years<br>of experience  |   | er 15 years<br>xperience  | At the top of the range  |   | f teachers paid<br>this salary range  | Average number of<br>years to reach the top   |
|-----------------|---|---|-----------|--|--|---|---|--|---|---|---|
|                 |   |   | 02        | а  | а  |   | а   | а  |   | а   | а   |
|                 | 24  |   | 1         | 11 832   | а  | а   |   | а  |   | 100 %   | а   |
|                 | 34  |   | 24        | 11 832   | 11 832 a   |   | а   | а  | 100 %                                   | а   |   |
|                 |   | x 1 000   | 34        | 11 832   | а  |   | а   | а  |   | 100 %   | а   |
| viinir<br>02    |   | ification to enter the teach                                      | •••       |  | eiererice year   | 24  |   | gree or qualificat to the qualificat   |   |   | teacher qualification   |
| 1               |   | legree or qualification correst<br>tion according to the qualific |           |  | r  | 34  | according   |  | ion fran                                | ne; gymnasium optic   | teacher qualification<br>nal courses teacher  |
| Au              | thority l   | evel determining statu  | tory sala | ries   |  |   |   |  |   |   |   |
|                 | 02  | Local authorities   |           |  | esentatives of loc<br>the minimum sa   | •   |   | •  |   |   | school institutions shall   |
| 1               | 1   24   34     Central/State government or top level authorities |   |           | rel minimum<br>for the fiel<br>local aut<br>the repre-<br>(2) On the | n wage of teacher<br>eld, authorised re<br>horities and authorsentatives of em | s will<br>prese<br>prised<br>ploye<br>reeme | be agreed o<br>ntatives of n<br>representat<br>es: authorise<br>ent specified | n: 1) as the rep<br>ational associat<br>ives of private le<br>d representativ<br>in subsection ( | resentations of<br>egal per<br>es of re | tives of employers: b<br>local authorities, aut<br>sons that manage p<br>gistered association | ve Agreements Act, the<br>by the minister responsible<br>horised representatives o<br>rivate schools, and 2) as<br>s of teachers.<br>epublic will establish the |

Regulations: Basic Schools and Upper Secondary Schools Act; Preschool Child Care Institutions Act; Qualification Requirements for Heads of School, Head Teachers, Teachers and Support Specialists; The Regulation of Basic Schools and Upper Secondary Schools Teacher Minimum Salary.

### Explanatory notes

The data on the annual gross statutory salary refers to the fixed minimum wage that applies for all teachers. The notion of starting statutory salary depending on the level of qualification (minimum or maximum) does not exist in Estonia.

Male

Female

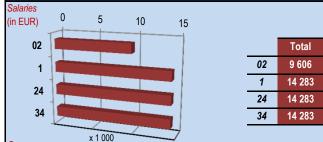
m

m

m

m

### Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16



#### Source

The database of State Accounting System, Estonian Education Information System.

### Explanatory notes

The total cost of wages of public school teachers and municipal kindergarten teachers is divided by the number of teachers in full-time equivalent; data are based on the average gross salaries in the viewed period.

## **Estonia - School heads**

| ISCED levels=> 02: Pre-primary educatio                       | n (ISCED 02); 1: Prima | ary education (IS | CED 1); 24: General low  | er seco | ondary education (ISCED 24); 34: General up                                      | per secondary education (ISCED 34)              |
|---|------------------------|-------------------|--------------------------|---------|--|---|
| Minimum qualification requir                                  | ed to manage a         | school in t       | he reference yea         | r       |  |   |
| 02 Higher education and pedagog                               | ical and leading com   | npetencies        |                          | 24      | Master degree or qualification corres<br>competencies                            | ponding to it and leading                       |
| 1 Master degree or qualification of                           | corresponding to it a  | nd leading con    | npetencies               | 34      | Master degree or qualification corres<br>competencies                            | ponding to it and leading                       |
| Annual gross statutory salar<br>Single or lowest salary range |                        | ads (EUR),        | 2016/17.                 |         |  |   |
| Salaries (in EUR)   | Minimum                | Maximum           | S                        | ichoo   | l characteristics  | % of school heads paid within this salary range |
| 0 0 0   | 02 a                   | а                 |                          |         | а  |   |
| 1   | 1 a                    | a                 |                          |         | а  | а   |
| 24 34   | 24 a                   | а                 |                          |         | а  | а   |
| x 1 000   | 34 a                   | а                 |                          |         | а  | а   |
| Source  |                        |                   |                          |         |  |   |
| Regulations: Basic Schools and Upper                          | Secondary Schools      | Act; Preschoo     | ol Child Care Institutio | ons Ac  | t - only for the explanatory notes.  |   |
| Explanatory notes<br>The minimum or maximum amounts of        | school heads' salar    | ies have not h    | een set statutory        |         |  |   |
| Annual gross actual salaries                                  |                        |                   |                          |         |  |   |
| Salaries (in EUR)   |                        | 5 (2017), 20      |                          |         |  |   |
| 0 5 10 15 20  |                        | Source            |                          |         |  |   |
| 02  | 02 14 630              | The databa        | se of State Accountir    | ng Sys  | stem.  |   |
|   | 1 17 818               | Explanato         | ry notes                 |         |  |   |
| 24  | 24 17 818              |                   |                          |         | ol heads and municipal kindergarten he<br>based on the avarage gross salaries in |   |
| 34  | 34 17 818              |                   |                          | u uiu   |  |   |
| x 1 000   |                        |                   |                          |         |  |   |

## **Ireland - Teachers**

| S <i>alarie</i><br>in EUf | R) 20 40 60 80  |            | Starting salary   | After 10 years of experience   | After 15 y<br>of experie   |  | At the top of the range  |   | nchers paid<br>s salary range   | Average number of<br>years to reach the top   |
|---------------------------|---|------------|---|--|--|--|--|---|---|---|
|                           |   | 02         | m   | m  | m  |  | m  |   | m   | m   |
|                           |   | 1          | 33 806  | 47 750   | 52 866   |  | 63 905   |   | 16 %  | 27  |
|                           | 34  | 24         | 33 806  | 47 750   | 52 866   |  | 63 905   |   | 17 %  | 27  |
|                           | x 1 000   | 34         | 33 806  | 47 750   | 52 866   |  | 63 905   |   | 17 %  | 27  |
| Minin                     | num qualification to enter the teaching   | g profes   | ssion in the r  | eference year  |  |  |  |   |   |   |
| 02                        | Major Award at Level 5 on the National equivalent   | Framew     | vork of Qualific  | cations or   |  |  | egree and Post<br>achelor of Educ  |   |   | ation (i.e. Level 8 & Level   |
|                           | 1   |            |   |  |  | , 01 D   |  |   |   |   |
| 1                         | Batchelor of Education (i.e. Level 8 NFC<br>Graduate Masters in Education ( i.e. Le   |            |   | and Post   | Prim   | ary De   |  | Graduate N  | lasters in Educa  | ation(i.e. Level 8 & Level  |
|                           | Batchelor of Education (i.e. Level 8 NFC  | evel 8 & L | Level 9 NFQ)  | and Post   | Prim   | ary De   | egree and Post   | Graduate N  | lasters in Educa  | ation(i.e. Level 8 & Level  |
| Aut                       | Batchelor of Education (i.e. Level 8 NFC<br>Graduate Masters in Education ( i.e. Le   | evel 8 & L | Level 9 NFQ)<br>ries<br>Salaries for<br>The only re<br>experience                               | r practitioners in equirement of the   | 34 Prim<br>NFC<br>early childho<br>settings is f<br>in accorda                               | ary De<br>) or E<br>ood se<br>hat the                    | egree and Post<br>Bachelor of Edu<br>stings are set by<br>e practitioners a<br>ith the National                      | Graduate M<br>Ication (i.e. L<br>withe owners<br>are paid at le | lasters in Educa<br>evel 8)<br>of the settings v<br>east the national | tion(i.e. Level 8 & Level<br>which are private entities<br>I minimum wage for an<br>January 2017, the |
|                           | Batchelor of Education (i.e. Level 8 NFC<br>Graduate Masters in Education ( i.e. Le<br>thority level determining statutor   | evel 8 & L | Level 9 NFQ)<br>ries<br>Salaries for<br>The only re<br>experience<br>national mi                | r practitioners in o<br>quirement of the<br>d adult employee                   | 34 Prim<br>NFC<br>early childhd<br>settings is<br>in accorda<br>9.25 euros                   | ary De<br>) or E<br>ood se<br>hat the<br>nce w<br>per he | egree and Post<br>Bachelor of Edu<br>etings are set by<br>e practitioners a<br>ith the National<br>our.              | Graduate M<br>Ication (i.e. L<br>withe owners<br>are paid at le | lasters in Educa<br>evel 8)<br>of the settings v<br>east the national | which are private entities<br>I minimum wage for an   |
| Aut<br>02                 | Batchelor of Education (i.e. Level 8 NFC<br>Graduate Masters in Education ( i.e. Le<br>thority level determining statutor<br>m<br>Central/State government or top level | evel 8 & L | Level 9 NFQ)<br>ries<br>Salaries for<br>The only re<br>experience<br>national mi<br>Central gov | r practitioners in o<br>quirement of the<br>d adult employee<br>nimum wage was | 34 Prim<br>NFC<br>early childhd<br>settings is<br>in accorda<br>9.25 euros<br>pasis of colle | ary De<br>) or E<br>ood se<br>hat the<br>nce w<br>per he | egree and Post<br>Bachelor of Edu<br>etings are set by<br>e practitioners a<br>ith the National<br>our.<br>agreement | Graduate M<br>Ication (i.e. L<br>withe owners<br>are paid at le | lasters in Educa<br>evel 8)<br>of the settings v<br>east the national | which are private entities<br>I minimum wage for an   |

### Explanatory notes

The salaries for teachers with minimum qualifications who entered the teaching profession in 2016/17 is based on a new common salary scale introduced for all entrants to teaching at primary and secondary education from February 2012. 16 % to 17 % of teachers are currently paid in accordance with these scales. Teachers who entered teaching prior to February 2012 have similar minimum qualifications but their salaries include discrete payments for academic qualifications i.e. whether pass or honours, or undergraduate or post-graduate. The salary scale for entrants to teaching from 2012 does not remunerate teachers who attain qualifications other than the minimum.

Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16

Missing data

## **Ireland - School heads**

| linimum qualification requi                               | ieu lo  | illallaye a   | SCHOOLIN      |  |  |
|---|---------|---------------|---------------|--|--|
| 02 -  |         |               |               |  |  |
| 1 Applicants for principal                                | positio | ns in schools | with 80 pupil | with Post-Graduate Diploma in Education. Also must be registered v<br>s or less are not required to have a specific amount of recognised te<br>re required to have a minimum of five years recognised teaching set | aching service. Applicants fo                      |
|   |         |               |               | ducation or Bachelor of Education (pass). Applicants for principal po<br>s wholetime teaching service.   | sitions must be registered wi                      |
| Annual gross statutory sala                               |         | f school he   | ads (EUR)     | , 2016/17.   |  |
| ingle or lowest salary rang                               | 9       |               |               |  |  |
| a <mark>ries (in EUR)</mark><br>0 25 50 75 100 125        |         | Minimum       | Maximum       | School characteristics   | % of school heads paid<br>within this salary range |
| 2   | 02      | m             | m             | m  | m  |
|   | 1       | 43 116        | 75 539        | The smallest school size (schools with fewer than 80 pupils)   | m  |
|   | 24      | 57 255        | 78 876        | The smallest school size (schools with 1-5 teachers)   | m  |
| x 1 000   | 34      | 57 255        | 78 876        | The smallest school size (schools with 1-5 teachers)   | m  |
| nnual gross statutory sala<br>lange with the highest mini |         |               |               | , 2016/17.<br>s depending on the type of school)   |  |
| aries (in EUR)<br>0 25 50 75 100 125                      |         | Minimum       | Maximum       | School characteristics   | % of school heads paid<br>within this salary range |
|   | 02      | m             | m             | m  | m  |
|   | 1       | 71 346        | 98 751        | The largest school size (schools with 36 teachers or more)   | m  |
|   | 24      | 90 414        | 112 035       | The largest school size (schools with 60 teachers or more)   | m  |
| × 1 000   | 34      | 90 414        | 112 035       | The largest school size (schools with 60 teachers or more)   | m  |
| nnual gross statutory sala<br>lange concerning the large  |         |               |               | , 2016/17.<br>ads (when none of the above)   |  |
| aries (in EUR)  |         | Minimum       | Maximum       | School characteristics   | % of school heads paid<br>within this salary range |
| 0 25 50 75 100 125  | 02      | m             | m             | m  | m  |
|   | 1       | 51 199        | 79 407        | Average school size of 175 pupils<br>(calculated on basis of total mainstream pupil population divided<br>by number of schools at ISCED 1)   | m  |
|   | 24      | 71 659        | 93 280        | Average school size of 475 students<br>(calculated on basis of total mainstream pupil population divided<br>by number of schools at ISCED 24 and 34 )  | m  |
| x 1 000   | 34      | 71 659        | 93 280        | Average school size of 475 students<br>(calculated on basis of total mainstream pupil population divided<br>by number of schools at ISCED 24 and 34)   | m  |
| ource   |         |               |               |  |  |

Explanatory notes

Data have been provided on the salaries of principals in the schools of smallest, largest and average size at primary and secondary education.

Annual gross actual salaries of school heads (EUR), 2016/17

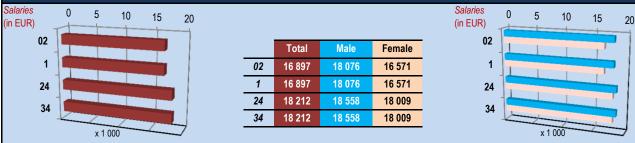
Missing data

### **Greece - Teachers**

| n El | ies 0 10<br>JRì        | 20          | 30               | Starting salary | After 10 years of experience | After 15 years<br>of experience |               | % of teachers paid<br>within this salary range | Average number of<br>years to reach the to |
|------|------------------------|-------------|------------------|-----------------|------------------------------|---------------------------------|---------------|--|--|
|      | 02                     |             | 02               | 13 104          | 15 390                       | 17 584                          | 25 498        | 100 %  | 36   |
|      | 1                      |             | 1                | 13 104          | 15 390                       | 17 584                          | 25 498        | 100 %  | 36   |
|      | 34                     |             | 24               | 13 104          | 15 390                       | 17 584                          | 25 498        | 99 %   | 36   |
|      | x 1 000                |             | 7 34             | 13 104          | 15 390                       | 17 584                          | 25 498        | 100 %  | 36   |
| ini  | mum qualification to e | nter the te | eaching profes   | sion in the     | reference year               |                                 |               |  |  |
| 2    | Bachelor's (ISCED 6)   |             |                  |                 |                              | 24 Bachelo                      | r's (ISCED 6) |  |  |
| 1    | Bachelor's (ISCED 6)   |             |                  |                 |                              | 34 Bachelo                      | r's (ISCED 6) |  |  |
| Aı   | uthority level deterr  | nining st   | atutory sala     | ries            |                              |                                 |               |  |  |
| 2    | Central/State governr  | nent or top | level authoritie | S               |                              |                                 |               |  |  |
| 1    | Central/State governr  | nent or top | level authoritie | S               |                              |                                 |               |  |  |
| 4    | Central/State governr  | ment or top | level authoritie | S               |                              |                                 |               |  |  |
| 4    | Central/State governr  | ment or top | level authoritie | s               |                              |                                 |               |  |  |
| Sc   | ource                  |             |                  |                 |                              |                                 |               |  |  |
|      | 4024/2011, Law 4354/2  |             |                  |                 |                              |                                 |               |  |  |

Data on gross annual statutory salaries are reported on the basis that teachers complete certain years of work experience on 1 September 2016. The freezing of salaries is also taken into consideration. Following the directions for the implementation of Law 4354/2016, a month's salary in 2016 is the sum of the base salary of the frozen salary scales of 2011 and one quarter (1/4) of the difference between the wages of Law 4354/2015 and Law 4024/2011. Likewise, a month's salary in 2017 is the sum of the base salary of the frozen salary of the difference between the wages of Law 4354/2015 and Law 4024/2011. Likewise, a month's salary in 2017 is the sum of the base salary of the frozen salary scales of 2011 and two quarters (2/4) of the difference between the wages of Law 4354/2015 and Law 4024/2011.

### Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16



#### Source

Ministry of Education, Research and Religious Affairs, ITYE DIOFANTOS - ITYE DIAS, administrative data.

#### Explanatory notes

For the average salaries reported in ISCED 02 and ISCED1 administrative data from 53 696 teachers with permanent contracts and 14 524 full-time substitute teachers have been used. For the average salaries reported in ISCED 24 and ISCED 34 administrative data from 61 208 teachers with permanent contracts and 7 822 full-time substitute teachers have teachers have been used including teachers in vocational secondary schools.

### **Greece - School heads**

| ISCED levels=> 02  | : Pre-primary education  | n (ISCED 02); 1: Prin  | nary education (IS   | SCED 1); 24: General lower secondary education (ISCED 24); 34: General up  | pper secondary education (ISCED 34)   |
|--|--|--|--|--|---|
| Minimum qua  | lification require   | ed to manage a   | school in t  | he reference year  |   |
| 02   1   24   34   | Bachelor degree (IS  | CED 6) and 10 yea  | ars of experience  | e (at least 8 years teaching service)  |   |
|  | statutory salari<br>est salary range   |  | eads (EUR),  | 2016/17.   |   |
| Salaries (in EUR)<br>0 10  | 20 30  | Minimum  | Maximum  | School characteristics   | % of school heads paid within this salary range   |
| 02   |  | 02 16 590  | 26 698   | Pre-primary school supervised by the Ministry of Education<br>(management allowance: 100 euros gross per month)  | 100 %   |
| 1  |  | 1 16 590   | 26 698   | Up to three classes<br>(management allowance: 100 euros gross per month)   | 19 %  |
| 24 34  |  | 24 18 390  | 28 498   | Up to eight classes<br>(250 euros gross per month)   | 47 %  |
| x 1 000  |  | 34 18 990  | 29 098   | Up to five classes<br>(management allowance: 300 euros gross per month)  | 18 %  |
|  | statutory salari<br>e highest minin  |  |  | 2016/17.<br>depending on the type of school)   |   |
| Salaries (in EUR)<br>0 10  | 20 30  | Minimum  | Maximum  | School characteristics   | % of school heads paid<br>within this salary range  |
| 02   |  | 02 -   |  | Nias alagos or more  |   |
| 1  |  | 1 18 990   | 29 098   | Nine classes or more<br>(management allowance: 300 euros gross per months)<br>Nine classes or more   | 39 %  |
| 34   |  | 24 18 990  | 29 098   | (management allowance: 300 euros gross per months)<br>Six classes or more  | 53 %  |
| x 1 000  |  | 34 19 590  | 29 698   | (management allowance: 350 euros gross per month)  | 82 %  |
|  | statutory salari<br>ning the larges  |  |  | 2016/17.<br>ds (when none of the above)  |   |
| Salaries (in EUR)<br>0 10  | 20 30  | Minimum  | Maximum  | School characteristics   | % of school heads paid within this salary range   |
| 02   |  | 02 -   | -  |  |   |
| 1  |  | 1 18 390   | 28 498   | Between four and eight classes<br>(management allowance: 250 euros gross per month)  | 42 %  |
| 34   |  | 24 -   | •  |  |   |
| x 1 000  |  | 34 -   | •  |  |   |
| Source<br>Law 4024/2011, La  | w 4354/2015, Direct  | tions for the implem   | nentation of Lav   | w 4354/2015 Ref. Nr 2/1015 /ΔΕΠ/5/1/2016, Law 4327/2015 article  | 17 on selection criteria relating to  |
|  |  | ds, Law 4152/2013  | as amended b   | y Circular Letter with Ref. Nr 123948/∆2/06-09-2013.   |   |
| Explanatory n  |  | of their salary on a t   | eacher plus a m  | anagement allowance that depends on the number of classes in the sch   | nool Teaching duties also depend an   |
| the size of the school.<br>Data on gross annual<br>into consideration. Fo<br>quarter (1/4) of the dif<br>and two quarters (2/4 | . Figures in the '% of<br>statutory salaries are<br>illowing the directions<br>fference between the<br>) of the difference bet | school heads paid o<br>reported on the bas<br>for the implementati<br>wages of Law 4354<br>ween the wages of I | n this salary ran<br>sis that school he<br>ion of Law 4354<br>(2015 and Law 4<br>Law 4354/2015 | ge' refer to the percentage of schools with the related number of classes<br>aeds complete certain years of work experience on 1 September 2016.<br>/2016, a month's salary in 2016 is the sum of the base salary of the froz<br>I024/2011. Likewise, a month's salary in 2017 is the sum of the base sal<br>and Law 4024/2011. The salaries for school heads in pre-primary school<br>search and Religious Affairs. | s according to the database Myschool.<br>The freezing of salaries is also taken<br>en salary scales of 2011 and one<br>lary of the frozen salary scales of 2011 |
| Annual gross   | actual salaries  | of school head   | s (EUR), 21  | 5/16   |   |
| Salaries (in EUR)<br>0 5 10  | 15 20 25   |  | Source   |  |   |
| 02   |  | 02 22 784  | _  | Education, Research and Religious Affairs, ITYE DIOFANTOS - IT   | YE DIAS, administrative data.   |
| 1  |  | 1 22 784   | Explanate  |  | ita from 13.638 school hoode house  |
| 24 34 4 000  |  | 24         24 888           34         24 888  | been used  | erage salaries reported in ISCED 02 and ISCED1 administrative da<br>. For the average salaries reported in ISCED 24 and ISCED 34 adr<br>e been used including teachers in vocational secondary schools.  |   |
| x 1 000  |  |  |  |  |   |

## **Spain - Teachers**

| Salaries<br>in EUR)              | 0               | 20 40 60  |           | Starting salary  | After 10 years of experience  | After 15 years of experience  | At the top of the range  | % of teachers paid within this salary range   | Average number of<br>years to reach the top   |  |  |
|----------------------------------|-----------------|---|-----------|--|---|---|--|---|---|--|--|
| 02<br>1                          | 1-              |   | 02        | 28 709   | 31 087  | 33 187  | 40 783   | 100 %   | 39  |  |  |
| 24                               | -               |   | 1         | 28 709   | 31 087  | 33 187  | 40 783   | 100 %   | 39  |  |  |
| 34                               | -               |   | 24        | 32 080   | 34 787  | 37 007  | 45 318   | 100 %   | 39  |  |  |
|                                  | ×               | x 1 000   | 34        | 32 080   | 34 787  | 37 007  | 45 318   | 100 %   | 39  |  |  |
| Ainimun                          | m qualifi       | ication to enter the teaching   | ig profe  | ession in the rei  | ference year  |   |  |   |   |  |  |
| <i>02</i> Tea                    | acher tra       | ining (Bachelor degree)   |           | 24 Master d  | egree on Compu  | Isory Secondary E   | Education and E  | Bachillerato (300 ECTS acur   | nulated at least)   |  |  |
| 1 Tea                            | acher tra       | ining (Bachelor degree)   |           | 34 Master d  | Master degree on Compulsory Secondary Education and Bachillerato (300 ECTS acumulated at least)                             |   |  |   |   |  |  |
| Autho                            | ority lev       | vel determining statuto   | ry sala   | aries  |   |   |  |   |   |  |  |
|                                  |                 |   |           |  |   |   |  |   |   |  |  |
| 02   1   2                       | 24   34         | Central/State government c<br>authorities                                     | or top le | education<br>vel establish<br>servant p<br>teaching              | n authorities of th<br>les the basic sala<br>position held; the<br>profession, to in-                                       | e 17 Autonomous<br>ry, the amount for<br>Autonomous Con<br>service training (s  | Communities (<br>seniority (trieni<br>nmunities, by the<br>exenios) and of   | re made by the Central Gov<br>top level authorities). The C<br>os) and the allowance relate<br>eir part, establish the allowa<br>ther salary supplements. Th<br>ounts are decided by the Au | entral Government<br>ed to the level of the civil<br>nces related to the<br>e basic extra pays are                            |  |  |
|                                  | ce<br>plicy doc | authorities<br>ument (data on formal arrang                                   | gements   | education<br>vel establish<br>servant p<br>teaching<br>establish | n authorities of th<br>es the basic sala<br>position held; the<br>profession, to in-<br>ed by the Centra<br>are the Departm | e 17 Autonomous<br>ry, the amount for<br>Autonomous Con<br>service training (s<br>I Government, bu<br>ents of Education | Communities (<br>seniority (trieni<br>amunities, by the<br>exenios) and of<br>t its specific among the specific among th | top level authorities). The C<br>os) and the allowance relate<br>eir part, establish the allowa<br>ther salary supplements. Th<br>punts are decided by the Au                               | central Government<br>ed to the level of the civil<br>inces related to the<br>e basic extra pays are<br>tonomous Communities. |  |  |
| Sourc<br>aw or po<br>Staff of th | ce<br>plicy doc | authorities<br>ument (data on formal arrang<br>ry of Education, Culture and S | gements   | education<br>vel establish<br>servant p<br>teaching<br>establish | n authorities of th<br>es the basic sala<br>position held; the<br>profession, to in-<br>ed by the Centra<br>are the Departm | e 17 Autonomous<br>ry, the amount for<br>Autonomous Con<br>service training (s<br>I Government, bu<br>ents of Education | Communities (<br>seniority (trieni<br>amunities, by the<br>exenios) and of<br>t its specific among the specific among th | top level authorities). The C<br>os) and the allowance relate<br>eir part, establish the allowa<br>ther salary supplements. Th<br>punts are decided by the Au                               | entral Government<br>ed to the level of the civil<br>inces related to the<br>e basic extra pays are<br>tonomous Communities   |  |  |

Missing data

### **Spain - School heads**

| ISCED level     | s=> 02: Pre-primary education                   | (ISCE   | D 02); 1: Prima | ry education (I | SCED 1); 24: General lower secondary education (ISCED 24); 34: General up                                  | per secondary education (ISCED 34)              |
|-----------------|---|---------|-----------------|-----------------|--|---|
| Minimum         | qualification require                           | ed to   | manage a        | school in t     | the reference year   |   |
| 02   1          | Bachelor degree in Initia                       | l teach | ner education   | and specific    | training on managerial functions   |   |
| 24  34          |   | _       |                 |                 | d Bachillerato (300 ECTS ) and specific training on managerial fur   | nctions   |
|                 | ross statutory salarie<br>lowest salary range   | es of   | school he       | ads (EUR)       | , 2016/17.   |   |
| Salaries (in EU |   |         | Minimum         | Maximum         | School characteristics   | % of school heads paid within this salary range |
| 0 1             | 0 20 30 40 50 60                                | 02      | 32 947          | 44 540          | This salary range corresponds to the smallest schools;<br>size differs accross the Autonomous Communities. | m   |
| 1               |   | 1       | 32 947          | 44 540          | This salary range corresponds to the smallest schools;<br>size differs accross the Autonomous Communities. | m   |
| 24<br>34        |   | 24      | 39 390          | 54 896          | This salary range corresponds to the smallest schools;<br>size differs accross the Autonomous Communities. | m   |
| ×               | 1 000   | 34      | 39 390          | 54 896          | This salary range corresponds to the smallest schools;<br>size differs accross the Autonomous Communities. | m   |
|                 | ross statutory salarie<br>ith the highest minim |         |                 |                 | , 2016/17.<br>s depending on the type of school)   |   |
| Salaries (in EU | ·   |         | Minimum         | Maximum         | School characteristics   | % of school heads paid within this salary range |
| 0 1             | 0 20 30 40 50 60                                | 02      | 38 505          | 50 094          | This salary range corresponds to the biggest schools;<br>size differs accross the Autonomous Communities.  | m   |
| 1               |   | 1       | 38 505          | 50 094          | This salary range corresponds to the biggest schools;<br>size differs accross the Autonomous Communities.  | m   |
| 24              |   | 24      | 43 819          | 59 324          | This salary range corresponds to the biggest schools;<br>size differs accross the Autonomous Communities.  | m   |
| V_              | 1 000   | 34      | 43 819          | 59 324          | This salary range corresponds to the biggest schools;<br>size differs accross the Autonomous Communities.  | m   |
|                 | ross statutory salarie<br>oncerning the largest |         |                 |                 | , 2016/17.<br>Ids (when none of the above)   |   |
| Salaries (in EU | ·   |         | Minimum         | Maximum         | School characteristics   | % of school heads paid within this salary range |
| 0 1             | 0 20 30 40 50 60                                | 02      | 34 331          | 45 921          | The school size varies depending on the Autonomous Community.  | m   |
| 1               |   | 1       | 34 331          | 45 921          | The school size varies depending on the Autonomous Community.  | m   |
| 24<br>34        |   | 24      | 41 003          | 56 508          | The school size varies depending on the Autonomous Community.  | m   |
| x               | 1 000   | 34      | 41 003          | 56 508          | The school size varies depending on the Autonomous Community.  | m   |
| Source          |   |         |                 |                 |  |   |
| • •             | ,   |         | - ,             |                 | re the Departments of Education of the Autonomous Communities<br>Cities of Ceuta and Melilla.              | and the Subdirectorate General                  |

### **Explanatory notes**

Decisions regarding teachers' and school heads' salaries are made by the Central Government and by the education authorities of the 17 Autonomous Communities (top level authorities). The Central Government establishes the basic salary, the amount for seniority (trienios) and the allowance related to the level of the civil servant position held; the Autonomous Communities, by their part, establish the allowances related to the teaching profession, to in-service training (sexenios) and other salary supplements. The basic extra pays are established by the Central Government, but its specific amounts are decided by the Autonomous Communities. The characteristics of the types of schools are regulated by the Autonomous Communities. There is a wide variety regarding the number of units and students established by each Autonomous Community to define the types of schools.

### Annual gross actual salaries of school heads (EUR), 2015/16

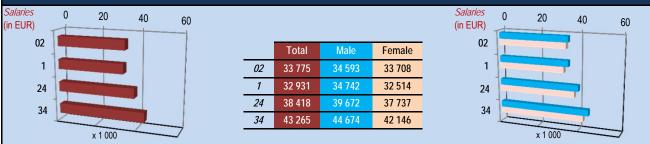
Missing data

### **France - Teachers**

| in El |                 | 20 40             | 60         |        | Starting salary | After 10 years of experience          | After 15 years<br>of experience |              | % of teachers paid within this salary range | Average number of<br>years to reach the top |
|-------|-----------------|-------------------|------------|--------|-----------------|---------------------------------------|---------------------------------|--------------|---|---|
|       | 02              |                   |            | 02     | 25 626          | 29 188                                | 31 223                          | 45 472       | 98 %  | 25  |
|       | 24              |                   |            | 1      | 25 626          | 29 188                                | 31 223                          | 45 472       | 98 %  | 25  |
|       | 34              |                   |            | 24     | 26 917          | 30 479                                | 32 515                          | 46 892       | 87 %  | 29  |
|       | х               | 1 000             |            | 34     | 26 917          | 30 479                                | 32 515                          | 46 892       | 67 %  | 29  |
| 1ini  | mum qualificat  | tion to enter the | teaching p | orofes | ssion in the i  | reference year                        |                                 |              |   | 1   |
| )2    | Professeur de   | es écoles         |            |        |                 |                                       | 24 Profess                      | eur certifié |   |   |
| 1     | Professeur de   | es écoles         |            |        |                 |                                       | 34 Profess                      | eur certifié |   |   |
| Aι    | uthority level  | determining       | statutory  | sala   | ries            |                                       |                                 |              |   |   |
| 02    | 2   1   24   34 | Central/State g   | jovernment | or top | level authori   | ties                                  |                                 |              |   |   |
| Sc    | ource           |                   |            |        |                 |                                       |                                 |              |   |   |
|       |                 |                   |            |        |                 | SCED 1-2-3) of the stry of State Admi |                                 |              |   |   |

bonus for tutoring. Only at ISCED 24 and 34, they also include a bonus for extra teaching time. This year, the overtime rate calculation has been revised: only the 1st hour (payed 1, 2) has been applied to determine the bonus at ISCED 24 and 34. At ISCED 02 and 1, the following bonuses are an integral part of teachers' statutory salaries: residence allowance, ISAE (from 2016-2017). At ISCED levels 24 and 34, the following bonuses are an integral part of teachers' statutory salaries; fixed portion of ISOE (bonus for tutoring). The variable portion of this bonus is not included in the statutory salary because only teachers who are invested the role of professeur principal receive it; and bonus for 1 HSA overtime hour; these compensate the obligation for the teachers to accept to do at minimum one regular exceeding of the minimal annual working time; other types of extra hours are not included in the statutory salary.

### Annual gross actual salaries (EUR) of teachers aged 25-64, 2015



#### Source

Payrolls [Siasp (Système d'information sur les agents des services publics) i.e. the database for public services, produced by Insee (National Institute of Statistics and Economic Studies)].

### Explanatory notes

The Siasp database uses monthly payroll records of the state for the majority of their public servants. This source is based on the concept of 'position' periods, aggregating the periods the employee served at one workplace. The database considers the remuneration of active staff (full-time/part-time/ordinary leave payments) and of inactive (nonworking) staff (dismissal wages/unemployment benefits/long sick leave payments). The data reported on teachers' salaries refer to annual full-time equivalent remunerations. The annual full-time equivalent is calculated based on the active periods of the databases.

The scope: the whole of France (apart from Mayotte), public sector. At the secondary level, the IVET is not included; at the primary level, teachers with 'une décharge de plus de 50% du temps d'enseignement' are not included.

The gross actual salary is obtained by adding to gross salary indexes the residence allowance (IR), the family allowance (SFT) and further bonuses and allowances such as the NBI (new salary bonus), overtime, and other bonuses depending on the specific education or substitute activities (e.g. as a director), etc.

## **France - School heads**

| inimum qualification req                               |             |                | school in t              | ne reference year   |  |
|--|-------------|----------------|--------------------------|---|--|
| Teachers' qualification (Pro                           |             | ,              |                          | 24 Management staff   |  |
| Teachers' qualification (Pro                           |             | ,              |                          | 34 Management staff   |  |
| nnual gross statutory sa<br>ingle or lowest salary rar |             | f school he    | ads (EUR),               | 2016/17.  |  |
| ries (in EUR)<br>0 20 40 60                            |             | Minimum        | Maximum                  | School characteristics  | % of school heads paid<br>within this salary range |
| 0 20 40 60   | 02          | 32 337         | 48 621                   | Schools with 1 to 3 classes   | m  |
|  | 1           | 32 337         | 48 621                   | Schools with 1 to 3 classes   | m  |
| 4<br>x 1 000   |             | 37 680         | 64 664                   | All schools   | m  |
|  |             | 41 350         | 69 530                   | All schools   | m  |
| nnual gross statutory sa<br>ange with the highest mi   |             |                |                          | 2016/17.<br>depending on the type of school)  |  |
| ries (in EUR)  |             | Minimum        | Maximum                  | School characteristics  | % of school heads paid<br>within this salary range |
| 0 20 40 60   | 02          | 34 094         | 50 378                   | schools with 10 classes and more  | m  |
|  | 1           | 34 094         | 50 378                   | schools with 10 classes and more  | m  |
|  | 24          | -              | -                        |   |  |
| × 1 000  | 34          | -              | -                        |   |  |
| ource  |             |                |                          |   |  |
| sterial order setting the amounts ational Education.   | s of the al | lowance for fu | inctions, respo          | ED 1) and school heads (ISCED 2-3) of the Ministry of Nationa<br>nsibilities and results of the management staff of educational or<br>of State Administration website). |  |
| nnual gross actual salari                              | es of so    | hool head:     | s (EUR), 20 <sup>,</sup> | 5   |  |
| ries (in EUR)  |             |                |                          |   |  |
| 0 20 40 60   |             |                | Source                   |   |  |

### Explanatory notes

24

34

59 427

59 427

24

34

x 1 000

The scope: the whole of France (apart from Mayotte), public sector. At the primary level, school heads with more than 50 % teaching time are not included.

### **Italy - Teachers**

| Annual gross statutory salaries (E  | JR) of    | teachers wi         |   |   |                         |  |   |  |  |  |  |
|---|-----------|---------------------|---|---|-------------------------|--|---|--|--|--|--|
| Annual gross statutory salaries (EUR) of teachers with the minimum qualification, 2016/17   |           |                     |   |   |                         |  |   |  |  |  |  |
| Salaries 0 10 20 30 40  |           | Starting<br>salary  | After 10 years of experience                          | After 15 years of experience  | At the top of the range | % of teachers paid within this salary range    | Average number of<br>years to reach the top |  |  |  |  |
|   | 02        | 23 051              | 25 358  | 27 845  | 33 884                  | 100 %  | 35  |  |  |  |  |
| 1 24  | 1         | 23 051              | 25 358  | 27 845  | 33 884                  | 100 %  | 35  |  |  |  |  |
| 34  | 24        | 24 849              | 27 527  | 30 340  | 37 211                  | 100 %  | 35  |  |  |  |  |
| x 1 000   | 34        | 24 849              | 28 196  | 31 189  | 38 901                  | 100 %  | 35  |  |  |  |  |
| Minimum qualification to enter the teachir  | ng profe  | ssion in the re     | eference year   |   |                         |  |   |  |  |  |  |
| 02/1/24/34 ISCED level 7  |           |                     |   |   |                         |  |   |  |  |  |  |
| Authority level determining statute   | ry sala   | ries                |   |   |                         |  |   |  |  |  |  |
| 02 / 1 / 24 / 34 Central/State governm  | ent or to | p level authorit    | ies   |   |                         |  |   |  |  |  |  |
| Source  |           |                     |   |   |                         |  |   |  |  |  |  |
| National teachers' Collective Contract - L. n.  | 106/201   | 1                   |   |   |                         |  |   |  |  |  |  |
| Annual gross actual salaries (EUR)  | of tea    | chers aged          | 25-64, 2015/1   | 6   |                         |  |   |  |  |  |  |
| Salaries 0 10 20 30 2<br>in EUR)<br>02<br>1 24<br>34<br>24<br>34<br>x 1 000<br>Source<br>Administrative database of monthly payrolls. | 0         | 02<br>1<br>24<br>34 | 28 041     28       28 041     28       28 370     28 | Male         Femal           3 114         28 03'           3 114         28 03'           3 114         28 03'           3 319         28 38'           9 641         29 98' | (in 1<br>9<br>9<br>5    | aries 0 10 20<br>EUR) 02<br>1 24<br>34 x 1 000 | 30 40                                       |  |  |  |  |

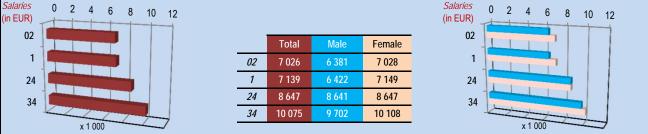
Query on database: The average annual salary of teachers is calculated as the ratio between the sum of all gross amounts paid to teachers in the required school year (e.g., for school year 2015/16 the sum of the salaries and additional supplementary and/or accessory emoluments paid from September 2015 to August 2016) and the total number of teachers in that school year. This calculation applies to all age groups.

## **Italy - School heads**

| 15  | CED levels=> 02: Pre-primary edu  | cation (ISCE               | D 02); 1: Prima                   | ry education (ISCE  | 0 1); 24: General lower secondary education (ISCED 24); 34: Gen  | eral upper secondary education (ISCED 34)          |  |  |  |  |  |  |
|---|---|----------------------------|-----------------------------------|---------------------|--|--|--|--|--|--|--|--|
| Μ   | inimum qualification req  | uired to                   | manage a s                        | school in the r     | reference year   |  |  |  |  |  |  |  |
| 02  | a 1 24 34 Teacher qualification (ISCED 7 level) an at least five years of teaching experience |                            |                                   |                     |  |  |  |  |  |  |  |  |
|   | nnual gross statutory sa<br>ingle or lowest salary ra   |                            | school hea                        | ads (EUR), 201      | 16/17.   |  |  |  |  |  |  |  |
| Sala  | ries (in EUR)<br>0 20 40 60 80  |                            | Minimum                           | Maximum             | School characteristics   | % of school heads paid<br>within this salary range |  |  |  |  |  |  |
| 02  |   | 02                         | e a a                             |                     | â  | а  |  |  |  |  |  |  |
| 1   |   | 1                          | 58 347                            | 63 245              | all schools  | 100 %  |  |  |  |  |  |  |
| 24<br>34  |   | 24                         | 58 347                            | 63 245              | all schools  | 100 %  |  |  |  |  |  |  |
|   | x 1 000   | 34                         | 58 347                            | 63 245              | all schools  | 100 %  |  |  |  |  |  |  |
| E<br>The<br>weig  | hted average of variable part. A  | f a fixed pa<br>Allowances | rt, the same fo<br>are included i | in the variable par | a variable part that varies beetwen regions. The provideo<br>t that varies beetwen a minimum of 11 179.08 euro (in Ca<br>he part of social security and pension contribution paid by | ampania) and a maximum of 16 077.08                |  |  |  |  |  |  |
|   | nnual gross actual salar<br><sup>ries</sup> (in EUR)  | ies of sc                  | hool heads                        | s (EUR), 2015/1     | 16   |  |  |  |  |  |  |  |
| Salaries (in EUR)       Source         0       20       40       60       80         0       02       a       Montly payroll data flow rengarding school personnel.         1       59       484       Explanatory notes         24       59       484       Query on database. |   |                            |                                   |                     |  |  |  |  |  |  |  |  |

### Latvia - Teachers

| 02       7 440       a       a       a       a       100 %         1       8 160       a       a       a       100 %         24       8 160       a       a       a       100 %         4       100       a       a       a       100 %         4       100       a       a       a       100 %         4       100       a       a       a       100 %         4       104       or       a       a       a       100 %         4       104       or       a       a       a       100 %         4       104   | Salaries 0 2   | EUR)  |   | Starting<br>salary   | After 10 years of experience  | After 15 years of experience                  | At the top of the range |            | eachers paid<br>is salary range | Average number of<br>years to reach the to |
|--|--|---|---|--|---|---|-------------------------|------------|---------------------------------|--|
| 1  |  |   | 02  | 7 440  | а   | а   | а                       |            | 100 %                           |  |
| 34       24       8 160       a       a       a       100 %         Inimum qualification to enter the teaching profession in the reference year         02/1/24/34       Higher education (Bachelor or Master level) and professional teacher qualification         Authority level determining statutory salaries         02/1/24/34       Central/State government or top level authorities         Source         Braglation on Pedagogues' Work Remuneration (the Regulation of the Cabinet of Ministers, entered into force on 1 September 2016); Regulation on Requirements for accessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers, entered into force on 5 November 2014).         Explanatory notes         Be Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the schord edge. Salaries can be higher but not lower than the minimum defined in the Regulation. |  |   | 1   | 8 160  | а   | а   | а                       |            | 100 %                           |  |
| Inimum qualification to enter the teaching profession in the reference year         02/1/24/34       Higher education (Bachelor or Master level) and professional teacher qualification         Authority level determining statutory salaries         02/1/24/34       Central/State government or top level authorities         Source         agulation on Pedagogues' Work Remuneration (the Regulation of the Cabinet of Ministers, entered into force on 1 September 2016); Regulation on Requirements for ceessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers, entered into force on 5 November 2014).         Explanatory notes         ne Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the schudget. Salaries can be higher but not lower than the minimum defined in the Regulation.  | -  |   | 24  | 8 160  | а   | а   | а                       |            | 100 %                           |  |
| 02/1/24/34       Higher education (Bachelor or Master level) and professional teacher qualification         Authority level determining statutory salaries         02/1/24/34       Central/State government or top level authorities         Source         egulation on Pedagogues' Work Remuneration (the Regulation of the Cabinet of Ministers, entered into force on 1 September 2016); Regulation on Requirements for eccessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers, netered into force on 5 November 2014).         Explanatory notes         he Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the school deget. Salaries can be higher but not lower than the minimum defined in the Regulation.   |  | ×1 000  | 34  | 8 160  | а   | а   | а                       |            | 100 %                           |  |
| Authority level determining statutory salaries         02/1/24/34       Central/State government or top level authorities         Source       egulation on Pedagogues' Work Remuneration (the Regulation of the Cabinet of Ministers, entered into force on 1 September 2016); Regulation on Requirements for ecessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers, ntered into force on 5 November 2014).         Explanatory notes         ne Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the schodget. Salaries can be higher but not lower than the minimum defined in the Regulation.   | linimum qualifica  | ation to enter the teachin  | ng profe  | ession in the  | reference year  |   |                         |            |                                 |  |
| 02/1/24/34       Central/State government or top level authorities         Source       egulation on Pedagogues' Work Remuneration (the Regulation of the Cabinet of Ministers, entered into force on 1 September 2016); Regulation on Requirements for ecessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers, tered into force on 5 November 2014).         Explanatory notes       e Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the schodget. Salaries can be higher but not lower than the minimum defined in the Regulation.  | 02   1   24   34   | Higher education (Bach  | nelor or N  | /laster level) a   | nd professional te  | acher qualificatio                            | n                       |            |                                 |  |
| Source<br>egulation on Pedagogues' Work Remuneration (the Regulation of the Cabinet of Ministers, entered into force on 1 September 2016); Regulation on Requirements for<br>eccessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers,<br>tered into force on 5 November 2014).<br>Explanatory notes<br>ne Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the scho<br>dget. Salaries can be higher but not lower than the minimum defined in the Regulation.  | Authority leve   | el determining statuto  | rv sala   | arias  |   |   |                         |            |                                 |  |
| egulation on Pedagogues' Work Remuneration (the Regulation of the Cabinet of Ministers, entered into force on 1 September 2016); Regulation on Requirements for<br>accessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers,<br>tered into force on 5 November 2014).<br>Explanatory notes<br>The Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the school dget. Salaries can be higher but not lower than the minimum defined in the Regulation.  |  | si determining statato  | ny said   |  |   |   |                         |            |                                 |  |
| Excessary Education and Professional Qualification, and Procedure of Continuing Professional Development of Pedagogues (the Regulation of the Cabinet of Ministers, tered into force on 5 November 2014). Explanatory notes Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the school dget. Salaries can be higher but not lower than the minimum defined in the Regulation.  | 02   1   24   34   | -   | 1   |  | ies   |   |                         |            |                                 |  |
| he Regulation only sets the minimum monthly salary rate. School heads decides on the teachers' salaries depending on their workload and performance and on the school dget. Salaries can be higher but not lower than the minimum defined in the Regulation.   | Source   | Central/State governme  | ent or top  | o level authori  |   |   |                         |            |                                 |  |
| dget. Salaries can be higher but not lower than the minimum defined in the Regulation.   | Source<br>egulation on Peda<br>ecessary Education<br>tered into force of   | Central/State governme<br>gogues' Work Remuneration<br>and Professional Qualifio<br>n 5 November 2014).   | ent or top<br>on (the R                                       | o level authorit   | ne Cabinet of Mini  |   |                         |            |                                 |  |
| Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16   | Source<br>egulation on Peda<br>ecessary Educatio<br>htered into force of<br>Explanatory n  | Central/State governme<br>gogues' Work Remuneration<br>on and Professional Qualifio<br>n 5 November 2014).  | ent or top<br>on (the R<br>cation, an                         | b level authorit<br>legulation of th<br>nd Procedure                   | e Cabinet of Mini<br>of Continuing Pro  | fessional Develop                             | oment of Pedago         | ogues (the | Regulation of the               | Cabinet of Ministers,                      |
|  | Source<br>egulation on Peda<br>ecessary Educatio<br>tered into force of<br>Explanatory r<br>ne Regulation only                         | Central/State governme<br>gogues' Work Remuneration<br>on and Professional Qualifion<br>n 5 November 2014).   | ent or top<br>on (the R<br>cation, an                         | b level authorit<br>legulation of th<br>nd Procedure<br>ate. School he | e Cabinet of Mini<br>of Continuing Pro<br>ads decides on ti                           | fessional Develop<br>ne teachers' salar       | oment of Pedago         | ogues (the | Regulation of the               | Cabinet of Ministers,                      |
|  | Source<br>egulation on Peda<br>ecessary Educatio<br>htered into force of<br>Explanatory n<br>he Regulation only<br>udget. Salaries car | Central/State governme<br>gogues' Work Remuneration<br>on and Professional Qualific<br>n 5 November 2014).<br>notes<br>v sets the minimum monthly<br>n be higher but not lower th | ent or top<br>on (the R<br>cation, an<br>salary r<br>an the n | b level authorit<br>legulation of th<br>nd Procedure<br>ate. School he | e Cabinet of Mini<br>of Continuing Pro<br>eads decides on the<br>ed in the Regulation | fessional Develop<br>ne teachers' salar<br>n. | ies depending c         | ogues (the | Regulation of the               | Cabinet of Ministers,                      |



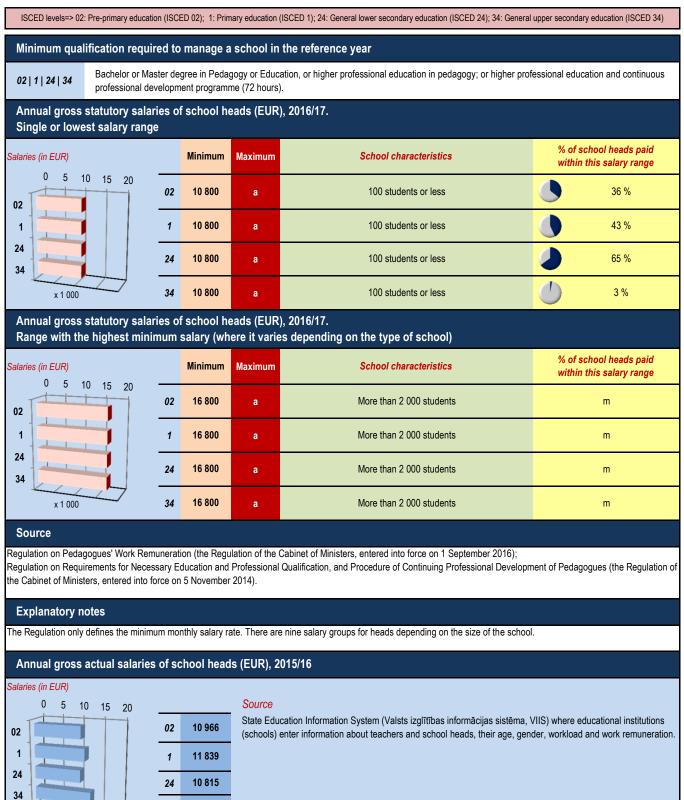
#### Source

State Education Information System (Valsts izglītības informācijas sistēma, VIIS) where educational institutions (schools) enter information about teachers, their age, gender, workload and work remuneration.

#### Explanatory notes

The estimation of the annual actual salaries was the same as of the previous data collection. Salaries are calculated together from all funding sources (central level (state) and local government) and part-time teachers are excluded. Only salaries of teachers working 0.9 of one workload and more are calculated. Average actual salaries of full-time teachers are calculated according to their age group.

### Latvia - School heads



Explanatory notes

x 1 000

34

13 255

Salaries are calculated together from all funding sources (central level (state) and local government) and part-time school heads are excluded. Only salaries of school heads working 0.9 of one workload and more are calculated. Average actual salaries of school heads are calculated according to the respective age group.

## Lithuania - Teachers

| ISCED levels=> 02: Pre-p  | orimary ed. (ISCED 02 | 2); 1: Primary ed          | d. (ISCED 1); 24: Ge          | neral lower seconda  | ry ed. (ISCED 24)       | ; 34: General upper secondary                          | ed. (ISCED 34)                              |
|---|-----------------------|----------------------------|-------------------------------|--|-------------------------|--|---|
| Annual gross statutory sa   | laries (EUR) of       | teachers w                 | vith the minim                | um qualificatio  | on, 2016/17             |  |   |
| Salaries 0 2 4 6 8<br>(in EUR)  | 10 12                 | Starting<br>salary         | After 10 years of experience  | After 15 years of experience   | At the top of the range | % of teachers paid<br>within this salary range         | Average number of<br>years to reach the top |
| 02  | 02                    | 6 358                      | 6 843                         | 7 000  | 7 298                   | m  | 15  |
| 24  | 1                     | 9 803                      | 9 897                         | 9 960  | 10 054                  | m  | 15  |
| 34  | 24                    | 9 803                      | 9 897                         | 9 960  | 10 054                  | m  | 15  |
| x 1 000   | 34                    | 9 803                      | 9 897                         | 9 960  | 10 054                  | m  | 15  |
| Minimum qualification to enter t  | the teaching prof     | ession in the              | reference year                |  |                         |  |   |
| 02   1   24   34 Higher educ  | ation degree          |                            |                               |  |                         |  |   |
| Authority level determinin  | ig statutory sal      | aries                      |                               |  |                         |  |   |
| 02   1   24   34 Central/Stat   | e government or to    | p level authori            | ties                          |  |                         |  |   |
| Source  |                       |                            |                               |  |                         |  |   |
| Procedure of salary Payment to t<br>approved by Minister of Educatio  |                       |                            |                               |  | stitutions,             |  |   |
| Annual gross actual salar   | ies (EUR) of te       | achers ageo                | d 25-64, 2015/1               | 6  |                         |  |   |
| Salaries 0 2 4 6 8<br>(in EUR) 02<br>1 24<br>34<br>34<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5 | 10 12                 | 02<br>1<br>24<br>34<br>t). | 9 985 9<br>9 985 9<br>9 985 9 | Iale         Femal           985         9 985           985         9 985           985         9 985           985         9 985           985         9 985           985         9 985 | (in E                   | aries 0 2 4 6<br>EUR)<br>02<br>1<br>24<br>34<br>×1 000 | 8 10 12                                     |

## Lithuania - School heads

| 2   1   24   34     Master's deg       Annual gross statutory sa       Single or lowest salary rar | laries o  |                 |                  | year leadership experience 2016/17.               |  |  |  |
|--|-----------|-----------------|------------------|---|--|--|--|
| rries (in EUR)   | .90       | Minimum         | Maximum          | School characteristics                            | % of school heads paid<br>within this salary range |  |  |
| 0 5 10 15 20   | 02        | 7 799 15 269    |                  | Less than 13 groups in the school                 | m  |  |  |
|  | 1         | 9 803           | 16 521           | Less than 200 students                            | m  |  |  |
|  | 24        | 9 803           | 16 521           | Less than 200 students                            | m  |  |  |
| x 1 000  | 34        | 9 803           | 16 521           | Less than 200 students                            | m  |  |  |
| nnual gross statutory sa<br>ange with the highest mi   |           |                 |                  | 2016/17.<br>depending on the type of school)      |  |  |  |
| ries (in EUR)  |           | Minimum         | Maximum          | School characteristics                            | % of school heads paid within this salary range    |  |  |
| 0 5 10 15 20   | 02        | 8 770 17 069    |                  | 13 and more groups                                | m  |  |  |
|  | 1         | 11 307          | 18 494           | More than 900 students                            | m  |  |  |
|  | 24        | 11 307          | 18 494           | More than 900 students                            | m  |  |  |
| x 1 000  | 34        | 11 307          | 18 494           | More than 900 students                            | m  |  |  |
| nnual gross statutory sa<br>ange concerning the larg   |           |                 |                  | 2016/17.<br>ds (when none of the above)           |  |  |  |
| ries (in EUR)  |           | Minimum         | Maximum          | School characteristics                            | % of school heads paid<br>within this salary range |  |  |
| 0 5 10 15 20   | 02        | 8 723           | 15 464           | All schools, depending on professional category   | m  |  |  |
|  | 1         | 10 007          | 18 416           | From 201 to 900 students                          | m  |  |  |
|  | 24        | 10 007          | 18 416           | From 201 to 900 students                          | m  |  |  |
| x 1 000  | 34        | 10 007          | 18 416           | From 201 to 900 students                          | m  |  |  |
| purce<br>Republic of Lithuania Payment   | of work o | f the state and | I municipal inst | itution workers Law 17 January 2017 No. XIII-198. |  |  |  |
| xplanatory notes   |           |                 |                  |   |  |  |  |

Annual gross actual salaries of school heads (EUR), 2015/16

Missing data

### **Luxembourg - Teachers**

|   | ISCED levels=> 02     | : Pre-primary ed. | (ISCED 02);    | 1 : Primary ed     | I. (ISCED 1); <b>24</b> : Ge    | eneral          | lower seconda             | ry ed. (ISCED 24)       | ); <b>34</b> : Gen | eral upper secondary               | ed. (ISCED 34)                              |  |
|---|-----------------------|-------------------|----------------|--------------------|---------------------------------|-----------------|---------------------------|-------------------------|--------------------|------------------------------------|---|--|
| Annual gross statutory salaries (EUR) of teachers with the minimum qualification, 2016/17 |                       |                   |                |                    |                                 |                 |                           |                         |                    |                                    |   |  |
| Salaries<br>(in EUR)  | 0 50                  | 100 15            | 0              | Starting<br>salary | After 10 years<br>of experience |                 | er 15 years<br>experience | At the top of the range |                    | teachers paid<br>this salary range | Average number of<br>years to reach the top |  |
| 02  |                       |                   | 02             | 70 671             | 91 401                          |                 | 103 204                   | 124 881                 |                    | 76 %                               | 30  |  |
| 24  |                       |                   | 1              | 70 671             | 91 401                          |                 | 103 204                   | 124 881                 |                    | 83 %                               | 30  |  |
| 34  |                       |                   | 24             | 80 094             | 100 117                         |                 | 110 482                   | 139 222                 |                    | 69 %                               | 30  |  |
|   | x 1 000               |                   | 34             | 80 094             | 100 117                         |                 | 110 482                   | 139 222                 |                    | 84 %                               | 30  |  |
| Minimum   | qualification to er   | nter the teach    | ing profess    | sion in the        | reference year                  |                 |                           |                         |                    |                                    |   |  |
| 02 Bac  | chelor degree         |                   |                |                    |                                 | 24              | Master de                 | gree                    |                    |                                    |   |  |
| 1 Bac   | chelor degree         |                   |                |                    |                                 | 34              | Master de                 | gree                    |                    |                                    |   |  |
| Author  | ity level detern      | nining statut     | ory salari     | ies                |                                 |                 |                           |                         |                    |                                    |   |  |
| 02   1   2  | 24   34 Centra        | I/State governn   | nent or top le | evel authori       | ties                            |                 |                           |                         |                    |                                    |   |  |
| Source  | ;                     |                   |                |                    |                                 |                 |                           |                         |                    |                                    |   |  |
| Service des   | s statistiques et ana | alyses.           |                |                    |                                 |                 |                           |                         |                    |                                    |   |  |
| Annual  | l gross actual s      | alaries (EUF      | R) of teac     | hers ageo          | d 25-64, 2015/                  | 16              |                           |                         |                    |                                    |   |  |
| Salaries<br>(in EUR)  | 0 50                  | 100 15            | 50             |                    |                                 |                 |                           |                         | aries<br>EUR)      | 0 50                               | 100 150                                     |  |
| 02  |                       |                   |                |                    | Total                           | Male            | Femal                     | e                       | 02                 |                                    |   |  |
| 1   |                       |                   |                | 02                 | 97 456 9                        | 7 456           | 97 456                    | 6                       | 1                  |                                    |   |  |
| 24  |                       |                   |                | 1                  |                                 | 7 456           |                           |                         | 24                 |                                    |   |  |
| 34  |                       |                   |                | 24                 |                                 | )9 31:<br>)0 34 |                           |                         | 34                 | Jamman J                           |   |  |
|   | x 1 000               |                   |                | 34                 | 109 315 10                      | 9 31            | 109 31                    | <mark>5</mark>          | -                  | x 1 000                            |   |  |
| Source  |                       |                   |                |                    |                                 |                 |                           |                         |                    |                                    |   |  |
| http://www.   | fonction-publique.p   | oublic.lu/fr/remu | nerations-et   | -pensions/re       | emunerations/trai               | temer           | nt-fonctionna             | ire/index.html          |                    |                                    |   |  |
| Explanato   | ory notes             |                   |                |                    |                                 |                 |                           |                         |                    |                                    |   |  |

13 time multiplication of the gross statutory salary adjusted to the cost of living in Luxembourg. The cost of living is expressed in one 'point indiciaire' and then multiplied by the number of these points allocated to the teachers according to their years of service. The salaries are calculated by multiplying the number of 'points indiciaires' (e.g. for a teacher with 10 years of service: 425 'points indiciaires' multiplied by EUR 18.922897 equals EUR 8 042.23 as a monthly salary. This is the multiplied by 12.76 for a full year salary. This includes the part of employee pension payments, as well as a 13th month adjusted to 0.76 because the 13th month is calculated without pension payments.

## **Luxembourg - School heads**

| а   |          |             |              | 24  |  |  |
|---|----------|-------------|--------------|---|--|--|
| а   |          |             |              | 34  |  |  |
| nnual gross statutory sal<br>ingle or lowest salary ran |          | f school he | eads (EUR)   | , 2016/17.  |  |  |
| ries (in EUR)<br>0 40 80 120 160                        |          | Minimum     | Maximum      | School characteristics  | % of school heads paid<br>within this salary range |  |
|   | 02       | а           | а            | There are no school heads in pre-primary schools                                      | а  |  |
|   | 1        | а           | а            | There are no school heads in primary schools  | а  |  |
|   | 24       | 110 718     | 153 120      | Public secondary schools  | 100 %  |  |
| x 1 000   | 34       | 110 718     | 153 120      | Public secondary schools  | 100 %  |  |
| ource   |          |             |              |   |  |  |
| vice des statistiques et analyses.                      |          |             |              |   |  |  |
| nnual gross actual salari                               | es of so | hool head   | ls (EUR), 20 | 016/17  |  |  |
| ries (in EUR)<br>0 40 80 120 160                        |          |             | Source       |   |  |  |
|   | 02       | m           |              | ttp://www.fonction-publique.public.lu/fr/remunerations-et-pensions.<br>ire/index.html | /remunerations/traitement-                         |  |
|   | 1        | m           | Inclorna     | no/moox-mun   |  |  |
|   | 24       | 131 919     |              |   |  |  |
| x 1 000   | 34       | 131 919     |              |   |  |  |
| X 1 000   |          |             |              |   |  |  |

salary. This includes the part of employee pension payments, as well as a 13th month adjusted to 0.76 because the 13th month is calculated without pension payments.

### **Hungary - Teachers**

|   | ISCED levels=> 02: Pre-primary ed. (   | (ISCED 02 | ; 1: Primary ed    | . (ISCED 1); <i>24</i> : Ge  | neral  | lower seconda             | ary ed. (ISCED 24)      | ; 34: General upper secondary               | ed. (ISCED 34)                              |  |  |
|---|--|-----------|--------------------|------------------------------|--------|---------------------------|-------------------------|---|---|--|--|
| Annual gross statutory salaries (EUR) of teachers with the minimum qualification, 2016/17 |  |           |                    |                              |        |                           |                         |   |   |  |  |
| <i>Salarie</i><br>(in EUF   | R)   | ;<br>     | Starting<br>salary | After 10 years of experience |        | er 15 years<br>experience | At the top of the range | % of teachers paid within this salary range | Average number of<br>years to reach the top |  |  |
| 0   |  | 02        | 6 874              | 9 280                        |        | 9 967                     | 13 061                  | m   | 42  |  |  |
| 2   |  | 1         |                    |                              |        | 9 967                     | 13 061                  | m   | 42  |  |  |
|   | 34   | 24        |                    |                              | 11 036 |                           | 14 460                  | m   | 42  |  |  |
|   | ×1 000   | 34        | 7 611              | 10 275                       | 275 1  |                           | 14 460                  | m   | 42  |  |  |
| Minin   | num qualification to enter the teach   | ing profe | ession in the      | reference year               |        |                           |                         |   |   |  |  |
| 02  | BA óvodapedagus/kindergarten teach   | ier       |                    |                              | 24     | MA tanár/teacher          |                         |   |   |  |  |
| 1   | BA tanító/primary teacher  |           |                    |                              | 34     | MA tanár/teacher          |                         |   |   |  |  |
| Authority level determining statutory salaries  |  |           |                    |                              |        |                           |                         |   |   |  |  |
| 02 / 1 / 24 / 34 Central/State government or top level authorities                        |  |           |                    |                              |        |                           |                         |   |   |  |  |
| So  | urce   |           |                    |                              | _      |                           |                         |   |   |  |  |
|   | ct on the central budget issued in 2015<br>t of 2015 regulates the amount for 2016 |           |                    |                              |        |                           |                         |   |   |  |  |

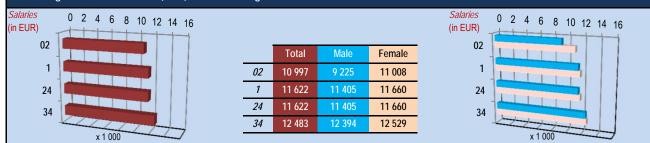
salary of teachers in public schools.

### Explanatory notes

Act on the central budget for 2016 issued in 2015 No C.: stipulates an amount of HUF 101 500 for further calculation. The government decree 326/2013 prescribes the percentage applied in case of a bachelor's and master's qualification, by which the salary base can be calculated (101 500 multiplied with the given percentage effective in the given reference year).

The Public Act on general education regulates the pay scale, the percentage by which the salary base has to be multiplied depending on the number of years spent in teaching and the teacher category (promotion levels: Fully qualified trainee teacher, Teacher 1, Teacher 2, Master Teacher, Researcher Teacher). In summary, the base salary differs depending on the qualification of the teacher.

#### Annual gross actual salaries (EUR) of teachers aged 25-64, 2016



Source

Annual statistical survey on individual earnings carried out in May each year by the Ministry for National Economy. The survey covers all institutions and teachers in the public sector.

### Explanatory notes

Pre-primary data include teachers in NACE 85.1 and ISCO 2342.

Primary and lower secondary teachers include teachers in NACE 85.2 and ISCO 2341.

Upper secondary school teachers include teachers in NACE 85.3 and ISCO 2330.

Rows A8, A9, A10: numbers are the % of the number of teachers in the relevant cell and the total number of teachers aged 25-64 in general programmes.

## **Hungary - School heads**

| ISCED levels=> 02: Pre-primary edu                      | ucation (ISCE | ED 02); 1: Prim | ary education ( | ISCED 1); 24: General lower secondary education (ISCED 24); 34: General | upper secondary education (ISCED 34)               |
|---|---------------|-----------------|-----------------|---|--|
| Minimum qualification rec                               | quired to     | manage a        | school in       | the reference year  |  |
| 02 BA and at least 5 year teac                          | hing praction | ce              |                 | 24 MA and at least 5 year teaching prac                                 | tice   |
| 1 BA and at least 5 year teach                          | hing praction | ce              |                 | 34 MA and at least 5 year teaching prac                                 | tice   |
| Annual gross statutory sa<br>Single or lowest salary ra |               | f school he     | eads (EUR)      | ), 2016/2017.   |  |
| Salaries (in EUR)                                       | <u> </u>      | Minimum         | Maximum         | School characteristics  | % of school heads paid<br>within this salary range |
| 0 5 10 15 20 25 30                                      | 02            | 10 999          | 23 716          | а   | 100 %  |
| 1   | 1             | 10 999          | 23 716          | a   | 100 %  |
| 24 34   | 24            | 10 999          | 26 257          | а   | 100 %  |
| x 1 000   | 34            | 12 177          | 26 257          | a   | 100 %  |
| Source  |               |                 |                 |   |  |

The Act on the central budget issued in 2015 No C. for the Central Budget 2016 (the Act on the central budget stipulates a base for calculation every year, Act on the central budget of 2015 regulates the amount for 2016). The Act on general education and the government decree 326/2013 define the calculation methods and set the statutory salary of teachers in public schools.

## Explanatory notes

The base salary depends on the qualification level. The management allowance is defined by ranges of percentages. The Mayor, in the case of kindergardens, and the Head of the Maintenance Centre of the school district, in the case of public primary and secondary school, decide on the precise amount of the allowance. Teaching duties are centrally defined according to the size of the school.

## Annual gross actual salaries of school heads (EUR), 2016/17

Missing data

#### Malta - Teachers ISCED levels=> 02 : Pre-primary ed. (ISCED 02); 1 : Primary ed. (ISCED 1); 24 : General lower secondary ed. (ISCED 24); 34 : General upper secondary ed. (ISCED 34) Annual gross statutory salaries (EUR) of teachers with the minimum qualification, 2016/17 Salaries 5 10 15 20 25 30 After 10 years 0 After 15 years At the top of Starting % of teachers paid Average number of (in EUR) within this salary range of experience of experience the range years to reach the top salary 02 02 16 492 21 167 21 167 21 167 100 % 19 1 19 946 23 710 24 197 25 915 100 % 19 1 24 19 946 23 710 24 197 25 915 100 % 19 24 34 19 946 23 710 24 197 19 34 25 915 100 % x 1 000 Minimum qualification to enter the teaching profession in the reference year 02 ISCED 4 **ISCED 6** 24 ISCED 6 34 ISCED 6 1 Authority level determining statutory salaries 02 | 1 | 24 | 34 Collective agreement or other Source Sectoral Agreement applicable to educators that was signed in August 2010. The collective Agreement for the Public Service signed in 2017. Data extracted from Human Resources Information Management System, student teachers system and Dakar payroll system. Annual gross actual salaries (EUR) of teachers aged 25-64, 2016 Salaries Salaries 0 5 10 15 20 25 30 0 5 10 15 20 25 30 (in EUR) (in EUR) 02 02 Female Total Male 1 1 02 20 476 20 476 20 476 24 595 24 1 24 595 24 595 24 24 595 24 595 24 595 24 34 34 34 24 595 24 595 24 595 x 1 000 x 1 000 Source Sectoral Agreement applicable to Educators that was signed in August 2010. The collective Agreement for the Public Service signed in 2017. Data extracted from Human Resources Information Management System, student teachers system and Dakar pay roll system. Explanatory notes

## Weighted averages were applied in such a way that educator population in the upper slary scales received greater representation than those in lower scales because more teachers are renumerated in the scales between scale 8 step 7 and scale 7 step 7 in other salary scales.

## 72

## Malta - School heads

| ISCED levels=> 02: Pre-primary educat                       | on (ISCE | ED 02); 1: Prim | ary education | (ISCED 1); 24: General lower secondary education (ISCED 24); 34: General | upper secondary education (ISCED 34)            |
|---|----------|-----------------|---------------|--|---|
| Minimum qualification requi                                 | red to   | manage a        | school in     | the reference year   |   |
| 02   1   24   34 ISCED level 7,                             | master   | degree or po    | st-graduate o | liploma  |   |
| Annual gross statutory sala<br>Single or lowest salary rang |          | school he       | eads (EUR     | ), 2016/17.  |   |
| Salaries (in EUR)<br>0 10 20 30 40                          |          | Minimum         | Maximum       | School characteristics   | % of school heads paid within this salary range |
| 0 10 20 30 40   | 02       | 28 597          | 30 386        | Less than 500 students   | m   |
| 1   | 1        | 28 597          | 30 386        | Less than 500 students   | m   |
| 34  | 24       | 28 597          | 30 386        | Less than 500 students   | m   |
| x 1 000   | 34       | 28 597          | 30 386        | Less than 500 students   | m   |
| Annual gross statutory sala<br>Range with the highest mini  |          |                 |               | ), 2016/17.<br>es depending on the type of school)                       |   |
| <i>Salaries (in EUR)</i><br>0 10 20 30 40                   |          | Minimum         | Maximum       | School characteristics   | % of school heads paid within this salary range |
| 0 10 20 30 40   | 02       | 30 097          | 31 886        | More than 900 students   | m   |
| 1   | 1        | 30 097          | 31 886        | More than 900 students   | m   |
| 24 34   | 24       | 30 097          | 31 886        | More than 900 students   | m   |
| x 1 000   | 34       | 30 097          | 31 886        | More than 900 students   | m   |
| Source  |          |                 |               |  |   |
| Sectoral Agreement signed in 2010                           |          |                 |               |  |   |

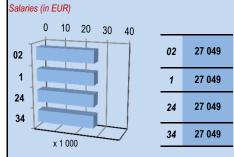
Sectoral Agreement signed in 2010.

Collective Agreement for the Public Service signed in 2017.

### Explanatory notes

The management allowance depends on the size of the school: schools over 900 students EUR 4 000, schools with 751-900 students EUR 3 500, schools with 501-750 students EUR 3 000, schools with fewer than 500 students EUR 2 500.

## Annual gross actual salaries of school heads (EUR), 2015/16



### Source

Sectoral Agreement signed in 2010.

Collective Agreement for the Public Service signed in 2017.

### Explanatory notes

Weighted averages were applied in such a way as to reflect the populations of heads in the different salary steps. Allowances are not included in the figures.

## **The Netherlands - Teachers**

| Annual gross  | statutory salaries (E   |   |   |   |                   |   |  |            | ral upper secondary              | . /   |
|---|---|---|---|---|-------------------|---|--|------------|----------------------------------|---|
|   | 20 40 60 80   |   | Starting salary                                 | After 10 years of experience  | Afte              | r 15 years<br>xperience                       | At the top of<br>the range   |            | eachers paid<br>his salary range | Average number of<br>years to reach the top |
| 02  |   | 02  | 34 760  | 43 558  |                   | 51 829  | 54 726   |            | 100 %                            | 18  |
| 1   |   | 1   | 34 760  | 43 558  |                   | 51 829  | 54 726   | Ŏ          | 100 %                            | 18  |
| 34  |   | 24  | 36 891  | 56 570  |                   | 64 994  | 75 435   | Ŏ          | 100 %                            | m   |
|   | x 1 000   | 34  | 36 891  | 56 570  |                   | 64 994  | 75 435   | Ŏ          | 100 %                            | m   |
| Ainimum qualifica   | ation to enter the teach  | ing profe:  | ssion in the                                    | reference year  |                   |   |  |            |                                  |   |
| 02 Bachelor   |   |   |   |   | 24                | Bachelor/                                     | Master   |            |                                  |   |
| 1 Bachelor  |   |   |   |   | 34                | Master  |  |            |                                  |   |
| Authority leve  | el determining statut   | ory sala  | ries  |   |                   |   |  |            |                                  |   |
| 02   1   24   34  | Collective agreement of   | or other  |   | country-w   | vide.             |   |  |            |                                  |   |
| Source  |   |   |   |   |                   |   |  |            |                                  |   |
| e total statutory sa<br>lary) with the exce<br>achers teach at IS<br>CED 1: (74,1/100<br>nweighted start an | notes<br>es represent weighted ave<br>alary of one school year . T<br>eption of starting teachers<br>SCED level 2 and ISCED le<br>0 x LA) + (25,6/100 x LB)+<br>nd maximum-salary (resp. 1<br>x LB) + (31,0/100 x LC) + | The same<br>in primary<br>evel 3.<br>(0,3 x LC)<br>scale LA a | ratio is used f<br>education. F<br>nd scale LB) | or all career stag<br>or starting teach<br>and the weighted           | jes (s<br>iers ir | arting salary<br>primary edu<br>for the 10 ye | v, salary after 10<br>ucation, we have   | ) years an | d 15 years of expe               | erience and maximum                         |
| Randstadregeling).  |   |   |   |   | West              |   | e Netherlands)   |            | -                                | er salary scale                             |
| Randstadregeling).<br>or ISCED 24/34 un<br>Annual gross   |   | y (scale LE   | )) and the we                                   | ighted one for the  | (West<br>e star   |   | ne Netherlands)<br>rs (scales LB, L  | C and LD)  | -                                | er salary scale                             |
| Randstadregeling).<br>or ISCED 24/34 un<br>Annual gross   | nweighted maximum-salar   | y (scale LE<br>R) of tead                                     | )) and the we                                   | ighted one for the<br>25-64, 2015/<br>Total I<br>47 427 4<br>59 445 6 | (West<br>e star   | and 10 yea<br>Femal<br>47 34<br>57 91         | ne Netherlands)<br>rs (scales LB, L<br><i>Sal</i><br>(in l<br>e<br>5<br>5<br>2 |            | -                                | 60 80                                       |

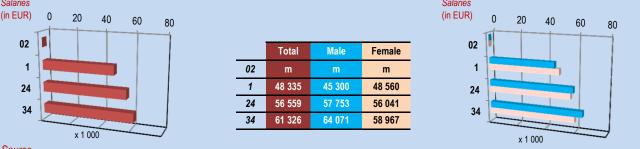
Salary based on collective labour agreement. Number of teachers and the salaries are based on actual data provided by the school boards to the Ministry of Education, Culture and Science.

## **The Netherlands - School heads**

| ISCED levels=> 02: Pre-primary educat                       | ion (ISCI | ED 02); 1: Prim | nary education | (ISCED 1); 24: General lower secondary education (ISCED 24); 34: Gen         | eral upper secondary education (ISCED 34)          |
|---|-----------|-----------------|----------------|--|--|
| Minimum qualification requi                                 | red to    | manage a        | school in      | the reference year   |  |
| 02 Competence requirement ('Sch                             | noolleid  | ersregister P   | O vastgesteld  | le bekwaamheidseisen') 24  | m  |
| 1 Competence requirement ('Sch                              |           | <u> </u>        |                | ,  | m  |
| Annual gross statutory sala<br>Single or lowest salary rang |           | f school he     | eads (EUR      | ), 2016/17.  |  |
| Salaries (in EUR)<br>0 25 50 75 100 125                     |           | Minimum         | Maximum        | School characteristics   | % of school heads paid<br>within this salary range |
| 02  | 02        | 42 739          | 60 768         | < 200 students   | 13 %   |
| 1   | 1         | 42 739          | 60 768         | < 200 students (salary scale DA)   | 13 %   |
| 34  | 24        | 47 061          | 73 245         | Salary scale 12  | 20 %   |
| x 1 000   | 34        | 47 061          | 73 245         | Salary scale 12  | 20 %   |
| Annual gross statutory sala<br>Range with the highest mini  |           |                 |                | ), 2016/17.<br>es depending on the type of school)                           |  |
| alaries (in EUR)<br>0 25 50 75 100 125                      |           | Minimum         | Maximum        | School characteristics   | % of school heads paid<br>within this salary range |
| 02 03 30 75 100 125   | 02        | 44 211          | 71 149         | 400-899 students (salary scale DC)   | 21 %   |
| 1   | 1         | 44 211          | 71 149         | 400-899 students (salary scale DC)   | 21 %   |
| 34  | 24        | 80 176          | 115 119        | Salary scale 17  | 1%   |
| x 1 000   | 34        | 80 176          | 115 119        | Salary scale 17  | 1%   |
| Annual gross statutory sala<br>Range concerning the large   |           |                 |                | ), 2016/17.<br>ads (when none of the above)                                  |  |
| alaries (in EUR)<br>0 25 50 75 100 125                      |           | Minimum         | Maximum        | School characteristics   | % of school heads paid within this salary range    |
| 02 03 50 75 100 125   | 02        | 45 715          | 78 541         | 200-399 students (salary scale DB)   | 63 %   |
| 1   | 1         | 45 715          | 78 541         | 200-399 students (salary scale DB)   | 63 %   |
| 34  | 24        | 56 932          | 79 331         | Salary scale 13  | 30 %   |
| x 1 000   | 34        | 56 932          | 79 331         | Salary scale 13  | 30 %   |
| Source  |           |                 |                |  |  |
| ollective labour agreement 2016-201                         | 7; base   | d on data pro   | ovided by the  | school boards to the Ministry of Education, Culture and Science              | De.  |
| Annual gross actual salaries                                | s of so   | hool head       | s (EUR), 2     | 015/16   |  |
| alaries (in EUR)  |           |                 | Saura          |  |  |
| 0 25 50 75 100 125  | 02        | 66 846          |                | labour agreement primary and secondary education (salaries)                  |  |
|   | 1         | 66 846          | Education      | , Culture and Science based on information provided by the sc                | hool boards  |
| 1   | 24        | 82 842          | <b>F</b>       |  |  |
| 34  | 34        | 82 842          | The actua      | ory notes<br>I salaries are the weighted average for the FTE's for each scal | e and period times the statutory salary f          |
| x 1 000   |           |                 | each com       | bination of scale and period.  |  |

## Austria - Teachers

| n EU  |  |            | Starting salary | After 10 years of experience |       | er 15 years<br>experience     | At the top of the range | % of teachers paid<br>within this salary range | Average number of<br>years to reach the to |
|---|--|------------|-----------------|------------------------------|-------|-------------------------------|-------------------------|--|--|
| (   |  | 02         | m               | m                            |       | m                             | m                       | m  | m  |
|   |  | 1          | 34 595          | 38 080                       |       | 42 626                        | 62 710                  | 100 %  | 34   |
|   | 34   | 24         | 34 478          | 40 070                       |       | 44 824                        | 66 970                  | 100 %  | 34   |
|   | x 1 000  | 34         | 34 519          | 43 410                       |       | 49 086                        | 71 377                  | 100 %  | 34   |
| linin   | num qualification to enter the teachir   | ng profe   | ession in the   | reference year               |       |                               |                         |  |  |
| )2  | m  |            |                 |                              | 24    | Bachelor                      | of Ed/ Master de        | egree  |  |
| 1   | Bachelor of Education  |            |                 |                              | 34    | Bachelor                      | of Ed/ Master de        | egree  |  |
| 34<br>linimu<br>2<br>1<br>Auth<br>2<br>2<br>1         | thority level determining statuto  | ory sal    | aries           |                              |       |                               |                         |  |  |
| 1<br>24<br>34<br>2<br>1<br>1<br>2<br>1<br>2<br>3<br>4 | Provincial/Regional authorities or Sub-<br>authorities   | regional   | /Inter-municipa | -                            |       | eachers can<br>tutory or actu |                         | yed by the provinces or priv                   | ate entities. There is no                  |
| 1   | Central/State government or top level a  | authoritie | es              |                              |       |                               |                         |  |  |
| 4   | Central/State government or top level a  | authoritie | es              |                              |       |                               |                         |  |  |
| 4   | Central/State government or top level a  | authoritie | es              |                              |       |                               |                         |  |  |
| So  | urce   |            |                 |                              |       |                               |                         |  |  |
|   | documents: Service Code for Province T<br>gsbedienstetengesetz)  | eachers    | , Emoluments    | Act, Civil Service           | Cod   | e (Landesve                   | rtragslehrpersor        | nengesetz, Gehaltsgesetz,                      |  |
| Ex  | planatory notes  |            |                 |                              |       |                               |                         |  |  |
| twe   | rimary education is largely provided in the<br>en these two levels (working time, salarie<br>CED 34, data includes teachers in vocatio | es etc.).  | -               | v primary schools            | provi | de pre-prima                  | ary education. T        | here is no difference in any                   | teacher-related matter                     |



### Source

Salary data for federal teachers and provincial teachers is provided by the Federal Ministry of Education, Science and Research. Data for federal teachers derive from the Management Information System that is used for administrating the federal teachers. Data for provincial teachers is reported to the ministry by the provinces as part of the Provincial Teacher Controlling Act (Landeslehrer-Controllingverordnung).

### Explanatory notes

The actual average salaries were calculated for full-time equivalent teachers. Headmasters, deputies and assistants as well as heads of departments are excluded.

## Austria - School heads

| mining quantication requi   | red to             | manage_a                      | school in                        | the reference year   |   |
|---|--------------------|-------------------------------|----------------------------------|--|---|
|   | reu lo             | manage a                      | SCHOOL III                       |  |   |
| Bachelor of Education   |                    |                               |                                  | 24         Bachelor of Ed/ Master degree           34         Bachelor of Ed/ Master degree  |   |
| Annual gross statutory salar  | ries of            | school he                     | ads (EUR)                        | , i i i i i i i i i i i i i i i i i i i  |   |
| Single or lowest salary range   |                    |                               |                                  |  |   |
| aries (in EUR)<br>0 25 50 75 100  |                    | Minimum                       | Maximum                          | School characteristics   | % of school heads paid within this salary range |
| 2   | 02                 | m                             | m                                | m  | m   |
| 4   | 1                  | 39 267                        | 66 714                           | Small school (1 class)   | m   |
| 4   | 24                 | 39 267                        | 66 714                           | Small school (1 class)   | m   |
| x 1 000   | 34                 | 51 774                        | 87 610                           | Small school (1 to 3 classes)  | m   |
| Annual gross statutory salar<br>Range with the highest mini                                     |                    |                               |                                  | , 2016/17.<br>s depending on the type of school)   |   |
| aries (in EUR)<br>0 25 50 75 100  |                    | Minimum                       | Maximum                          | School characteristics   | % of school heads paid within this salary range |
| 2   | 02                 | m                             | m                                | m  | m   |
|   | 1                  | 46 714                        | 78 905                           | Large school (more than 60 classes)  | m   |
| 4   | 24                 | 46 714                        | 78 905                           | Large school (more than 60 classes)  | m   |
| x 1 000   | 34                 | 59 386                        | 99 101                           | Large school (more than 60 classes)  | m   |
| Annual gross statutory salar<br>Range concerning the larges                                     |                    |                               |                                  | , 2016/17.<br>ads (when none of the above)   |   |
| aries (in EUR)  |                    | Minimum                       | Maximum                          | School characteristics   | % of school heads paid within this salary range |
| 0 25 50 75 100  | 02                 | m                             | m                                | m  | m   |
|   | 1                  | 41 851                        | 71 554                           | 4-7 classes  | 36 %  |
| 4   | 24                 | 42 572                        | 72 637                           | 8-9 classes  | 32 %  |
| x 1 000   | 34                 | 56 458                        | 94 677                           | 13-21 classes  | 30 %  |
| Explanatory notes<br>noolheads' allowances are determin<br>nge A) and for the largest schools ( | ned by s<br>(Range | ize of school<br>B) were used | and time of s<br>I to define the | le (Landesvertragslehrpersonengesetz, Gehaltsgesetz, Vertragsber<br>ervice. Depending on the type of school, there are 5 or 6 salary rai<br>e salary ranges. Therefore, the percentage of school heads falling u<br>up to 25 % (more than 60 classes). | nges. The allowance for the smales              |
| Annual gross actual salaries  | s of sc            | hool head                     | s (EUR), 20                      | 015/16   |   |
|   |                    |                               | Source<br>Salary o               | data for school heads (federal and provincial) is provided by the Fe   |   |
| laries (in EUR)<br>0 25 50 75 100   | 02<br>1<br>24      | m<br>66 940<br>74 554         | adminis                          | search. Data for federal teachers derive from the Management Info<br>stering the federal teachers. Data for provincial teachers is reported<br>the 'provincial teacher controlling act' (Landeslehrer-Controllingverc                                  | to the ministry by the provinces as             |

## **Poland - Teachers**

| ISCED levels=> 02: Pre-primary ed.   | (ISCED 02)                  | ; 1: Primary ed                        | d. (ISCED 1); <i>24</i> : Ge                       | eneral lower seconda   | ry ed. (ISCED 24)                         | ; 34: General upper secondary e                | ed. (ISCED 34)                              |
|--|-----------------------------|--|--|--|---|--|---|
| Annual gross statutory salaries (E   | UR) of t                    | eachers wi                             | th the minimu                                      | ım qualificatio  | n, 2016/17                                |  |   |
| Salaries 0 2 4 6 8 10 12 14<br>(in EUR)  |                             | Starting<br>salary                     | After 10 years of experience                       | After 15 years of experience   | At the top of the range                   | % of teachers paid within this salary range    | Average number of<br>years to reach the top |
|  | 02                          | 5 421                                  | 7 142  | 8 667  | 9 032                                     | m  | 20  |
|  | 1                           | 5 421                                  | 7 142  | 8 667  | 9 032                                     | m  | 20  |
| 34   | 24                          | 6 105                                  | 8 099  | 9 875  | 10 293                                    | m  | 20  |
| x 1 000  | 34                          | 6 899                                  | 9 254  | 11 300   | 11 779                                    | m  | 20  |
| Minimum qualification to enter the teaching  | ng profes                   | sion in the r                          | eference year                                      |  |   |  |   |
| 02 Teacher training college diploma or<br>Foreign language teacher training college dip  | ploma (ISC                  | ED-A 550)                              |  |  | legree or Bachelo<br>ogical training (ISC | r's of Applied Science degree<br>ED-A 660)     |   |
| 1 Teacher training college diploma or<br>Foreign language teacher training college dip   | ploma (ISC                  | ED-A 550)                              |  | 34 Master's de with pedago   | gree<br>gical training (ISC               | ED-A 760)                                      |   |
| Annual gross statutory salaries (E   |                             |  |  | ion higher tha   | n the minim                               | um   |   |
| that is held by the largest proportion   | on of te                    |  |  | 40 45  |   |  |   |
| (in EUR) 0 2 4 6 8 10 12 14  |                             | Starting salary                        | After 10 years of experience                       | After 15 years of experience   | At the top of the range                   | % of teachers paid within this salary range    | Average number of<br>years to reach the top |
|  | 02                          | 6 899                                  | 9 254  | 11 300   | 11 779                                    | m  | 20  |
| 1  | 1                           | 6 899                                  | 9 254  | 11 300   | 11 779                                    | m  | 20  |
| 34   | 24                          | 6 899                                  | 9 254  | 11 300   | 11 779                                    | m  | 20  |
| x 1 000  | 34                          | 6 899                                  | 9 254  | 11 300   | 11 779                                    | m  | 20  |
| Most commonly held qualification higher           02 / 1 / 24 / 34         Master's degree with p           Authority level determining statute  | edagogic                    | al training (IS                        | CED-A 760)   |  |   |  |   |
| 02 / 1 / 24 / 34 Central/State governm   | ent or top                  | level authori                          | ties   |  |   |  |   |
| Source   |                             |  |  |  |   |  |   |
| School Education Information System database (SIO)<br>Laws and regulations: Act of 26 January 1982 - The T<br>required from teachers, as well as on determining sch<br>Regulation by the Minister of National Education and<br>salary and remuneration for work on days off. | eachers' Cl<br>ools and ca  | harter (with furth<br>ases in which te | her amendments); Re<br>achers without tertia       | egulation by the Mini<br>ry education attainme   | ent can be employ                         | ed.  |   |
| Explanatory notes  |                             |  |  |  |   |  |   |
| Annual statutory teacher salaries include additional pa<br>In case of teachers with 10 years of experience calcul<br>with 10 years of experience belong to this category. In<br>professional promotion scale, since 59 % of the teach  | lation was b<br>case of tea | ased on the sal<br>achers with 15 y    | ary of teachers who<br>rears of experience of      | are clasified as 'appo<br>alculation was base  | pinted teachers' or                       | the professional promotion scal                | e, since 53 % of the teacheres              |
| Annual gross actual salaries (EUR  | ) of tead                   | chers aged                             | 25-64, 2015/1                                      | 6  |   |  |   |
| Salaries 0 2 4 6 8 10 12 14<br>(in EUR)<br>02<br>1<br>24<br>34<br>Source x 1 000   |                             | 02<br>1<br>24<br>34                    | 11 641     1       13 502     1       13 971     1 | Male         Femal           1 789         11 64           2 959         13 56'           3 445         14 12           3 311         13 73' | (in 1<br>0<br>7<br>6                      | aries<br>EUR) 0 2 4 6 8<br>02<br>1<br>24<br>34 |   |
| School Education Information System database (SIO)   | administer                  | ed by the Minis                        | try of National Educa                              | ation;   |   | x 1 000  |   |

Laws and regulations: Act of 26 January 1982 - The Teachers' Charter (with further amendments); Regulation by the Minister of National Education of 12 March 2009 on the specific qualifications required from teachers, as well as on determining schools and cases in which teachers without tertiary education attainment can be employed.

Regulation by the Minister of National Education and Sport of 31 January 2005 on the minimum amounts for basic remuneration of teachers, general conditions for granting allowances added to the basic salary and remuneration for work on days off.

## Explanatory notes

Teachers' salaries for the school year 2015/16 were calculated on the basis of the actual data collected in the School Education Information System (SIO) as of the 31 March 2016. They take into account the basic salary, benefits, overtime payments, supplements for the teachers in rural schools and for accommodation, as well as holidays payments. The reference date for this calculation is March 2016 and the data available on that day were then extrapolated for the entire year. Calculation excludes equalization supplements as well as payments for ad hoc substitutions.

## **Poland - School heads**

| IS       | CED levels=> 02: Pre-primary educa                             | ition (ISCE | ED 02); 1: Prim | nary education | (ISCED 1); 24: General lower se       | seco | ondary education (ISCED 24); 34: General                                 | upper secondary education (ISCED                  | ) 34)  |
|----------|--|-------------|-----------------|----------------|---------------------------------------|------|--|---|--------|
| Mi       | nimum qualification requ                                       | ired to     | manage a        | school in      | the reference year                    |      |  |   |        |
| 02       | Minimum - Teacher training co<br>Foreign language teacher trai |             |                 | (ISCED-A 55    | <sub>0)</sub> 24                      |      | Minimum - Bachelor's degree or Bac<br>pedagogical training (ISCED-A 660) |   | e with |
| 1        | Minimum - Teacher training co<br>Foreign language teacher trai | • •         |                 | (ISCED-A 55    | 0) <b>34</b>                          |      | Minimum - Master's degree<br>with pedagogical training (ISCED-A 760)     |   |        |
|          | nnual gross statutory sala<br>ngle or lowest salary rang       |             | school he       | eads (EUR      | ), 2016/17.                           |      |  |   |        |
| Salari   | es (in EUR)  |             | Minimum         | Maximum        | Schoo                                 | ol   | characteristics  | % of school heads pair<br>within this salary rang |        |
| 02       | 0 5 10 15 20   | 02          | 9 375           | 11 361         | · · · · · · · · · · · · · · · · · · · |      | lowance, included in the reported t depend on the size of the school.    | 100 %   |        |
| 1        |  | 1           | 9 713           | 11 699         | · · · · · · · · · · · · · · · · · · · |      | lowance, included in the reported t depend on the size of the school.    | 100 %   |        |
| 24<br>34 |  | 24          | 10 795          | 13 097         |                                       |      | lowance, included in the reported t depend on the size of the school.    | 100 %   |        |
|          | x 1 000  | 34          | 12 168          | 14 818         | · · · · · · · · · · · · · · · · · · · |      | lowance, included in the reported t depend on the size of the school.    | 100 %   |        |
| 50       |  |             |                 |                |                                       |      |  |   |        |

### Source

School Education Information System database (SIO) administered by the Ministry of National Education;

Laws and regulations: Act of 26 January 1982 - The Teachers' Charter (with further amendments); Regulation by the Minister of National Education of 12 March 2009 on the specific qualifications required from teachers, as well as on determining schools and cases in which teachers without tertiary education attainment can be employed. Regulation by the Minister of National Education and Sport of 31 January 2005 on the minimum amounts for basic remuneration of teachers, general conditions for granting allowances added to the basic salary and remuneration for work on days off.

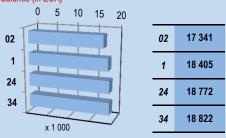
### Explanatory notes

In ISCED levels 02, 1 and 2, the majority of school heads holds education/qualifications at level 7. Hence their maximum salary is the same as that for school heads in upper secondary education (ISCED 34).

In March 2016, the actual data on positon allowances for school heads collected in the administrative data base (School Education Information System, SIO) amounted to PLN 826. The annual amount was estimated (assuming that allowances are granted and paid in 3- or 12-month cycles) by multiplying the actual value for March 2016 by 12 months.

### Annual gross actual salaries of school heads (EUR), 2015/16





### Source

School Education Information System database (SIO) administered by the Ministry of National Education; Laws and regulations: Act of 26 January 1982 - The Teachers' Charter (with further amendments); Regulation by the Minister of National Education of 12 March 2009 on the specific qualifications required from teachers, as well as on determining schools and cases in which teachers without tertiary education attainment can be employed.

### Explanatory notes

School head salaries for the school year 2015/16 were calculated based on actual data collected in the School Education Information System (SIO) and they reflect the situation on the 31 March 2016. The actual gross salaries were calculated as the average salaries including all bonuses, allowances and additional payments of full-time school heads and their deputies aged 25 to 64. At the upper secondary level (ISCED 3), the salaries of the school heads and their deputies were calculated only for the general programmes. The reference date for calculation is March 2016 and the data available on that day were then extrapolated for the entire school year. Calculation excludes equalization supplements as well as payments for ad hoc substituting.

## **Portugal - Teachers**

| alaries 0 10 20 30   | 40 50   | Starting<br>salary  | After 10 years of experience   | After 15 years of experience  | At the top of the range  | % of teachers paid<br>within this salary range  | Average number of<br>years to reach the to |
|--|---|---|--|---|--|---|--|
| 02   | 02  | 22 224  | 27 059   | 28 713  | 44 207   | 100 %   | 34   |
| 1  | 1   | 22 224  | 27 059   | 28 713  | 44 207   | 100 %   | 34   |
| 34   | 24  | 22 224  | 27 059   | 28 713  | 44 207   | 100 %   | 34   |
| x 1 000  | 34  | 22 224  | 27 059   | 28 713  | 44 207   | 100 %   | 34   |
| inimum qualification to enter th   | ne teaching prof  | ession in the   | reference year   |   |  |   |  |
| 02   1   24   34 Pre-Bologna   | 'Licenciatura' or F   | ost-Bologna 'N  | /lestrado' (ISCED  | 7)  |  |   |  |
| Authority level determining  | g statutory sal   | aries   |  |   |  |   |  |
| 02   1   24   34 Central/State   | government or to  | p level authori   | ties   |   |  |   |  |
| Source   |   |   |  |   |  |   |  |
| Education Financial Management I   |   |   |  |   |  |   |  |
|  | nstitute: ii) Directo   | orate-General f   | or Education and   | Science Statistics  | 3.   |   |  |
| Explanatory notes  | ·   |   |  |   |  |   |  |
| Explanatory notes<br>achers career is unicategorial (e.g<br>e progression is dependent on a s<br>wer and upper secondary teachers<br>ch teacher was classified in the IS   | ., the same, for al<br>et of rules, from p<br>s belongs to the s<br>CED level in whic   | I ISCED levels<br>articipation in<br>ome formal gro<br>h his/her teach  | ). It is composed<br>professional deve<br>pup - professores<br>ing load is higher  | by 10 levels, all w<br>lopment activities<br>do 3.º ciclo do en:  | ith the duration<br>to the setting o<br>sino básico e do   | f quotas.<br>o ensino secundário. For c   | ·  |
| Explanatory notes<br>eachers career is unicategorial (e.g<br>le progression is dependent on a s<br>wer and upper secondary teacher<br>ich teacher was classified in the IS<br>ata refers to full-time equivalent tea   | I., the same, for al<br>et of rules, from p<br>s belongs to the s<br>CED level in whic<br>achers from public                              | I ISCED levels<br>articipation in  <br>ome formal gro<br>h his/her teach<br>schools under                                     | ). It is composed i<br>professional deve<br>sup - professores<br>ing load is higher<br>the tutelage of th  | oy 10 levels, all w<br>lopment activities<br>do 3.º ciclo do en<br>e Ministry of educ   | ith the duration<br>to the setting o<br>sino básico e do   | f quotas.<br>o ensino secundário. For c   |  |
| Explanatory notes<br>achers career is unicategorial (e.g<br>e progression is dependent on a s<br>wer and upper secondary teachers<br>ch teacher was classified in the IS<br>ta refers to full-time equivalent tea<br>Annual gross actual salarie<br>laries<br>EUR)<br>0 10 20 30   | I., the same, for al<br>et of rules, from p<br>s belongs to the s<br>CED level in whic<br>achers from public                              | I ISCED levels<br>articipation in  <br>ome formal gro<br>h his/her teach<br>schools under                                     | ). It is composed i<br>professional deve<br>sup - professores<br>ing load is higher<br>the tutelage of th  | oy 10 levels, all w<br>lopment activities<br>do 3.º ciclo do en<br>e Ministry of educ   | ith the duration<br>to the setting or<br>sino básico e do<br>cation (excluding<br>Sala                                     | f quotas.<br>o ensino secundário. For c<br>g vocational schools).<br>aries 0 10 20 3      | ·  |
| Explanatory notes<br>achers career is unicategorial (e.g<br>e progression is dependent on a s<br>wer and upper secondary teachers<br>ch teacher was classified in the IS<br>ta refers to full-time equivalent tea<br>Annual gross actual salarie<br>laries<br>0 10 20 30<br>EUR)<br>02   | I., the same, for all<br>et of rules, from p<br>s belongs to the si<br>CED level in whic<br>achers from public<br>es (EUR) of tea         | I ISCED levels<br>articipation in<br>ome formal gro<br>h his/her teach<br>schools under<br>achers ageo                        | ). It is composed for professional develop - professores ing load is higher the tutelage of tutelage of the tutelage of the tutelage of tutela | by 10 levels, all w<br>lopment activities<br>do 3.º ciclo do en<br>e Ministry of educ<br>16<br>Male Femal                               | ith the duration<br>to the setting of<br>sino básico e do<br>cation (excluding<br><i>Sal</i><br>(in f                      | f quotas.<br>o ensino secundário. For co<br>g vocational schools).<br>aries<br>EUR)<br>02 | alculus purposes, firstly                  |
| Explanatory notes<br>achers career is unicategorial (e.g<br>e progression is dependent on a s<br>wer and upper secondary teachers<br>ch teacher was classified in the IS<br>ta refers to full-time equivalent teac<br>Annual gross actual salaries   | I., the same, for all<br>et of rules, from p<br>s belongs to the si<br>CED level in whic<br>achers from public<br>es (EUR) of tea         | I ISCED levels<br>articipation in j<br>ome formal gro<br>h his/her teach<br>schools under<br>achers ageo                      | ). It is composed i<br>professional deve<br>pup - professores<br>ing load is higher<br>the tutelage of th<br>d 25-64, 2015/7   | oy 10 levels, all w<br>lopment activities<br>do 3.º ciclo do en<br>e Ministry of educ<br>16<br>Male Femal<br>1 902 31 99                | ith the duration<br>to the setting o<br>sino básico e do<br>cation (excluding<br><i>Sal</i><br>(in F<br>e                  | f quotas.<br>o ensino secundário. For co<br>g vocational schools).                        | alculus purposes, firstly                  |
| Explanatory notes<br>achers career is unicategorial (e.g<br>e progression is dependent on a s<br>wer and upper secondary teachers<br>ch teacher was classified in the IS<br>ita refers to full-time equivalent teat<br>Annual gross actual salarie<br>laries<br>EUR)<br>02<br>1<br>24  | I., the same, for all<br>et of rules, from p<br>s belongs to the si<br>CED level in whic<br>achers from public<br>es (EUR) of tea         | I ISCED levels<br>articipation in<br>ome formal gro<br>h his/her teach<br>schools under<br>achers ageo                        | ). It is composed<br>professional deve<br>oup - professores<br>ing load is higher<br>the tutelage of th<br>d 25-64, 2015/7<br>Total 1<br>31 995 3<br>29 401 3  | by 10 levels, all w<br>lopment activities<br>do 3.º ciclo do en<br>e Ministry of educ<br>16<br>Male Femal                               | ith the duration<br>to the setting of<br>sino básico e do<br>cation (excluding<br><i>Sal</i><br>(in t<br>e<br>5<br>9       | f quotas.<br>o ensino secundário. For co<br>g vocational schools).                        | alculus purposes, firstly                  |
| Explanatory notes<br>achers career is unicategorial (e.g<br>e progression is dependent on a s<br>wer and upper secondary teachers<br>ch teacher was classified in the IS<br>ta refers to full-time equivalent teac<br>Annual gross actual salaries   | I., the same, for all<br>et of rules, from p<br>s belongs to the si<br>CED level in whic<br>achers from public<br>es (EUR) of tea         | I ISCED levels<br>articipation in p<br>ome formal gro<br>h his/her teach<br>schools under<br>achers ageo                      | ). It is composed<br>professional deve<br>pup - professores<br>ing load is higher<br>the tutelage of th<br>d 25-64, 2015/<br>Total 1<br>31 995 3<br>29 401 3<br>28 909 22  | by 10 levels, all w<br>lopment activities<br>do 3.° ciclo do en<br>e Ministry of educ<br>16<br>Male Femal<br>1 902 31 99<br>0 211 29 20 | ith the duration<br>to the setting or<br>sino básico e do<br>cation (excluding<br><i>Sala</i><br>(in t<br>e<br>5<br>9<br>7 | f quotas.<br>o ensino secundário. For co<br>g vocational schools).                        | alculus purposes, firstly                  |
| Explanatory notes<br>eachers career is unicategorial (e.g.<br>te progression is dependent on a s<br>wer and upper secondary teachers<br>ich teacher was classified in the IS<br>ata refers to full-time equivalent teat<br>Annual gross actual salarie<br>that is 0 10 20 30<br>U 10 20 30<br>U 10 20 30   | I., the same, for all<br>et of rules, from p<br>s belongs to the si<br>CED level in whic<br>achers from public<br>es (EUR) of tea         | I ISCED levels<br>articipation in pome formal gro<br>h his/her teach<br>schools under<br>achers ageo                          | ). It is composed<br>professional deve<br>pup - professores<br>ing load is higher<br>the tutelage of th<br>d 25-64, 2015/<br>Total 1<br>31 995 3<br>29 401 34<br>28 909 24   | Ale Femal<br>1902 31 992<br>211 29 200<br>3752 28 95  | ith the duration<br>to the setting or<br>sino básico e do<br>cation (excluding<br><i>Sala</i><br>(in t<br>e<br>5<br>9<br>7 | f quotas.<br>o ensino secundário. For co<br>g vocational schools).                        | alculus purposes, firstly                  |
| Explanatory notes<br>eachers career is unicategorial (e.g.<br>e progression is dependent on a s<br>wer and upper secondary teachers<br>ch teacher was classified in the IS<br>ata refers to full-time equivalent teacher<br>Annual gross actual salaries<br>United to the second second second second second<br>EUR)<br>0 10 20 30<br>1 24 34<br>24 34 35<br>1 100 | t, the same, for all<br>et of rules, from p<br>s belongs to the sr<br>CED level in whic<br>achers from public<br>es (EUR) of tex<br>40 50 | I ISCED levels<br>articipation in<br>ome formal gro<br>h his/her teach<br>schools under<br>achers ageo<br>02<br>1<br>24<br>34 | ). It is composed l<br>professional deve<br>pup - professores<br>ing load is higher<br>the tutelage of th<br>d 25-64, 2015/7<br>Total 1<br>31 995 3<br>29 401 33<br>28 909 22<br>31 489 3  | Ale Femal<br>1902 31 992<br>211 29 200<br>3752 28 95  | ith the duration<br>to the setting or<br>sino básico e do<br>cation (excluding<br><i>Sala</i><br>(in t<br>e<br>5<br>9<br>7 | f quotas.<br>o ensino secundário. For co<br>g vocational schools).                        | alculus purposes, firstly                  |

# **Portugal - School heads**

| ISCED levels=> 02: Pre-primary educati   | ion (ISCED 02); 1: Prim   | ary education (I   | SCED 1); 24: General lower secondary education (ISCED 24); 34: Gener                | al upper secondary education (ISCED 34)         |
|--|---|--|---|---|
| Minimum qualification requi  | red to manage a   | school in t  | the reference year  |   |
|  | icenciatura' or Post-E  |  |   |   |
| Annual gross statutory salar<br>Single or lowest salary rang   |   | ads (EUR)  | 2016/17.  |   |
| Salaries (in EUR)  | Minimum   | Maximum  | School characteristics  | % of school heads paid within this salary range |
| 0 10 20 30 40 50 60  | 02 24 624   | 46 607   | School/school cluster with 300 or less students                                     | 5%  |
|  | 1 24 624  | 46 607   | School/school cluster with 300 or less students                                     | 5 %   |
| 24   | 24 24 624   | 46 607   | School/school cluster with 300 or less students                                     | 5 %   |
| x 1 000  | 34 24 624   | 46 607   | School/school cluster with 300 or less students                                     | 5 %   |
| Annual gross statutory salar<br>Range with the highest mini  |   |  | 2016/17.<br>s depending on the type of school)                                      |   |
| Salaries (in EUR)  | Minimum   | Maximum  | School characteristics  | % of school heads paid within this salary range |
| 0 10 20 30 40 50 60  | 02 31 224   | 53 207   | School/school cluster with 1 500 or more students                                   | 44 %  |
|  | 1 31 224  | 53 207   | School/school cluster with 1 500 or more students                                   | 44 %  |
| 24   | 24 31 224   | 53 207   | School/school cluster with 1 500 or more students                                   | 44 %  |
| ×1 000   | 34 31 224   | 53 207   | School/school cluster with 1 500 or more students                                   | 44 %  |
| Source   |   |  |   |   |
| ) Education Financial Management Ins   | stitute; ii) Directorate∙   | -General for E   | ducation and Science Statistics.  |   |
| Explanatory notes  |   |  |   |   |
| The school head is always a teacher, e<br>nanagement allowance that depends of<br>a) 300 or less students enrolled - Sch<br>b) Number of students enrolled betwe<br>c) Number of students enrolled betwe<br>d) Number of students enrolled betwe<br>e) Number of students enrolled betwe<br>f) 1 501 students enrolled or more - S | on the size of the sch<br>cool head allowance =<br>een 301 and 600 - Sch<br>een 601 and 900 - Sch<br>een 901 and 1 200 - S<br>een 1 201 and 1 500 - | nool. There an<br>= EUR 200;<br>hool head allo<br>hool head allo<br>School head a<br>- School head a | wance = EUR 300;<br>wance = EUR 450;<br>llowance = EUR 650;<br>allowance = EUR 700; | eive their teacher salary plus a                |
| Annual gross actual salaries   | s of school head  | s (EUR), 20  | 15/16   |   |
| Salaries (in EUR)<br>0 10 20 30 40 50 60   |   | Source<br>Budget Exe   |   |   |

## **Romania - Teachers**

|                                 | ISCED levels=> 02 : Pre-primary  | ed. (ISCED 02)  | ; <b>1</b> : Primary ec | I. (ISCED 1); <b>24</b> : Ge    | eneral lower second   | ary ed. (ISCED 24)      | ; 34 : General upper secondary                 | ed. (ISCED 34)                              |
|---------------------------------|--|-----------------|-------------------------|---------------------------------|---|-------------------------|--|---|
| Annu                            | al gross statutory salaries  | (EUR) of t      | eachers wi              | th the minimu                   | ım qualificatio   | on, 2016/17             |  |   |
| Salaries<br>(in EUR)            | 0 2 4 6 8 10   | 12              | Starting salary         | After 10 years<br>of experience | After 15 years<br>of experience   | At the top of the range | % of teachers paid within this salary range    | Average number of<br>years to reach the top |
| 02                              |  | 02              | 4 009                   | 7 092                           | 7 420   | 8 292                   | 31 %   | 40  |
| 1<br>24                         |  | 1               | 4 009                   | 7 092                           | 7 420   | 8 292                   | 31 %   | 40  |
| 34                              |  | 24              | 4 263                   | 9 061                           | 9 455   | 10 369                  | 100 %  | 40  |
|                                 | x 1 000  | 34              | 4 263                   | 9 061                           | 9 455   | 10 369                  | 100 %  | 40  |
| Minimu                          | m qualification to enter the tead  | ching profes    | sion in the r           | eference year                   |   |                         |  |   |
|                                 | Secondary education (graduates o specialisations of pre-primary teact  |                 |                         |                                 | 24 Long tern<br>diploma)  | n higher educati        | on leading to a Bachelor's I                   | Degree (graduation                          |
| 1 s                             | Secondary education (graduates o<br>specialisations of primary educatio<br>Diploma)                          |                 |                         |                                 | <b>34</b> Long tern diploma)  | n higher educati        | on leading to a Bachelor's I                   | Degree (graduation                          |
|                                 | ual gross statutory salaries<br>is held by the largest propo   |                 |                         |                                 | ion higher tha  | an the minim            | um   |   |
| Salaries<br>(in EUR)            | 0 2 4 6 8 10   | 12              | Starting salary         | After 10 years of experience    | After 15 years of experience  | At the top of the range | % of teachers paid<br>within this salary range | Average number of years to reach the top    |
| 02                              |  | 02              | 4 263                   | 9 061                           | 9 455   | 10 369                  | 69 %   | 40  |
| 1                               |  | 1               | 4 263                   | 9 061                           | 9 455   | 10 369                  | 69 %   | 40  |
| 24<br>34                        |  | 24              | 4 263                   | 9 061                           | 9 455   | 10 369                  | 100 %  | 40  |
|                                 | ×1000  | 34              | 4 263                   | 9 061                           | 9 455   | 10 369                  | 100 %  | 40  |
| Most co                         | mmonly held qualification high   | er than the     | minimum                 |                                 |   |                         |  |   |
| Auth                            | 24   34     Long term higher e       ority level determining stat         24   34     Central/State governme | utory sala      | ries                    |                                 |   | )                       |  |   |
| aw of N                         | ce<br>lational Education 1/ 2011; Goverr<br>nanta-de-urgenta-guvernului-nr-57                                |                 | on 38/2017, h           | ttp://salarizareinv             | atamant.ro/hotara   | area-nr-3827-iar        | uarie-2017-pentru-aplicare                     | a-prevederilor-art-34-alin-                 |
|                                 |  | 2015/           |                         |                                 |   |                         |  |   |
| -                               | anatory notes<br>nent Decision 582/2016 presents t   | he methodol     | ony for calcula         | ting the salaries               |   |                         |  |   |
|                                 | ual gross actual salaries (El  |                 |                         | -                               |   |                         |  |   |
| Salaries                        |  |                 | ners ageu               | 23-04, 2013/1                   |   | Sa                      | laries 0 2 4 c                                 | 0 10  |
| (in EUR)<br>0                   |  | 12              |                         |                                 |   |                         | EUR)<br>02                                     | 8 10 12                                     |
|                                 |  |                 | 02                      |                                 | Vale Fema   |                         |  |   |
| 2                               | 24   |                 | 1                       |                                 | 272         6 272   |                         | 24   |   |
| 3                               | x 1 000  | 7               | 24<br>34                |                                 | 450         7 450           450         7 450           450         7 450 |                         | 34   |   |
| <mark>Source</mark><br>Law of N | x 1 000<br>lational Education 1/ 2011 - specif   | ications relate | ed to the level         | of education.                   |   |                         | X 1 000  |   |
|                                 | atory notes  |                 |                         |                                 |   |                         |  |   |
| Governm                         | nent Decision 582/2016 presents t  | he methodol     | ogy for calcula         | ting the salaries.              |   |                         |  |   |

## **Romania - School heads**

| O2     4 407     13 544     There is only one salary range.     m       1     4 407     13 544     There is only one salary range.     m       24     1     4 407     13 544     There is only one salary range.     m                              |   | JR), 2 | school hea |    | statutory salar<br>st salary range |               |
|---|---|--------|------------|----|------------------------------------|---------------|
| 02     4 407     13 544     Salary depends on the type of school and number of students.     m       1     4 407     13 544     There is only one salary range.     m       24     1     4 407     13 544     There is only one salary range.     m | characteristics % of school heads paid within this salary range   | um     | Minimum    |    |                                    | ries (in EUR) |
| 1     4 407     13 544     There is only one salary range.     m       24     There is only one salary range     m  | , , , , , , , , , , , , , , , , , , ,   | 4      | 4 407      | 02 | 10 15                              | 0 5           |
|   | , , , , , , , , , , , , , , , , , , ,   | 4      | 4 407      | 1  |                                    |               |
| 34 5 097 14 628 Salary depends on the type of school and number of students.  | , , , , , , , , , , , , , , , , , , ,   | 8      | 5 097      | 24 |                                    | -             |
| x 1 000 34 5 097 14 628 There is only one salary range.<br>Salary depends on the type of school and number of students.   | The second se | 8      | 5 097      | 34 | /                                  | x 1 000       |

There are no separate data at central level for lower secondary and upper secondary level.

Annual gross actual salaries of school heads (EUR), 2015/16

Missing data

## **Slovenia - Teachers**

|   | gross statutory sala   | aries (EUR) of t   | eachers w  | ith the minimu   | ım qualificati   | on, 2016/17   |  |   |
|---|--|--|--|--|--|---|--|---|
| Salaries<br>n EUR)  | 0 5 10 15 20 25  | 30 35  | Starting salary  | After 10 years<br>of experience  | After 15 years<br>of experience  |   | % of teachers paid within this salary range                  | Average number of<br>years to reach the top |
| 02  |  | 02   | 18 087   | 21 523   | 26 225   | 30 136  | 100 %  | 25  |
| 24  |  | 1  | 18 087   | 22 320   | 27 210   | 32 480  | 100 %  | 25  |
| 34  |  | 24   | 18 087   | 22 320   | 27 210   | 32 480  | 100 %  | 25  |
| -12   | x 1 000  | 34   | 18 087   | 22 320   | 27 210   | 32 480  | 100 %  | 25  |
| 1inimum q   | qualification to enter the   | e teaching profes  | sion in the  | reference year   |  |   |  | -   |
| 92 First  | t cycle higher education of  | legree in pre-schoo  | ol education (   | (ISCED 6)  | 24 Adequa  | e second cycle h  | igher education degree (ISC                                  | CED 7)                                      |
| 1 Ade   | quate second cycle highe   | er education degree  | e (ISCED 7)  |  | 34 Adequa  | e second cycle h  | igher education degree (ISC                                  | CED 7)                                      |
| Authori   | ty level determining   | statutory sala   | ries   |  |  |   |  |   |
|   |  |  |  |  | 10111 0010 000   |   |  |   |
|   |  |  |  | ctor; Collective ag  |  | education sector  | in the Republic of Slovenia;                                 | -   |
| ublic Secto<br>r non-com<br>Explana   | mercial activities in the R<br>atory notes   | epublic of Slovenia  | a, Organizatio   | ector; Collective ag<br>on and Financing o   | of Education Act   | education sector  | in the Republic of Slovenia;                                 | ; Collective Agreement                      |
| ublic Secto<br>or non-com<br>Explana<br>alaries incl<br>rogression                  | mercial activities in the R<br>atory notes<br>lude: (1) basic salary of a                                | epublic of Slovenia<br>teacher which is d<br>nus (years of empl                        | a, Organization<br>etermined by<br>oyment; 0.33                | ector; Collective ag<br>on and Financing o<br>y the salary grade<br>s % of basic salary                      | of Education Act<br>into which the p<br>per year), (3) h                   | education sector<br>ost is classified o<br>liday bonus (EU        |  | ; Collective Agreement<br>hrough salary     |
| Public Secto<br>or non-com<br>Explana<br>calaries incl<br>rogression<br>nd (4) reim | mercial activities in the R<br>atory notes<br>lude: (1) basic salary of a<br>, (2) length of service bor | tepublic of Slovenia<br>teacher which is d<br>nus (years of empl<br>ing work (on avara | a, Organization<br>etermined by<br>oyment; 0.33<br>ge EUR 3.70 | ector; Collective ag<br>on and Financing o<br>y the salary grade<br>% of basic salary<br>) per working day - | of Education Act<br>into which the p<br>per year), (3) h<br>for 10.5 month | education sector<br>ost is classified o<br>liday bonus (EU<br>s). | in the Republic of Slovenia;<br>r the teacher has acquired t | hrough salary                               |

### Explanatory notes

Average annual actual salaries include statutory salary and additional payments and allowances except the annual holiday bonus, reimbursement for meals during work, reimbursement of travel expenses and long-service award (jubilejna nagrada).

Data refer to: ISCED 1 level - generalist (class) teachers; ISCED 2 level - subject specialist teachers; ISCED 34 level - general subjects teachers (in general and vocational upper secondary schools) and educators at residence halls for students.

Data on the average actual teachers' salaries at ISCED 1, 2, 34 is composed of a sum of 3 average monthly salaries received by teachers in 2015 (final data) and 9 average monthly salaries received in 2016 (provisional data). Data on the average actual teachers' salaries at ISCED 0 is composed of a sum of average salaries received in school year 2015/16 and include data on teachers ISCED 0 and 02 of all ages.

## Slovenia - School heads

ISCED levels=> 02: Pre-primary education (ISCED 02); 1: Primary education (ISCED 1); 24: General lower secondary education (ISCED 24); 34: General upper secondary education (ISCED 34)

### Minimum qualification required to manage a school in the reference year

Head teacher of a kindergarten has to meet the educational gualification requirements for teachers or counselling specialists, have a minimum 5 years work 02 experience in education, hold the title Councillor or Advisor or the title Mentor for at least 5 years and have a headship licence.

#### Head teacher has to have at least the educational qualification of a second cycle study programme or equivalent and meet other requirements for a teacher or 1 counselling specialist at a basic school (single structure ISCED 1 and 2), a minimum 5 years work experience in education, hold the title Councillor or Advisor or the 24 title Mentor for at least 5 years and have a headship licence.

Head teacher has to have at least the educational qualification of a second cycle study programme or equivalent and meet other requirements for a teacher or counselling specialist at a general upper secondary school (gimnazija), a minimum 5 years work experience in education, hold the title Councillor or Advisor or the title Mentor for at least 5 years and have a headship licence. The Director has to have the educational qualification of a second cycle study programme or the level or

equivalent, a minimum of 5 years work experience and a headship licence.

### Annual gross statutory salaries of school heads (EUR), 2016/17. Single or lowest salary range

| onigio en lo noot oanai y i anigo |    |         |   |  |   |
|-----------------------------------|----|---------|---|--|---|
| Salaries (in EUR)                 |    | Minimum | Maximum   | School characteristics   | % of school heads paid within this salary range |
| 0 10 20 30 40 50                  | 02 | 27 741  | 42 410 There is only one salary range. Positioning is determined by the number of classes, students, units, municipalities and the provision of specific classes (e.g. for special education needs or Roma children). |  | 100 %   |
| 1                                 | 1  | 28 789  | 42 410  | There is only one salary range. Positioning is determined by the number of classes, students, units and educational programmes.  | 100 %   |
| 34                                | 24 | 28 789  | 42 410  | There is only one salary range. Positioning is determined by the number of classes, students, units and educational programmes.  | 100 %   |
| x 1 000                           | 34 | 28 789  | 49 254  | There is only one salary range. Positioning is determined by the<br>number of students, the provision of different types of educational<br>programmes and whether it is an international school or offers an<br>international baccalaureate. | 100 %   |

## Source

34

Public Sector Salary System Act, Collective agreement for public sector, Collective agreement for the education sector in the Republic of Slovenia, Collective Agreement for non-commercial activities in the Republic of Slovenia, Organization and Financing of Education Act, Rules on the classification of posts of directors in education and sport into wage groups within wage group ranges.

## **Explanatory notes**

The same population of school heads is reported in data on ISCED 1 and ISCED 24 (single structure basic school is headed by one school head). Data on ISCED 02 includes also ISCED 01 - a unified setting for both.

Data on ISCED 34 includes data on

(1) head teachers of upper secondary general schools (gimnazija) which provide single programme,

- (2) directors of school centres that provide among other educational programmes also general education (gimnazija), and
- (3) on all head teachers of organisational units which provide general and VET programmes in school centres.

Salaries include:

(1) basic salary of the salary grade into which the school head of a kindergarten/school is classified,

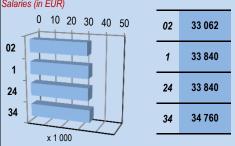
(2) length of service bonus (10 years for minimum salary and 40 years for maximum salary; 0.33 % of basic salary per year),

(3) holiday bonus (EUR 600 or EUR 500 depending on salary grade) and

(4) reimbursement for meals during work (on average EUR 3.70 per working day).

## Annual gross actual salaries of school heads (EUR), 2015/16

### Salaries (in EUR)



### Source

Information system for the transmission and analysis of salary data (ISPAP) of the Agency of the Republic of Slovenia for Public Legal Records and Related Services (AJPES).

### Explanatory notes

Data on the average actual shool heads' salaries is composed of the sum of average salaries received in school year 2015/16, and include additional payments and allowances except the annual holiday bonus, reimbursement for meals during work, reimbursement of travel expenses, long-service award (jubilejna nagrada).

## **Slovakia - Teachers**

|  |               | ISCED leve    | els=> <b>02</b> : Pre- | primary ed. (Is | SCED 02)  | ; <b>1</b> : Primary e | d. (ISCED 1); <b>24</b> :      | General  | lower seconda             | ry ed. (ISCED 24)       | ; 34 : General upper secondary of           | ed. (ISCED 34)                              |
|--|---------------|---------------|------------------------|-----------------|-----------|------------------------|--------------------------------|----------|---------------------------|-------------------------|---|---|
| A  | nnual         | l gross sta   | itutory sal            | laries (EU      | R) of t   | eachers w              | ith the minir                  | num q    | ualificatio               | n, 2016/17              |   |   |
| Sala<br>(in E  | UR)           | 0 5           | 5 10                   | 15              |           | Starting salary        | After 10 year<br>of experience |          | er 15 years<br>experience | At the top of the range | % of teachers paid within this salary range | Average number of<br>years to reach the top |
|  | 02            |               |                        | _               | 02        | 6 978                  | 7 680                          |          | 8 028                     | 8 658                   | m   | 32  |
|  | 1<br>24       | _             |                        |                 | 1         | 7 806                  | 9 372                          |          | 10 974                    | 11 832                  | m   | 32  |
|  | 34            |               |                        |                 | 24        | 7 806                  | 9 372                          |          | 10 974                    | 11 832                  | m   | 32  |
|  | 4             | x10           | 000                    |                 | 34        | 7 806                  | 9 372                          |          | 10 974                    | 11 832                  | m   | 32  |
| Min  | imum (        | qualificatior | n to enter th          | ne teaching     | rofes     | sion in the i          | reference yea                  | r        |                           |                         |   |   |
| 02   | Upp           | per secondar  | ry (ISCED 3            | 54)             |           |                        |                                | 24       | Master (IS                | CED 760)                |   |   |
| 1         Master (ISCED 760)         34         Master (ISCED 760) |               |               |                        |                 |           |                        |                                |          |                           |                         |   |   |
| A  | uthor         | ity level de  | eterminin              | g statutor      | y sala    | ries                   |                                |          |                           |                         |   |   |
| 0  | 2   1   2     | 24   34       | Central/State          | e governme      | nt or top | level author           | ities                          |          |                           |                         |   |   |
| S  | ource         | )             |                        |                 |           |                        |                                |          |                           |                         |   |   |
| Dec  | ree of t      | he governme   | ent.                   |                 |           |                        |                                |          |                           |                         |   |   |
| A  | nnual         | gross act     | tual salari            | es (EUR)        | of tead   | hers aged              | l 25-64, 2015                  | /16      |                           |                         |   |   |
| Sala   | aries<br>EUR) | •             |                        |                 |           |                        |                                |          |                           |                         |   |   |
| (111   | UN)<br>T      | 0 5           | 5 10                   | 15              |           |                        |                                |          |                           | _                       |   |   |
|  | 02            |               |                        |                 |           | 02                     | Total<br>9 589                 | Male     | Femal                     | e                       |   |   |
|  | 1             |               |                        |                 |           | 1                      | 9 J89<br>12 813                | m<br>m   | m                         | _                       |   |   |
|  | 24            |               |                        |                 |           | 24                     | 12 813                         | m        | m                         |                         |   |   |
|  | 34            |               |                        |                 |           | 34                     | 12 841                         | m        | m                         |                         |   |   |
|  |               |               |                        |                 |           |                        |                                |          |                           | _                       |   |   |
|  | Irce          |               | 000                    |                 |           | Information            |                                |          |                           |                         |   |   |
|  |               | he Slovak Ce  | entre of Scie          | nutic and Te    | ecnnical  | information.           |                                |          |                           |                         |   |   |
| - C.   |               | ry notes      |                        | and calar's     |           |                        | 44                             |          |                           |                         |   |   |
| Data   | a includ      | e both teach  | iers salaries          | and salaries    | s of scho | boi neads, be          | cause they can                 | not be : | separated.                |                         |   |   |

## Slovakia - School heads

| IS       | CED levels=> 02: Pre-primary education                      | (ISCE | D 02); 1: Prima | ary education (IS | CED 1); 24: General lower sec  | conc  | dary education (ISCED 24); 34: Gener                                   | al upper seconda | y education (ISCED 34)                |  |
|----------|---|-------|-----------------|-------------------|--|-------|--|------------------|---------------------------------------|--|
| Mi       | inimum qualification require                                | ed to | manage a        | school in t       | he reference year  |       |  |                  |                                       |  |
| 02       | Upper secondary (ISCED 354)                                 |       |                 |                   | 24   |       | Master (ISCED 760)   |                  |                                       |  |
| 1        | Master (ISCED 760)  |       |                 |                   | 34   |       | Master (ISCED 760)   |                  |                                       |  |
|          | nnual gross statutory salari<br>ngle or lowest salary range | es of | school he       | ads (EUR),        | 2016/17.   |       |  |                  |                                       |  |
| Salar    | <i>ies (in EUR)</i><br>0 5 10 15 20                         |       | Minimum         | Maximum           | Schoo  | ol c  | characteristics  |                  | chool heads paid<br>this salary range |  |
| 02       |   | 02    | 8 982           | 14 676            |  |       |  |                  | 100 %                                 |  |
| 1<br>24  |   | 1     | 11 442          | 18 294            |  |       |  |                  | 100 %                                 |  |
| 24<br>34 |   | 24    | 11 442          | 18 294            |  |       |  |                  | 100 %                                 |  |
|          | x 1 000   | 34    | 11 442          | 18 558            |  |       |  |                  | 100 %                                 |  |
| Sc       | ource   |       |                 |                   |  |       |  |                  |                                       |  |
| Decre    | ee of the government  |       |                 |                   |  |       |  |                  |                                       |  |
| Ar       | nnual gross actual salaries                                 | of sc | hool heads      | s (EUR), 20       | 15/16  |       |  |                  |                                       |  |
| Salar    | ies (in EUR)  |       |                 |                   |  |       |  |                  |                                       |  |
|          | 0 5 10 15 20  |       |                 | Source            |  |       |  |                  |                                       |  |
| 02       |   | 02    | 9 589           | Survey of t       | he Slovak Centre of Scient   | tific | and Technical Information.   |                  |                                       |  |
| 1        |   | 1     | 12 813          | Explanato         | ry notes   |       |  |                  |                                       |  |
| 24       |   | 24    | 12 813          |                   |  |       | aries and salaries of school head<br>ires of the Slovak Centre of Scie |                  |                                       |  |
| 34       |   | 34    | 12 841          | ino dala b        | The data are extracted from questionnaires of the Slovak Centre of Scientific and Technical Information. |       |  |                  |                                       |  |
|          | x 1 000   |       |                 |                   |  |       |  |                  |                                       |  |

## **Finland - Teachers**

|                                 | ISCED levels=>   | 02: Pre-primary e | ed. (ISCED 02); | 1: Primary ed   | I. (ISCED 1); 24: Ge         | eneral | lower seconda             | ry ed. (ISCED 24)       | ; <i>34</i> : Gen | eral upper secondary e               | ed. (ISCED 34)                           |
|---------------------------------|--|-------------------|-----------------|-----------------|------------------------------|--------|---------------------------|-------------------------|-------------------|--------------------------------------|--|
| Ar                              | nnual gross statuto  | ory salaries (    | (EUR) of te     | eachers wi      | th the minimu                | ım q   | ualificatio               | n, 2017                 |                   |                                      |  |
| <i>Salar</i><br>(in El          |  | 40                | 60<br>T         | Starting salary | After 10 years of experience |        | er 15 years<br>experience | At the top of the range |                   | f teachers paid<br>this salary range | Average number of years to reach the top |
|                                 | 02   |                   | 02              | 28 811          | 31 116                       |        | 31 116                    | 31 116                  |                   | 90 %                                 | 10                                       |
|                                 | 1 24   |                   | 1               | 32 542          | 37 668                       |        | 39 928                    | 42 324                  |                   | 99 %                                 | 20                                       |
|                                 | 34   |                   | 24              | 35 145          | 40 682                       |        | 43 122                    | 45 710                  |                   | 96 %                                 | 20                                       |
|                                 | x 1 000  |                   | 34              | 37 268          | 44 759                       |        | 46 549                    | 49 342                  |                   | 91 %                                 | 20                                       |
| Minii                           | mum qualification to   | enter the teac    | hing profess    | sion in the r   | eference year                |        |                           |                         |                   |                                      |  |
| 02                              | 02       Bachelor-level qualification of kindergarten teacher/social services studies including studies in early education and socio-education       24       Masters-level qualification with teaching subject as major   |                   |                 |                 |                              |        |                           |                         |                   |                                      |  |
| 1                               | Masters-level qualific   | cation with educ  | cation science  | e as major      |                              | 34     | Masters-le                | evel qualification      | with tea          | aching subject as m                  | ajor                                     |
| Αι                              | uthority level deter   | mining statu      | utory salar     | ies             |                              |        |                           |                         |                   |                                      |  |
| 02                              | Collective agreemen  | nt or other       |                 | Nation-wide     | e agreement betv             | veen   | the local aut             | horities represe        | ntative a         | nd the relevant trac                 | le unions                                |
| 1                               | Collective agreemen  | nt or other       |                 | Nation-wide     | e agreement betw             | veen   | the municipa              | al employers rep        | oresenta          | tive and the relevan                 | t trade unions                           |
| 24                              | Collective agreemen  | nt or other       |                 | Nation-wide     | e agreement betv             | veen   | the local aut             | horities represe        | ntative a         | nd the relevant trac                 | le unions                                |
| 34                              | Collective agreemen  | nt or other       |                 | Nation-wide     | e agreement betv             | veen   | the local aut             | horities represe        | ntative a         | nd the relevant trac                 | le unions                                |
| Sc                              | ource  |                   |                 |                 |                              |        |                           |                         |                   |                                      |  |
| Colle                           | ctive agreement for mu   | inicipal personn  | el 2017; Coll   | ective agreer   | nent for municipa            | l tea  | ching person              | nel 2017.               |                   |                                      |  |
| Ex                              | planatory notes  |                   |                 |                 |                              |        |                           |                         |                   |                                      |  |
| The o                           | data on pre-primary tea  | chers includes t  | the salary da   | ta of kinderga  | arten teachers wh            | io are | the majority              | of teachers at          | ISCED 0           | 2.                                   |  |
| Ar                              | nnual gross actual   | salaries (EU      | IR) of teac     | hers aged       | 25-64, 2015/1                | 6      |                           |                         |                   |                                      |  |
| (in EL<br><i>Sour</i><br>Statis | $\frac{Salaries}{(n \in UR)} \underbrace{0}_{x 1 000} \underbrace{0}_{x 1 00} \underbrace$ |                   |                 |                 |                              |        |                           |                         |                   |                                      |  |
| Mont                            | Explanatory notes<br>Monthly actual salary multiplied by 12 plus the holiday bonus. The data on pre-primary teachers includes the salary data of kindergarten teachers who are the majority of<br>teachers at ISCED 02.  |                   |                 |                 |                              |        |                           |                         |                   |                                      |  |

## **Finland - School heads**

| ISC      | CED levels=> 02: Pre-primary education                              | (ISCEI | 0 02); 1: Prima | ry education (IS | SCED 1); 24: General low                 | er seco  | ndary education (ISCED 24); 34: General   | upper secondar  | y education (ISCED 34)                |  |
|----------|---|--------|-----------------|------------------|--|----------|---|---|---------------------------------------|--|
| Mi       | nimum qualification require   | ed to  | manage a        | school in t      | the reference yea                        | r        |   |   |                                       |  |
| 02       | Kindergarten teacher qualificatio                                   | on and | leadership sl   | kills            |  | 24       | Master's degree and teacher qualification and experience of the education level in question. In addition, leadership and managemen qualification or experience. |   |                                       |  |
| 1        | Master's degree and teacher qu<br>question. In addition, leadership |        |                 |                  |  | 34       | Master's degree and teacher qua<br>education level in question. In add<br>qualification or experience.  | ualification and experience of the<br>addition, leadership and management |                                       |  |
|          | nnual gross statutory salari<br>ngle or lowest salary range         | es of  | school he       | ads (EUR)        | , 2017.                                  |          |   |   |                                       |  |
| Salari   | ies (in EUR)  |        | Minimum         | Maximum          | ٤  | Schoo    | l characteristics   |   | chool heads paid<br>this salary range |  |
| 02       |   | 02     | 32 559          | 35 163           |  | Ki       | ndergartens   |   | 89 %                                  |  |
| 1        | 1 45 801<br>24 47 312   |        |                 | 55 546           | Sma                                      | all scho | ools (12-23 teachers)   |   | 64 %                                  |  |
| 24<br>34 |   |        |                 | 57 378           | Small schools                            | s (less  | than 6 groups of 32 students)   | $\bigcirc$  | 3 %                                   |  |
|          | x 1 000   | 54 123 | 65 638          |                  |  |          | 86 %  |   |                                       |  |
|          | nnual gross statutory salari<br>ange with the highest minim         |        |                 |                  |  | he typ   | be of school)   |   |                                       |  |
| Salari   | <mark>ies (in EUR)</mark><br>0 20 40 60 80                          |        | Minimum         | Maximum          | ٤  | Schoo    | l characteristics   |   | chool heads paid<br>this salary range |  |
| 02       |   | 02     | -               | -                |  |          |   |   |                                       |  |
| 1        |   | 1      | 49 189          | 59 653           | Big sch                                  | nools (  | more than 31 teachers)  |   | 11 %                                  |  |
| 24<br>34 |   | 24     | 55 666          | 67 509           | Big schools (                            | more t   | han 20 groups of 32 students)   |   | 52 %                                  |  |
|          | x 1 000   | 34     | -               | -                |  |          |   |   |                                       |  |
|          | ource<br>ctive agreement for municipal pers                         | onnel  | 2017; Collect   | tive agreeme     | nt for teaching person                   | nel.     |   |   |                                       |  |
|          | planatory notes   |        |                 |                  |  |          |   |   |                                       |  |
| The c    | data for pre-primary edcation refers                                | to he  | ads of kinder   | garten/day-ca    | are institutions who are                 | e the n  | najority of school heads at ISCED 02  |   |                                       |  |
|          | nnual gross actual salaries<br>ies (in EUR)                         | of sc  | hool heads      | s (EUR), 20      | 15/2016                                  |          |   |   |                                       |  |
| urun     | 0 20 40 60 80   |        |                 | Source           |  |          |   |   |                                       |  |
| 02       |   | 02     | 40 577          | Statistics F     | Finland.                                 |          |   |   |                                       |  |
| 1        |   | 1      | 61 574          | Explanate        | ory notes                                |          |   |   |                                       |  |
| 24       |   | 24     | 70 040          |                  | ctual salary multiplied en/ECEC centres. | by 12    | plus the holiday bonus. Pre-primary   | data includes   | the salary of                         |  |
| 34       |   | 34     | 74 201          |                  |  |          |   |   |                                       |  |

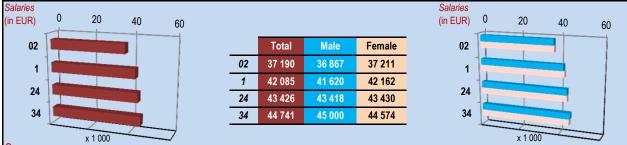
## Sweden - Teachers

| Salar<br>in El   |                             |               | 40 60               | Starting salary | After 10 years<br>of experience | After 15 year<br>of experience |                 | % of teachers paid<br>within this salary range | Average number of<br>years to reach the top |  |
|--|-----------------------------|---------------|---------------------|-----------------|---------------------------------|--------------------------------|-----------------|--|---|--|
|  | 02                          |               | 02                  | 35 997          | 38 226                          | 39 232                         | 42 507          | 100 %  | а   |  |
|  | 1                           |               | 1                   | 36 492          | 41 100                          | 42 968                         | 49 320          | 100 %  | а   |  |
|  | 34                          |               | 24                  | 37 363          | 42 093                          | 43 591                         | 50 690          | 100 %  | a   |  |
| x 1 000 34 37 363 43 535 44 649 51 935 100 % a   |                             |               |                     |                 |                                 |                                |                 |  |   |  |
| 1ini   | mum qualifica               | tion to enter | r the teaching pr   | ofession in t   | he reference ye                 | ar                             |                 |  |   |  |
| 02   | Teacher with<br>(ISCED 5 qu |               | l education for the | pre-primary     | level                           | 24 Teache                      | with pedagogica | l education for grades 7-9 (IS                 | SCED 5 qualification)                       |  |
| 1  | Teacher with qualification) |               | l education for gra | des 1-6 (ISC    | ED 5                            | 34 Teache<br>qualifica         |                 | l education for the upper sec                  | condary level (ISCED 5                      |  |
| Aı   | uthority leve               | l determin    | ing statutory s     | alaries         |                                 |                                |                 |  |   |  |
| 02   1   24   34 Collective agreement or other Country-wide collective agreement between teacher's union and the Swedish Association of Local Authorities. Interpreted at local level. |                             |               |                     |                 |                                 |                                |                 |  |   |  |

## Explanatory notes

Data are actual teacher salaries. The figures for starting salaries correspond to the median values of teachers with one or two years of experience. Top salaries refer to the actual salary of teachers belonging to the 90th percentile. Bonuses and allowances are not included. The data refer to full-time equivalent teachers. Salaries on upper secondary level (ISCED 34) also include salaries for ISCED 35, vocational education, but do not include teachers of vocational subjects. Teachers on ISCED level 0 were included in the register in 1999. Therefore, the data on this level is not as reliable as for other ISCED levels. Data for teachers on ISCED 0 only include teachers in pre-school class and leisure time centers. This applies when data on teachers' salaries is reported on basis of work experience, since Sweden lack information about work experience for pre-school teachers.

### Annual gross actual salaries (EUR) of teachers aged 25-64, 2016



### Source

Data on salaries are actual salaries based on data from Statistics Sweden (SCB). Actual teachers' salaries, not including bonuses and allowances. Explanatory notes

The data refer to full-time equivalent teachers. Salaries on upper secondary level (Isced 34) also include salaries for ISCED 35, vocational education. The data do not include salaries for teachers teaching vocational subjects. Teachers on ISCED level 0 were included in the register in 1999. Therefore, the data on this level are not as reliable as for other ISCED levels. Data for teachers on ISCED 0 only include teachers in pre-school class and leisure time centers. This applies when data on teachers salaries are reported on basis of work experience, since Sweden lack information about work experience for pre-school teachers.

## **Sweden - School heads**

ISCED levels=> 02: Pre-primary education (ISCED 02); 1: Primary education (ISCED 1); 24: General lower secondary education (ISCED 24); 34: General upper secondary education (ISCED 34)

## Minimum qualification required to manage a school in the reference year

```
02 | 1 | 24 | 34
```

The Swedish Educational Act states that every school principal that is hired should have a gained a pedagogical insight through education and experience. Most school principals have a teaching degree and have worked for a number of years before being appointed as school principals. Every school principal is required to complete the national principal study programme, which is a three-year programme totalling 30 ECTS.

### Annual gross statutory salaries of school heads (EUR), 2016. Single or lowest salary range

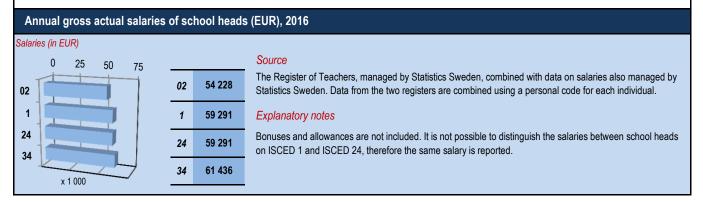
| 0          |    | Minimum | Maximum | School characteristics | % of school heads paid<br>within this salary range |
|------------|----|---------|---------|------------------------|--|
| 0 25 50 75 | 02 | m       | m       | а                      | m  |
| 1          | 1  | 58 225  | 68 500  | а                      | m  |
| 24         | 24 | 58 225  | 68 500  | а                      | m  |
| x 1 000    | 34 | 59 657  | 69 745  | a                      | m  |

Source

Data on salaries are actual salaries based on data from Statistics Sweden (SCB). The source for data is the Register of Teachers, managed by Statistics Sweden, combined with data on salaries also managed by Statistics Sweden. Data from the two registers are combined using a personal code for each individual.

### Explanatory notes

Data on actual school heads salaries are reported. The data refer to full-time equivalent school heads and to actual teachers' salaries; they do not include bonuses and allowances. The figures for starting salaries correspond to the median values of teachers with one or two years of experience. Top salaries refer to the actual salary of teachers belonging to the 90th percentile.



## **United Kingdom (England) - Teachers**

| ISCED levels=> 02: Pre-primary ed.   | (ISCED 02  | ); 1: Primary ed   | I. (ISCED 1); 24: Ge   | neral lower seconda  | ry ed. (ISCED 24)   | ; 34: General upper s   | secondary ec                                  | d. (ISCED 34)   |
|--|--|--|--|--|---|---|---|---|
| Annual gross statutory salaries (El  | JR) of t   | eachers wi   | th the minimu  | m qualificatio   | on, 2016/17   |   |   |   |
| Salaries 0 5 10 15 20 25 30 35 40 45   |  | Starting salary  | After 10 years of experience   | After 15 years of experience   | At the top of the range   | % of teacher<br>within this sala  |   | Average number of<br>years to reach the top                                     |
|  | 02   | 18 777   | а  | а  | 29 696  | 0   | ).4 %   | m   |
| 1  | 1  | 18 777   | а  | а  | 29 696  | 0   | ).4 %   | m   |
| 34   | 24   | 18 777   | а  | а  | 29 696  | 0   | ).5 %   | m   |
| x 1 000  | 34   | 18 777   | а  | а  | 29 696  | 0   | ).5 %   | m   |
| Minimum qualification to enter the teachin   | g profes   | rsion in the r   | eference year  |  |   |   |   |   |
| 02/1/24/34 Bachelor's degree   |  |  | 41   |  |   |   |   |   |
| Annual gross statutory salaries (EL<br>that is held by the largest proportion  |  |  |  | ion higher tha   | in the minim  | um  |   |   |
| Salaries<br>0 5 10 15 20 25 30 35 40 45  |  | Starting salary  | After 10 years of experience   | After 15 years of experience   | At the top of the range   | % of teacher<br>within this sala  |   | Average number of<br>years to reach the top                                     |
| 02   | 02   | 25 628   | а  | 43 631   | 43 631  | 99  | 9.3 %   | m   |
| 1  | 1  | 25 628   | а  | 43 631   | 43 631  | 99  | 9.3 %   | m   |
| 34   | 24   | 25 628   | а  | 43 631   | 43 631  | 99  | 9.5 %   | m   |
| x 1 000  | 34   | 25 628   | а  | 43 631   | 43 631  | 99  | 9.5 %   | m   |
| Nost commonly held qualification higher t  | han the  | minimum  |  |  |   |   |   |   |
| 02 / 1 / 24 / 34 Qualified Teacher Statu   | us (QTS)   |  |  |  |   |   |   |   |
| Authority level determining statuto  | ry salai   | ries   |  |  |   |   |   |   |
| 02 / 1 / 24 / 34 Central/State governme  | ent or top                                       | level authori  | ies  |  |   |   |   |   |
| Source   |  |  |  |  |   |   |   |   |
| chool Teachers' Pay and Conditions Docume  | ent (2016)                                       | : https://www  | .gov.uk/governme   | ent/publications/so  | chool-teachers-   | bay-and-condition   | IS  |   |
| Explanatory notes  |  |  |  |  |   |   |   |   |
| The statutory salary figures for teachers with the<br>ollowing an employment-based training route the<br>minimum salary on the main pay range and<br>The figures apply to teachers paid on the 'Engl<br>ondon Area'; and 'Fringe Area' are higher.<br>The statutory pay ranges apply only to maintail<br>quarter of primary schools) are not required to<br>olleges. | to Qualifi<br>d the sala<br>land and<br>ned scho | ed Teachers<br>ry at the top o<br>Wales (exclue<br>ols. Academic | Status (QTS). In the range refers<br>ding London Area<br>es (publicly funded | he salary range fo<br>s to the maximum<br>) area' pay range<br>d independent scl | or Qualified Tea<br>salary on the u<br>. Pay ranges fo<br>hools that make | cher Status (QTS<br>pper pay range.<br>r teachers employ<br>up the majority o | ), the starti<br>yed in: 'Inne<br>of secondar | ng salary figure refers to<br>er London Area'; 'Outer<br>y schools and around a |
| Annual gross actual salaries (EUR)<br>salaries<br>n EUR)<br>02<br>1  |  | 02   | Total         M           37 227         30                                  | Male Femal   | (in E<br><mark>le<br/>0</mark>  |   | 15 20 25 3                                    | 30 35 40 45   |
| 24<br>34 x1 000  |  | 1<br>24<br>34  | 41 624 41  | 5 155     37 43       1 161     42 31       1 161     42 31                      | 8   | 24 34   | × 1 000                                       |   |

Source

Department for Education, Custom data extract, March 2018.

### Explanatory notes

The actual salary figures cover full-time classroom teachers aged between 25 and 64 who are employed in maintained schools and academies (publicly funded independent schools that make up the majority of secondary schools and around a quarter of primary schools). They cover teachers paid on the unqualified teacher pay range following an employment-based training route to Qualified Teacher Status (QTS), and teachers paid on the main, upper and leading practitioner pay ranges. They include only teachers paid on the 'England and Wales (excluding London Area) area' range (one of the four sets of geographical pay ranges in the framework).

## **United Kingdom (England) - School heads**

| ISCED levels=> 02: Pre-primary education                       | ISCE  | D 02); 1: Prima  | ary education (IS | SCED 1); 24: General lower secondary education (ISCED 24); 34: General up  | per secondary education (ISCED 34)              |
|--|-------|------------------|-------------------|--|---|
| Minimum qualification require                                  | ed to | manage a         | school in t       | the reference year   |   |
| 02   1   24   34 There is no mini                              | mum o | qualification le | egally require    | d to be a school head.   |   |
| Annual gross statutory salari<br>Single or lowest salary range | es of | school he        | ads (EUR)         | 2016/17.   |   |
| Salaries (in EUR)<br>0 25 50 75 100 125                        | _     | Minimum          | Maximum           | School characteristics   | % of school heads paid within this salary range |
| 02 02 00 125   | 02    | 50 306           | 66 932            | Group 1 - the school has a total unit score of up to 1 000   | а   |
|  | 1     | 50 306           | 66 932            | Group 1 - the school has a total unit score of up to 1 000   | а   |
| 24 34  | 24    | 50 306           | 66 932            | Group 1 - the school has a total unit score of up to 1 000   | а   |
| x 1 000  | 34    | 50 306           | 66 932            | Group 1 - the school has a total unit score of up to 1 000   | а   |
| Annual gross statutory salari<br>Range with the highest minin  |       |                  |                   | , 2016/17.<br>s depending on the type of school)   |   |
| Salaries (in EUR)  |       | Minimum          | Maximum           | School characteristics   | % of school heads paid within this salary range |
| 0 25 50 75 100 125   | 02    | 86 359           | 123 516           | Group 8 - the school has a total unit score of 17 001 and over   | а   |
|  | 1     | 86 359           | 123 516           | Group 8 - the school has a total unit score of 17 001 and over   | а   |
| 24   | 24    | 86 359           | 123 516           | Group 8 - the school has a total unit score of 17 001 and over   | а   |
| x 1 000  | 34    | 86 359           | 123 516           | Group 8 - the school has a total unit score of 17 001 and over   | а   |
| Source   |       |                  |                   | h la seconda de la constante de la seconda de la constante de la const |   |

School Teachers' Pay and Conditions Document (2016): https://www.gov.uk/government/publications/school-teachers-pay-and-conditions

### Explanatory notes

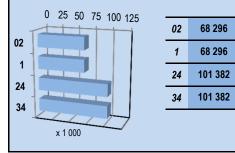
The term for school heads in England is 'headteacher'. The statutory salary figures cover school heads paid as 'headteachers' on Groups 1-8 of the headteacher pay ranges. Executive headteachers (who are responsible for more than one school) are excluded. The headteacher group for a school is determined by the school's total unit score, which is determined by a weighted score, calculated using the number of pupils on the school register in each key stage of education ( the higher the key stage, the higher the score) and by the number of pupils with SEN.

The figures apply to teachers paid on the 'England and Wales (excluding London Area) area' pay range. Pay ranges for teachers employed in: 'Inner London Area'; 'Outer London Area'; and 'Fringe Area' are higher.

The statutory pay ranges apply only to maintained schools. Academies (publicly funded independent schools in England that make up the majority of secondary schools and around a quarter of primary schools) are not required to follow them but may choose to do so. They do not apply to other ISCED 02 settings or (at ISCED 34 level) to further education colleges.

### Annual gross actual salaries of school heads (EUR), 2015/16

### Salaries (in EUR)



### Source

Department for Education, Custom data extract, March 2018.

### Explanatory notes

The actual salary figures cover full-time headteachers aged between 25 and 64 who are employed in maintained schools and academies (publicly funded independent schools that make up the majority of secondary schools and around a quarter of primary schools). They cover headteachers paid on the headteacher pay ranges Group 1-8. They include only headteachers paid on the 'England and Wales (excluding London Area) area' range. Executive headteachers are excluded.

# **United Kingdom (Wales) - Teachers**

| ISCED levels=> 02 : Pre-primary ed. (ISCED 02); 1 : Primary ed. (ISCED 1); 24 : General lower secondary ed. (ISCED 24) ; 34 : General upper secondary ed. (ISCED 34)   |          |                    |                              |                                 |                         |   |   |  |
|--|----------|--------------------|------------------------------|---------------------------------|-------------------------|---|---|--|
| Annual gross statutory salaries (EUR) of teachers with the minimum qualification, 2016/17  |          |                    |                              |                                 |                         |   |   |  |
| Salaries 0 5 10 15 20 25 30 35 40 45   |          | Starting<br>salary | After 10 years of experience | After 15 years<br>of experience | At the top of the range | % of teachers paid within this salary range | Average number of<br>years to reach the top |  |
|  | 02       | 18 777             | а                            | а                               | 29 696                  | m   | m   |  |
| 24   | 1        | 18 777             | а                            | а                               | 29 696                  | m   | m   |  |
| 34   | 24       | 18 777             | а                            | а                               | 29 696                  | m   | m   |  |
| x 1 000  | 34       | 18 777             | а                            | а                               | 29 696                  | m   | m   |  |
| Minimum qualification to enter the teaching  | profe    | ssion in the re    | eference year                |                                 |                         |   |   |  |
| 02   1   24   34 Bachelor's degree   |          |                    |                              |                                 |                         |   |   |  |
| Annual gross statutory salaries (EUR<br>that is held by the largest proportion   |          |                    |                              | ion higher tha                  | in the minim            | um  |   |  |
| Salaries<br>(in EUR) 0 5 10 15 20 25 30 35 40 45   |          | Starting<br>salary | After 10 years of experience | After 15 years<br>of experience | At the top of the range | % of teachers paid within this salary range | Average number of<br>years to reach the top |  |
| 02   | 02       | 25 628             | а                            | 43 631                          | 43 631                  | m   | m   |  |
| 24   | 1        | 25 628             | а                            | 43 631                          | 43 631                  | m   | m   |  |
| 34   | 24       | 25 628             | а                            | 43 631                          | 43 631                  | m   | m   |  |
| x 1 000  | 34       | 25 628             | а                            | 43 631                          | 43 631                  | m   | m   |  |
| Most commonly held qualification higher that   | an the   | minimum            |                              |                                 |                         |   |   |  |
| 02   1   24   34 Qualified Teacher Status  | (QTS     | )                  |                              |                                 |                         |   |   |  |
| Authority level determining statutory  | y sala   | aries              |                              |                                 |                         |   |   |  |
| 02   1   24   34 Central/State governmen   | nt or to | p level authorit   | ies                          |                                 |                         |   |   |  |
| Source   |          |                    |                              |                                 |                         |   |   |  |
| School Teachers' Pay and Conditions Document   | t (2016  | δ): https://www.   | .gov.uk/governme             | ent/publications/so             | chool-teachers-p        | pay-and-conditions                          |   |  |
| Explanatory notes  |          |                    |                              |                                 |                         |   |   |  |
| Although the top level authority for most areas of education in Wales is the Welsh Government, responsibility for teachers' pay and conditions remains with the UK Government.<br>The statutory salary figures for teachers with the minimum qualification refer to teachers employed in maintained schools paid on the unqualified teacher pay range who are following an employment-based training route to Qualified Teachers Status (QTS). In the salary range for Qualified Teacher Status (QTS), the starting salary figure refers to the minimum salary on the main pay range and the salary at the top of the range refers to the maximum salary on the upper pay range. The figures apply to teachers paid on the 'England and Wales (excluding London Area) area' pay range. |          |                    |                              |                                 |                         |   |   |  |
| Annual gross actual salaries (EUR) o   | of tea   | chers aged         | 25-64, 2015/1                | 6                               |                         |   |   |  |

liaging data

Missing data

## **United Kingdom (Wales) - School heads**

| ISCED levels=> 02: Pre-primary education (ISCED 02); 1: Primary education (ISCED 1); 24: General lower secondary education (ISCED 24); 34: General upper secondary education (ISCED 34) |          |                 |             |  |  |  |  |  |  |  |
|---|----------|-----------------|-------------|--|--|--|--|--|--|--|
| Minimum qualification requir  | ed to    | manage a        | school in   | the reference year   |  |  |  |  |  |  |
| 02   1   24   34 National Profess   | sional ( | Qualification f | or Headship |  |  |  |  |  |  |  |
| Annual gross statutory salaries of school heads (EUR), 2016/17.<br>Single or lowest salary range  |          |                 |             |  |  |  |  |  |  |  |
| Salaries (in EUR)   |          | Minimum         | Maximum     | School characteristics   | % of school heads paid within this salary range    |  |  |  |  |  |
| 0 25 50 75 100 125  | 02       | 50 306          | 66 932      | Group 1 - the school has a total unit score of up to 1 000     | а  |  |  |  |  |  |
|   | 1        | 50 306          | 66 932      | Group 1 - the school has a total unit score of up to 1 000     | а  |  |  |  |  |  |
| 24 34   | 24       | 50 306          | 66 932      | Group 1 - the school has a total unit score of up to 1 000     | а  |  |  |  |  |  |
| x 1 000   | 34       | 50 306          | 66 932      | Group 1 - the school has a total unit score of up to 1 000     | а  |  |  |  |  |  |
| Annual gross statutory salar<br>Range with the highest minir  |          |                 |             | , 2016/17.<br>s depending on the type of school)               |  |  |  |  |  |  |
| Salaries (in EUR)   |          | Minimum         | Maximum     | School characteristics   | % of school heads paid<br>within this salary range |  |  |  |  |  |
| 0 25 50 75 100 125  | 02       | 86 359          | 123 516     | Group 8 - the school has a total unit score of 17 001 and over | a  |  |  |  |  |  |
| 02  | 1        | 86 359          | 123 516     | Group 8 - the school has a total unit score of 17 001 and over | a  |  |  |  |  |  |
| 24  | 24       | 86 359          | 123 516     | Group 8 - the school has a total unit score of 17 001 and over | а  |  |  |  |  |  |
| 34 x 1 000  | 34       | 86 359          | 123 516     | Group 8 - the school has a total unit score of 17 001 and over | а  |  |  |  |  |  |
| Source  |          |                 |             |  |  |  |  |  |  |  |

School Teachers' Pay and Conditions Document (2016): https://www.gov.uk/government/publications/school-teachers-pay-and-conditions

### Explanatory notes

Although the top level authority for most areas of education in Wales is the Welsh Government, responsibility for teachers' pay and conditions remains with the UK Government. The term for school heads in Wales is 'headteacher'. The statutory salary figures cover school heads paid as 'headteachers' on Groups 1-8 of the headteacher pay ranges. Executive headteachers (who are responsible for more than one school) are excluded. The headteacher group for a school is determined by the school's total unit score, which is determined by a weighted score, calculated using the number of pupils on the school register in each key stage of education (the higher the key stage, the higher the score) and by the number of pupils with SEN.

The statutory salary figures do not apply to other ISCED 02 settings or (at ISCED 34 level) to further education colleges

### Annual gross actual salaries of school heads (EUR), 2015/16

Missing data

## **United Kingdom (Northern Ireland) - Teachers**

| ISCED le   | evels=> 02: Pre-primary ed. (ISC  | CED 02);              | 1: Primary ed                  | . (ISCED 1); <i>24</i> : Ge         | neral lower seconda                       | ary ed. (ISCED 24)          | ; 34: General upper secondary   | ed. (ISCED 34)                              |
|--|---|-----------------------|--------------------------------|-------------------------------------|---|-----------------------------|---|---|
| Annual gross   | statutory salaries (EU  | R) of te              | eachers w                      | ith the minimu                      | um qualificatio                           | on, 2016/17                 |   |   |
|  | 0 15 20 25 30 35 40 45  |                       | Starting<br>salary             | After 10 years of experience        | After 15 years of experience              | At the top of the range     | % of teachers paid within this salary range   | Average number of<br>years to reach the top |
|  |   | 02                    | 25 372                         | а                                   | 43 198                                    | 43 198                      | 100 %   | m   |
| 1  |   | 1                     | 25 372                         | а                                   | 43 198                                    | 43 198                      | 100 %   | m   |
| 34   |   | 24                    | 25 372                         | а                                   | 43 198                                    | 43 198                      | 100 %   | m   |
| ×  | 1 000   | <i>34</i>             | 25 372                         | а                                   | 43 198                                    | 43 198                      | 100 %   | m   |
| Minimum qualifica  | tion to enter the teaching  | n profes              | sion in the                    | reference year                      |   |                             |   |   |
| 02   1   24   34   | Registration with the Ger   | neral Tea             | aching Cound                   | cil for Northern Ire                | eland (GTCNI)                             |                             |   |   |
| Authority level  | determining statutor  | y salar               | ies                            |                                     |   |                             |   |   |
| 02   1   24   34   | Central/State governmer<br>level authorities  | t or top              | 1986, the                      | e Department of E                   | Education determi                         | nes the salaries            | f the Education and Libraries<br>and allowances to be paid<br>ers' Pay and Allowances cir | to teachers in grant-aided                  |
| Source   |   |                       |                                |                                     |   |                             |   |   |
| Department of Educa<br>2016  | ation, Teachers' Pay and All  | owances               | s (2016): http                 | s://www.educatio                    | n-ni.gov.uk/public                        | cations/circular-2          | 201624-teachers-pay-and-al  | lowances-1-september-                       |
| Explanatory no   | otes  |                       |                                |                                     |   |                             |   |   |
| Teachers must have<br>classroom teacher. A<br>main pay range and t | their qualifications approve<br>a classroom teacher is paid<br>the salary at the top of the s | on the m<br>alary rai | nain pay rang<br>nge refers to | e and can progre<br>the maximum sal | ess to the upper particulary on the upper | ay range. The s             | Ireland (GTCNI) before they<br>tarting salary refers to the rr                            |   |
|  | actual salaries (EUR)   | of teac               | hers aged                      | l 25-64, 2013/1                     | 14  |                             |   |   |
| 02<br>1<br>24<br>34  | 0 15 20 25 30 35 40 45  |                       | 02<br>1<br>24<br>34            | 43 052<br>42 793<br>44 813          | Male Femal<br>m m<br>m M<br>m m<br>m m    |                             |   |   |
| <i>Source</i><br>Personal communica                                | tion from Department for Ec   | lucation              | Northern Ire                   | land, Teachers' P                   | ay and Pensions                           | Team, April 20 <sup>4</sup> | 14.   |   |

## Explanatory notes

The population of teachers covered by the actual salary figures includes both full-time and part-time (full-time equivalent) classroom teachers of all ages paid on the main and upper ranges.

## **United Kingdom (Northern Ireland) - School heads**

| ISCED levels=> 02: Pre-primary educ                    | cation (ISCE   | D 02); 1: Prim | nary education ( | ISCED 1); 24: General lower secondary education (ISCED 24); 34: General | upper secondary education (ISCED 34)               |  |  |  |  |  |
|--|--|----------------|------------------|---|--|--|--|--|--|--|
| Minimum qualification req                              | uired to   | manage a       | school in        | the reference year  |  |  |  |  |  |  |
| 02   1   24   34 Registration                          | with the G   | eneral Teach   | ning Council f   | or Northern Ireland (GTCNI)   |  |  |  |  |  |  |
|  | Annual gross statutory salaries of school heads (EUR), 2016/17.<br>Single or lowest salary range |                |                  |   |  |  |  |  |  |  |
| Salaries (in EUR)                                      |  | Minimum        | Maximum          | School characteristics  | % of school heads paid<br>within this salary range |  |  |  |  |  |
| 0 25 50 75 100 125                                     | 02   | 49 807         | 66 931           | Group 1 - the school has a unit total of up to 1 000                    | а  |  |  |  |  |  |
| 1  | 1  | 49 807         | 66 931           | а   |  |  |  |  |  |  |
| 4  | 24   | 49 807         | 66 931           | Group 1 - the school has a unit total of up to 1 000                    | а  |  |  |  |  |  |
| × 1 000  | 34   | 49 807         | 66 931           | Group 1 - the school has a unit total of up to 1 000                    | а  |  |  |  |  |  |
| Annual gross statutory sa<br>Range with the highest mi |  |                | •                | ), 2016/17.<br>s depending on the type of school)                       |  |  |  |  |  |  |
| alaries (in EUR)<br>0 25 50 75 100 125                 |  | Minimum        | Maximum          | School characteristics  | % of school heads paid<br>within this salary range |  |  |  |  |  |
| 02 03 75 100 125                                       | 02   | 85 503         | 123 515          | Group 8 - the school has a unit total of up to 17 001 and over          | а  |  |  |  |  |  |
| 1  | 1  | 85 503         | 123 515          | Group 8 - the school has a unit total of up to 17 001 and over          | а  |  |  |  |  |  |
| 34   | 24   | 85 503         | 123 515          | Group 8 - the school has a unit total of up to 17 001 and over          | а  |  |  |  |  |  |
| × 1 000  | 34   | 85 503         | 123 515          | Group 8 - the school has a unit total of up to 17 001 and over          | а  |  |  |  |  |  |
| Source   |  |                |                  |   |  |  |  |  |  |  |

### Source

Department of Education, Teachers' Pay and Allowances (2016): https://www.education-ni.gov.uk/publications/circular-201624-teachers-pay-and-allowances-1-september-2016 Department of Education, Guidance for Boards of Governors on the Formulation and Implementation of the Salary Policy (2008): https://www.educationni.gov.uk/publications/guidance-boards-governors-formulation-and-implementation-salary-policy

### Explanatory notes

The term used in Northern Ireland for school head is 'principal'. The statutory salary figures cover school heads paid as principals on Groups 1-8 of the Principal Groups. The Principal Group for a school is determined by the school's total unit score, which is determined by a weighted score, calculated using the number of pupils on the school register in each key stage of education (the higher the key stage, the higher the score) and by the number of pupils with SEN. The statutory salary figures do not apply to other ISCED 02 settings or (at ISCED 34 level) to further education colleges.

### Annual gross actual salaries of school heads (EUR), 2013/14

02

1

24

34

## Salaries (in EUR) 0 25 50 75 100 125

x 1 000

02

1

24

34



60 478

63 582

79 742

79 742

Source

Personal communication from Department for Education Northern Ireland, Teachers' Pay and Pensions Team, April 2014.

### Explanatory notes

The population of teachers covered by the actual salary figures includes both full-time and part-time (full-time equivalent) principals of all ages paid on Groups 1 to 8 of the Principal Groups.

## **United Kingdom (Scotland) - Teachers**

| in EUR)  | 0 15 20 25 30 35 40 45  |  | Starting salary   | After 10 years of experience  | After 15 years<br>of experience   | At the top of the range   |                                      | eachers paid<br>is salary range | Average number of<br>years to reach the to     |
|--|---|--|---|---|---|---|--------------------------------------|---------------------------------|--|
| 02   |   | 02   | 30 679  | 40 794  | 40 794  | 40 794  |                                      | 100 %                           | 6  |
| 1  |   | 1  | 30 679  | 40 794  | 40 794  | 40 794  |                                      | 100 %                           | 6  |
| 24   |   | 24   | 30 679  | 40 794  | 40 794  | 40 794  |                                      | 100 %                           | 6  |
| 34   |   | 34   | 30 679  | 40 794  | 40 794  | 40 794  |                                      | 100 %                           | 6  |
|  | x 1 000   |  |   |   | 40 / 94   | 40 / 94   |                                      | 100 %                           | 0  |
|  | tion to enter the teachin   |  | ssion in the  | reference year  |   |   |                                      |                                 |  |
| 02   1   24   34   | Standard for Full Regist  | tration  |   |   |   |   |                                      |                                 |  |
| Authority leve   | l determining statuto   | ory sala   | ries  |   |   |   |                                      |                                 |  |
| 02   1   24   34   | Collective agreement or   | r other  | http://wv   | Negotiating Comr<br>w.snct.org.uk/wik<br>organisations, Lo  | i/index.php?title=  | Appendix_2.1).  |                                      | •                               | omprising members fron                         |
| Source   | Collective agreement or<br>Committee for Teachers (h<br>see http://www.gov.scot/Re  | http://ww  | http://ww<br>teaching<br>w.snct.org.uk  | w.snct.org.uk/wik<br>organisations, Lo<br>) and 'Financial Re   | i/index.php?title=<br>ocal Authorities, a   | Appendix_2.1).<br>Ind the Scottish  | Governme                             | ent.                            |  |
| Source   | Committee for Teachers (f<br>see http://www.gov.scot/Re   | http://ww  | http://ww<br>teaching<br>w.snct.org.uk  | w.snct.org.uk/wik<br>organisations, Lo<br>) and 'Financial Re   | i/index.php?title=<br>ocal Authorities, a   | Appendix_2.1).<br>Ind the Scottish  | Governme                             | ent.                            |  |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory n<br>ata was taken direc  | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>ctly from the Scottish Nego  | http://ww<br>esource/l                             | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for                                | w.snct.org.uk/wik<br>organisations, Lo<br>and 'Financial Re<br>8.pdf).<br>Teachers website  | i/index.php?title=<br>ocal Authorities, a<br>eview of early lea<br>and the Scottish   | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20                    | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory n<br>ata was taken direc  | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes   | http://ww<br>esource/l                             | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for                                | w.snct.org.uk/wik<br>organisations, Lo<br>and 'Financial Re<br>8.pdf).<br>Teachers website  | i/index.php?title=<br>ocal Authorities, a<br>eview of early lea<br>and the Scottish   | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20                    | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory n<br>ata was taken direc<br>as cross-checked v  | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>ctly from the Scottish Nego  | http://ww<br>esource/u<br>tiating C<br>officials r | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for<br>esponsible fo               | w.snct.org.uk/wik<br>organisations, Lo<br>) and 'Financial Re<br>I8.pdf).<br>Teachers website<br>r the Scottish Neg   | i/index.php?title=<br>ccal Authorities, a<br>eview of early lea<br>and the Scottish<br>otiating Committe                                    | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20                    | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory n<br>ata was taken direc<br>as cross-checked w<br>Annual gross<br>alaries 0 5 10                              | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>ctly from the Scottish Nego<br>with Scottish Government c<br>actual salaries (EUR) | http://ww<br>esource/u<br>tiating C<br>officials r | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for<br>esponsible fo               | w.snct.org.uk/wik<br>organisations, Lo<br>) and 'Financial Re<br>I8.pdf).<br>Teachers website<br>r the Scottish Neg   | i/index.php?title=<br>ccal Authorities, a<br>eview of early lea<br>and the Scottish<br>otiating Committe                                    | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20                    | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory m<br>ata was taken direct<br>as cross-checked w<br>Annual gross<br>alaries 0 5 10<br>D EUR)                   | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>otly from the Scottish Nego<br>with Scottish Government c                          | http://ww<br>esource/u<br>tiating C<br>officials r | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for<br>esponsible fo               | w.snct.org.uk/wik<br>organisations, Lo<br>) and 'Financial Re<br>I8.pdf).<br>Teachers website<br>r the Scottish Neg   | i/index.php?title=<br>ccal Authorities, a<br>eview of early lea<br>and the Scottish<br>otiating Committe                                    | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20                    | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory n<br>ata was taken direc<br>as cross-checked w<br>Annual gross<br>Maries 0 5 10<br>EUR)<br>02                 | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>ctly from the Scottish Nego<br>with Scottish Government c<br>actual salaries (EUR) | http://ww<br>esource/u<br>tiating C<br>officials r | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for<br>esponsible fo<br>chers ageo | w.snct.org.uk/wik<br>organisations, Lo<br>) and 'Financial Ro<br>(8.pdf).<br>Teachers website<br>r the Scottish Neg<br>(1 25-64, 2015/1<br>Total                      | i/index.php?title=<br>ccal Authorities, a<br>eview of early lea<br>and the Scottish<br>otiating Committe                                    | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20<br>ee for Teachers | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory n<br>ata was taken direc<br>as cross-checked v<br>Annual gross<br>alaries 0 5 10<br>EUR)<br>02<br>1           | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>ctly from the Scottish Nego<br>with Scottish Government c<br>actual salaries (EUR) | http://ww<br>esource/u<br>tiating C<br>officials r | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for<br>esponsible fo<br>chers ageo | w.snct.org.uk/wik<br>organisations, Lo<br>and 'Financial Re<br>8.pdf).<br>Teachers website<br>the Scottish Neg<br>1 25-64, 2015/1<br>Total 1<br>38 252                | i/index.php?title=<br>cal Authorities, a<br>eview of early lea<br>and the Scottish<br>otiating Committe<br>16<br>//ale Femal<br>m m         | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20<br>ee for Teachers | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory m<br>ata was taken direct<br>as cross-checked w<br>Annual gross<br>alaries 0 5 10<br>0 5 10<br>0 5 10<br>1 24 | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>ctly from the Scottish Nego<br>with Scottish Government c<br>actual salaries (EUR) | http://ww<br>esource/u<br>tiating C<br>officials r | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for<br>esponsible fo<br>chers ageo | w.snct.org.uk/wik<br>organisations, Lo<br>) and 'Financial Re<br>18.pdf).<br>Teachers website<br>r the Scottish Neg<br>1 25-64, 2015/1<br>Total 1<br>38 252<br>38 252 | i/index.php?title=<br>ccal Authorities, a<br>eview of early lea<br>and the Scottish<br>otiating Committee<br>I6<br>Male Femal<br>m m<br>m m | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20<br>ee for Teachers | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |
| Source<br>cottish Negotiating<br>overnment 2016 - s<br>Explanatory na<br>ata was taken direc<br>as cross-checked v<br>Annual gross<br>alaries 0 5 10<br>EUR)<br>02<br>1          | Committee for Teachers (h<br>see http://www.gov.scot/Re<br>otes<br>ctly from the Scottish Nego<br>with Scottish Government c<br>actual salaries (EUR) | http://ww<br>esource/u<br>tiating C<br>officials r | http://ww<br>teaching<br>w.snct.org.uk<br>0050/0050614<br>ommittee for<br>esponsible fo<br>chers ageo | w.snct.org.uk/wik<br>organisations, Lo<br>and 'Financial Re<br>8.pdf).<br>Teachers website<br>the Scottish Neg<br>1 25-64, 2015/1<br>Total 1<br>38 252                | i/index.php?title=<br>cal Authorities, a<br>eview of early lea<br>and the Scottish<br>otiating Committe<br>16<br>//ale Femal<br>m m         | Appendix_2.1).<br>Ind the Scottish<br>rning and childo<br>Government (20<br>ee for Teachers | Governme<br>are in Sco<br>016) Finan | tland: the current              | landscape' (Scottish<br>C where possible. Data |

Teachers of all ages are included.

## **United Kingdom (Scotland) - School heads**

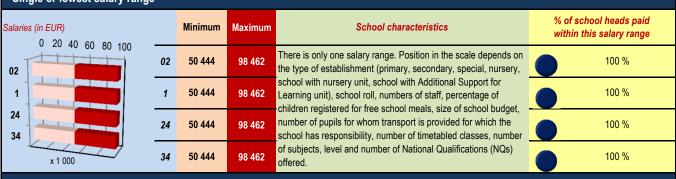
ISCED levels=> 02: Pre-primary education (ISCED 02); 1: Primary education (ISCED 1); 24: General lower secondary education (ISCED 24); 34: General upper secondary education (ISCED 34)

## Minimum qualification required to manage a school in the reference year



The Standards for Leadership and Management (http://www.gtcs.org.uk/web/FILES/the-standards/standards-for-leadership-and-management-1212.pdf). All Headteachers will be fully qualified teachers and will have previously gained the Standard for Full Registration (SFR).

## Annual gross statutory salaries of school heads (EUR), 2016/17. Single or lowest salary range



### Source

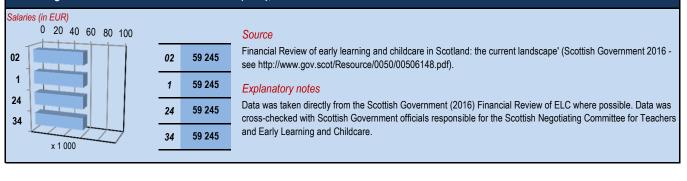
Scottish Negotiating Committee for Teachers (http://www.snct.org.uk) and 'Financial Review of early learning and childcare in Scotland: the current landscape' (Scottish Government 2016 - see http://www.gov.scot/Resource/0050/00506148.pdf).

### **Explanatory notes**

There is one statutory salary scale for Headteachers and Deputy Headteachers in all sectors. Posts are jobsized to determine the salary paid dependent on the management responsibilities of the post. Where a new post is being established or a vacant post reviewed, the job sizing questionnaire is completed by the headteacher or senior manager and signed off by the job sizing co-ordinators.

In pre-primary (Early Learning and Childcare) settings, 'school head' is interpreted as manager of daycare services.

### Annual gross actual salaries of school heads (EUR), 2015/16



## **Bosnia and Herzegovina - Teachers**

| Annual gross statutory salaries (E   |                                       |   |   |  |                         | ; 34 : General upper secondary e   | ed. (ISCED 34)                             |
|--|---------------------------------------|---|---|--|-------------------------|--|--|
| alaries 0 5 10   |                                       | Starting salary                                       | After 10 years of experience  | After 15 years of experience   | At the top of the range | % of teachers paid within this salary range                                    | Average number of<br>years to reach the to |
|  | 02                                    | 6 107   | 6 412   | 6 565  | 7 329                   | m  | m  |
| 1 24   | 1                                     | 6 514   | 6 840   | 7 003  | 7 820                   | m  | m  |
| 34   | 24                                    | 6 921   | 7 267   | 7 440  | 8 306                   | m  | m  |
| x 1 000  | 34                                    | 8 143   | 8 550   | 8 754  | 9 771                   | m  | m  |
| inimum qualification to enter the teachin  | ng profes                             | ssion in the r  | eference year   |  |                         |  |  |
| 02   1   24   34 Bachelor, competitive e   | examinat                              | ion and proba   | tion period   |  |                         |  |  |
| Authority level determining statuto  | ory sala                              | ries  |   |  |                         |  |  |
| 2 Collective agreement or other  |                                       |   |   |  |                         | I. The parties involved in the ment lasts for three years.                     | negotiations are the                       |
| Collective agreement or other  |                                       |   |   |  |                         | I. The parties involved in the in the inthe inthe heart lasts for three years. | negotiations are the                       |
| 4 Collective agreement or other  |                                       | The juris   | diction of the agree  | ment lies at the en  | tity/cantonal leve      | I. The parties involved in the   | negotiations are the                       |
| Collective agreement or other  |                                       |   | -   |  | -                       | nent lasts for three years.<br>I. The parties involved in the i                | negotiations are the                       |
| <u> </u>   |                                       | responsi  | ble ministry and the  | e trade union. The   | collective agreen       | nent lasts for three years.  |  |
| Source   |                                       |   |   |  |                         |  |  |
|  | rzegovina                             | a on salaries o                                       | of employees in th  | e field of education   | on; collective ag       | reements at the cantons/ent  | tities level.                              |
| ws of the cantons/entities of Bosnia and He  |                                       |   |   |  |                         |  |  |
|  |                                       |   |   |  |                         |  |  |
| Explanatory notes<br>timate data (There are no formal procedure  |                                       | -   | -   | lary data. On the  | basis of the ava        | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>icator, i.e. we determine the average value,  | , the sala                            | ry that is estin                                      | nated as the mear   | lary data. On the<br>n value.  | basis of the ava        | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>licator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)   | , the sala                            | ry that is estin                                      | nated as the mear   | lary data. On the<br>n value.  | basis of the ava        | ilable data we create the m  |  |
| Explanatory notes<br>imate data (There are no formal procedure<br>icator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>aries 0 5 10   | , the sala                            | ry that is estin                                      | nated as the mear   | lary data. On the<br>n value.  | basis of the ava        | ilable data we create the m  |  |
| Explanatory notes<br>imate data (There are no formal procedure<br>icator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>aries 0 5 10   | , the sala                            | ry that is estin                                      | nated as the mean   | lary data. On the<br>n value.  |                         | ilable data we create the m  |  |
| Explanatory notes<br>imate data (There are no formal procedure<br>icator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>aries 0 5 10<br>EUR)   | , the sala                            | ry that is estin                                      | nated as the mean   | lary data. On the<br>ι value.<br>δ   |                         | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>licator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>laries 0 5 10<br>EUR)<br>02 0 5 10   | , the sala                            | ry that is estin<br>chers aged<br>02<br>1             | Total         I           7 329         7 736                               | lary data. On the<br>n value.<br>6<br>Alale Femal<br>m m<br>m m              |                         | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>dicator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>Varies<br>EUR)<br>02<br>1<br>02<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>0<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1 | , the sala                            | ry that is estin<br>chers aged<br>02<br>1<br>24       | Total         I           7 736         8 143                               | lary data. On the<br>n value.<br>6<br>/ale Femal<br>m m<br>m m               |                         | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>licator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)   | , the sala                            | ry that is estin<br>chers aged<br>02<br>1             | Total         I           7 329         7 736                               | lary data. On the<br>n value.<br>6<br>Alale Femal<br>m m<br>m m              |                         | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>licator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>(aries<br>0<br>0<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | , the sala<br>) of tea                | ry that is estim<br>chers aged<br>02<br>1<br>24<br>34 | Total         I           7 329         7 736           8 143         8 957 | lary data. On the<br>n value.<br>6<br>Male Femal<br>m m<br>m m<br>m m<br>m m |                         | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>licator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>Varies<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | , the sala<br>) of tea                | ry that is estim<br>chers aged<br>02<br>1<br>24<br>34 | Total         I           7 329         7 736           8 143         8 957 | lary data. On the<br>n value.<br>6<br>Male Femal<br>m m<br>m m<br>m m<br>m m |                         | ilable data we create the m  |  |
| Explanatory notes<br>timate data (There are no formal procedure<br>licator, i.e. we determine the average value,<br>Annual gross actual salaries (EUR)<br>laries<br>0<br>5<br>10<br>0<br>1<br>24<br>34   | , the sala<br>) of tea<br>Institut fo | ry that is estim<br>chers aged<br>02<br>1<br>24<br>34 | Total         I           7 329         7 736           8 143         8 957 | lary data. On the<br>n value.<br>6<br>Male Femal<br>m m<br>m m<br>m m<br>m m |                         | ilable data we create the m  |  |

# **Bosnia and Herzegovina - School heads**

| ISCED lev          | vels=> 02: Pre-primary educat                 |           |                  |                | SCED 1); 24: General lower secondary education (ISCED 24); 34: General up                         | oper secondary education (ISCED 34)                |
|--------------------|---|-----------|------------------|----------------|---|--|
| Minimu             | Im qualification requ                         | ired to   | manage a         | school in      | the reference year  |  |
| 02 Bac             | helor and five years of ser                   | vice in e | ducation         |                | <b>24</b> m   |  |
| <b>1</b> m         |   |           |                  |                | <b>34</b> m   |  |
|                    | gross statutory sala<br>or lowest salary rang |           | school he        | ads (EUR)      | , 2016/17.  |  |
| alaries (in l<br>0 | EUR)<br>5 10 15                               |           | Minimum          | Maximum        | School characteristics  | % of school heads paid<br>within this salary range |
| 02                 |   | 02        | 6 514            | 7 820          | m   | m  |
| 1                  |   | 1         | 9 771            | 11 725         | Up to 400 students  | m  |
| 34                 |   | 24        | 9 771            | 11 725         | Up to 400 students  | m  |
|                    | x 1 000                                       | 34        | 9 771            | 11 725         | Up to 400 students  | m  |
|                    | gross statutory sala<br>with the highest min  |           |                  |                | , 2016/17.<br>s depending on the type of school)  |  |
| alaries (in I<br>0 | EUR)<br>5 10 15                               |           | Minimum          | Maximum        | School characteristics  | % of school heads paid within this salary range    |
| 02                 |   | 02        | 6 514            | 7 820          | а   | m  |
| 1                  |   | 1         | 10 586           | 12 703         | Over 800 students   | m  |
| 34                 |   | 24        | 10 586           | 12 703         | Over 800 students   | m  |
|                    | x 1 000                                       | 34        | 10 586           | 12 703         | Over 800 students   | m  |
|                    | gross statutory sala<br>concerning the large  |           |                  |                | , 2016/17.<br>ads (when none of the above)  |  |
| alaries (in l<br>0 | <mark>EUR)</mark><br>5 10 15                  |           | Minimum          | Maximum        | School characteristics  | % of school heads paid within this salary range    |
| 02                 |   | 02        | 6 514            | 7 820          | а   | m  |
| 1                  |   | 1         | 10 179           | 12 214         | 401 to 800 students   | m  |
| 34                 |   | 24        | 10 179           | 12 214         | 401 to 800 students   | m  |
|                    | x 1 000                                       | 34        | 10 179           | 12 214         | 401 to 800 students   | m  |
| Source             |   | a and Ho  | rzegovina on     | salaries of e  | employees in the field of education; collective agreements at the ca                              | ntons/entities level                               |
|                    | atory notes                                   |           |                  |                |   |  |
| -                  | -   | plus Brcl | to District ha   | ve their own l | laws on salaries and collective agreement.  |  |
| Annual             | gross actual salarie                          | s of scl  | hool heads       | s (EUR), 20    | 015/16  |  |
| alaries (in l<br>0 |   |           |                  | Source         |   |  |
| 02                 | 5 10 15                                       | 02        | 9 771            | Institute      | e for statistics of Republika Srpska and Institut for statistics of Fede                          | ration of BiH.                                     |
| 1                  |   | 1         | 11 400           |                | n <mark>atory notes</mark><br>te data (There is no formal procedure on creating national average: | s for the salary data. The mean                    |
| 24<br>34           |   | 24<br>34  | 11 400<br>12 621 |                | s are estimated on the basis of the best available data).   |  |
|                    | x 1 000                                       | 34        | 12 021           |                |   |  |
|                    |   |           |                  |                |   |  |

## **Switzerland - Teachers**

| alaries 0 20 40 60 80<br>EUR   | 100 120 140            | Starting salary | After 10 years<br>of experience | After 15 years<br>of experience | At the top of the range | % of teachers paid<br>within this salary range | Average number of<br>years to reach the top |  |  |
|--|------------------------|-----------------|---------------------------------|---------------------------------|-------------------------|--|---|--|--|
| 02   |                        | 67 072          | 83 933                          | m 102 262                       |                         | m  | 25  |  |  |
| 1  | 1                      | 71 659          | 89 079                          | m 109 048                       |                         | m  | 24  |  |  |
| 34   | 24                     | 80 506          | 101 770                         | m                               | 123 347                 | m  | 24  |  |  |
| x 1 000  | 34                     | 90 604          | 116 250                         | m                               | <b>m 138 917 m</b>      |  | 24  |  |  |
| Minimum qualification to enter the teaching profession in the reference year |                        |                 |                                 |                                 |                         |  |   |  |  |
| 2 Bachelor   |                        |                 |                                 | 24 Master's                     |                         |  |   |  |  |
| 1 Bachelor   |                        |                 |                                 | 34 Master's                     |                         |  |   |  |  |
| Authority level determin   | ing statutory sala     | aries           |                                 |                                 |                         |  |   |  |  |
| 02   1   24   34 Central/S   | tate government or to  | p level authori | ties                            |                                 |                         |  |   |  |  |
| Source   |                        |                 |                                 |                                 |                         |  |   |  |  |
| SO: Labour cost structural stati   | stics, Swiss Teacher A | ssociation LC   | H: Earnings statis              | tics 2017.                      |                         |  |   |  |  |
| Explanatory notes  |                        |                 |                                 |                                 |                         |  |   |  |  |

Missing data

## **Switzerland - School heads**

| ISCED levels=> 02: Pre-primary education   | (ISCEE | 0 02); 1: Prima | ry education (IS | SCED 1); 24: General lower secondary education (ISCED 24); 34: Gene | ral upper secondary education (ISCED 34)        |  |  |  |  |  |
|--|--------|-----------------|------------------|---|---|--|--|--|--|--|
| Minimum qualification require  | ed to  | manage a        | school in        | the reference year  |   |  |  |  |  |  |
| <b>02   1   24   34</b> m  |        |                 |                  |   |   |  |  |  |  |  |
| Annual gross statutory salaries of school heads (EUR), 2016/17.<br>Single or lowest salary range |        |                 |                  |   |   |  |  |  |  |  |
| Salaries (in EUR)<br>0 0 0   |        | Minimum         | Maximum          | School characteristics  | % of school heads paid within this salary range |  |  |  |  |  |
| 02   | 02     | m               | m                | m   | m   |  |  |  |  |  |
| 1  | 1      | m               | m                | m   | m   |  |  |  |  |  |
| 34   | 24     | m               | m                | m   | m   |  |  |  |  |  |
| x 1 000  | 34     | m               | m                | m   | m   |  |  |  |  |  |
| Annual gross actual salaries   | of scl | hool heads      | s (EUR), 20      | 15/16   |   |  |  |  |  |  |
| Salaries (in EUR)  |        |                 |                  | Source  |   |  |  |  |  |  |
| 02   | 02     | m               |                  | Explanatory notes   |   |  |  |  |  |  |
| 24   | 1      | m               |                  |   |   |  |  |  |  |  |
| 34   | 24     | m               |                  |   |   |  |  |  |  |  |
| x 1 000  | 34     | m               |                  |   |   |  |  |  |  |  |
|  |        |                 |                  |   |   |  |  |  |  |  |

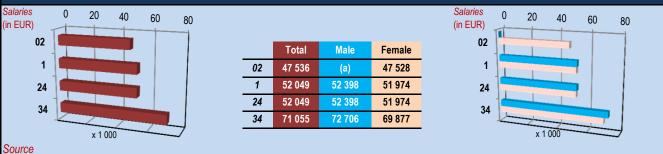
## **Iceland - Teachers**

|  |  | 80<br>1    | Starting<br>salary | After 10 years<br>of experience | After 15 years<br>of experience | At the top of the range | % of teachers paid<br>within this salary range | Average number of<br>years to reach the to |
|--|--|------------|--------------------|---------------------------------|---------------------------------|-------------------------|--|--|
|  |  | 02         | 46 081             | 51 053                          | 53 055                          | 53 055                  | 46 %   | 15   |
|  |  | 1          | 47 906             | 52 892                          | 55 045                          | 55 045                  | 96 %   | 15   |
|  | 34   | 24         | 47 906             | 52 892                          | 55 045                          | 55 045                  | 96 %   | 15   |
|  | × 1 000  | 34         | 40 659             | 42 613                          | 43 820                          | 55 487                  | 86 %   | m  |
| _  | 2   1   24   34     Master's in Education       uthority level determining state | utory sala | ries               |                                 |                                 |                         |  |  |
| )2   | Collective agreement or other  |            | а                  |                                 |                                 |                         |  |  |
| 1  | Collective agreement or other  |            | а                  |                                 |                                 |                         |  |  |
| 4  | Collective agreement or other  |            | а                  |                                 |                                 |                         |  |  |
| 34 Collective agreement or other There is a base collective agreement, but each institute enters into a specific institutional agreement which compensates the institute for extra expenses in salaries. |  |            |                    |                                 |                                 |                         |  | nal agreement which                        |
| Source   |  |            |                    |                                 |                                 |                         |  |  |

## **Explanatory notes**

Data for ISCED 0, 1, 2 reviewed by a panel for experts from Teachers Union and the Icelandic Association of Local Authorities. Data for ISCED 3 is an estimate and may be subject to future review.

## Annual gross actual salaries (EUR) of teachers aged 25-64, 2016



Statistics Iceland.

## Explanatory notes

Data on salaries is from the Icelandic Survey on Wages, Earnings and Labour Costs that is a sample survey. Means are weighted means according to the survey design. Data on education are census data.

## **Iceland - School heads**

| ISCED levels=> 02: Pre-primary education                    | on (ISCE | D 02); 1: Prima | ry education (I | SCED 1); 24: General lower secondary education (ISCED 24); 34: General r   | upper secondary | education (ISCED 34)                |
|---|----------|-----------------|-----------------|--|-----------------|-------------------------------------|
| Minimum qualification requi                                 | red to   | manage a        | school in       | the reference year   |                 |                                     |
| 02   1   24   34 Teacher certific                           | cate, ac | lditional educa | ation and trai  | ining in management.   |                 |                                     |
| Annual gross statutory salar                                |          | f school he     | ads (EUR)       | ), 2016/17.  |                 |                                     |
| Single or lowest salary range                               | e        |                 |                 |  | % of co         | hool heads paid                     |
| alaries (in EUR)  |          | Minimum         | Maximum         | School characteristics   |                 | his salary range                    |
| 0 25 50 75 100 125  | 02       | 52 482          | 65 168          | 10 to 100 students   |                 | 17 %                                |
|   | 1        | 57 645          | 81 196          | 12 to 200 students   |                 | 28 %                                |
| 24  | 24       | 57 645          | 81 196          | 12 to 200 students   |                 | 28 %                                |
| 34 x 1 000  | 34       | 79 245          | 86 012          | Minimum salary is the base tier of 250 credits.<br>Full time equivalent student: 1 credit.<br>Full time equivalent vocational student: 1.75 credit.<br>Number of students in dormitory: 100-200 credits.<br>Preparatory programme: 100 credits.<br>Administer a programme for disabled students: 50 credits. | ٢               | 17 %                                |
| Annual gross statutory salar<br>Range with the highest mini |          |                 | · · · · ·       | ), 2016/17.<br>s depending on the type of school)  |                 |                                     |
| alaries (in EUR)  |          | Minimum         | Maximum         | School characteristics   |                 | hool heads paid<br>his salary range |
| 0 25 50 75 100 125  | 02       | 79 330          | 84 272          | More than 240 students   | 0               | 1 %                                 |
| 1   | 1        | 79 330          | 116 228         | More than 668 students   | $\bigcirc$      | 4 %                                 |
| 24  | 24       | 79 330          | 116 228         | More than 668 students   |                 | 4 %                                 |
| 34 x 1 000  | 34       | 111 123         | 118 948         | 2 500 or more credits.<br>Full time equivalent student: 1 credit.<br>Full time equivalent vocational student: 1.75 credit.<br>Number of students in dormitory: 100-200 credits.<br>Preparatory programme: 100 credits.<br>Administer a programme for disabled students: 50 credits.                          | ٢               | 7 %                                 |
| Source  |          |                 |                 |  |                 |                                     |
| -   | t betwe  | en Union of S   | School Head     | elandic Association of Local Authorities, June 1. 2014 - May 31. 2<br>s and Association of Local Authorities, June 1. 2015 - March 31. 2<br>public institutions.   |                 |                                     |
| Explanatory notes   |          |                 |                 |  |                 |                                     |
| CED 3: The data concerns about 30                           | schoo    | heads of pub    | olic upper se   | condary schools, which are run directly by the central government  | t.              |                                     |
| Annual gross actual salaries                                | ofso     | hool heads      | s (EUR), 2      | 016  |                 |                                     |
| alaries (in EUR)  |          |                 |                 |  |                 |                                     |
| 0 25 50 75 100 125  |          |                 | Source          | h h h h h  |                 |                                     |
| 2   | 02       | 66 376          | Statistics      | Iceland.   |                 |                                     |
| 1   | 1        | 74 822          |                 | tory notes   |                 |                                     |
|   | 24       | 74 822          |                 | alaries is from the Icelandic Survey on Wages, Earnings and Lab<br>re weighted means according to the survey design.   | our Costs that  | is a sample survey                  |
| 34  | 34       | 104 563         |                 |  |                 |                                     |
| x 1 000   |          |                 |                 |  |                 |                                     |

## Liechtenstein - Teachers

| EUR       of a bit in years       After 10 year   | ISCED levels=> 02 : Pre-primary                  | ed. (ISCED 02); | ; <b>1</b> : Primary ec | d. (ISCED 1); <b>24</b> : Ge | eneral        | lower seconda | ary ed. (ISCED 24) | ; <b>34</b> : General upper secondary e | ed. (ISCED 34)                           |
|--|--|-----------------|-------------------------|------------------------------|---------------|---------------|--------------------|---|--|
| EVR       0  | Annual gross statutory salaries                  | (EUR) of te     | eachers wi              | th the minimu                | ım q          | ualificatio   | on, 2016/17        |   |  |
| 1       2       69       547       a       a       112854       m       a         1       75       859       a       a       12109       m       a         24       82       720       a       a       134/204       m       a         1       75       859       a       a       134/204       m       a         24       82       85       3       a       a       134/204       m       a         1       1000       100       10       10       100 <td>(in EUR)</td> <td>150</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td>Average number of years to reach the top</td>  | (in EUR)   | 150             |                         |                              |               | -             |                    |   | Average number of years to reach the top |
| A set of the s   |  | 02              | 69 547                  | а                            |               | а             | 112 854            | m                                       | а  |
| 24       2730       a       a       134 254       m       a         1000000000000000000000000000000000000  |  | 1               | 75 859                  | а                            |               | а             | 123 109            | m                                       | а  |
| A 1000<br>Inframer qualification to enter the teaching profession in the reference year<br>a bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelor<br>Bachelo |  | 24 82 720       |                         |                              |               |               | 134 254            | m                                       | а  |
| 2       Bachelor       24       Master         Bachelor       34       Master + 60 ECTS (higher Teaching Qualification)         Annual gross statutory salaries (EUR) of teachers with a qualification higher than the minimum       Master + 60 ECTS (higher Teaching Qualification)         Annual gross statutory salaries (EUR) of teachers, 2016/17       After 10 years       After 15 years       At the top of work of the teachers paid within this salary range       Average number of years to reach the top         0       50       100       150       2       a  | x 1 000  | 34              | 89 593                  | а                            |               | а             | 145 408            | m                                       | а  |
| Bachelor       34       Master + 60 ECTS (higher Teaching Qualification)         Annual gross statutory salaries (EUR) of teachers, 2016/7)       Master + 60 ECTS (higher Teaching Qualification)         Mather is held by the largest proportion of teachers, 2016/7)       Master + 60 ECTS (higher Teaching Qualification)         Image: Statutory salaries (EUR) of teachers, 2016/7)       Starting After 10 years After 15 years At the top of within this salary range Veeras to reach the top of experience of  | Minimum qualification to enter the tead          | ching profess   | sion in the re          | eference year                |               |               |                    |   |  |
| Annual gross statutory salaries (EUR) of teachers with a qualification higher than the minimum that is held by the largest proportion of teachers, 2016/17  The salary of experience of  | D2     Bachelor     24     Master                |                 |                         |                              |               |               |                    |   |  |
| that is held by the largest proportion of teachers, 2016/17  | 1 Bachelor                                       |                 |                         |                              | 34            | Master + 6    | 60 ECTS (highe     | r Teaching Qualification)               |  |
| Barlos       0       50       100       150       Starting<br>salary       After 10 years<br>of experience       After 15 years<br>of experience       At the top of<br>the range       % of teachers paid<br>within this salary range       Average number of<br>years to reach the top<br>years to reach the top years to<br>years to reach the top years to<br>the years to reach years to years to<br>the years to reach years to<br>the years to reach the top years to<br>the years to years to<br>t   |  |                 |                         |                              | ion           | higher tha    | in the minim       | um                                      |  |
| 02       a       a       a       a       a       a       a       a         02       a <td>Salaries 0 50 100</td> <td></td> <td>Starting</td> <td>After 10 years</td> <td></td> <td></td> <td></td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td>  | Salaries 0 50 100                                |                 | Starting                | After 10 years               |               |               |                    |   | · · · · · · · · · · · · · · · · · · ·    |
| 1       a       a       a       a       a       a       a         24       89 593       a       a       145 408       m       a         a       a       a       a       a       a       a       a         a       a       a       a       a       a       a       a       a         cst commonly held qualification higher than the minimum       24       Master + 60 ETCS (higher Teaching Qualification)       a       a       a         a       a       a       a       a       a       a       a       a         Authority level determining statutory salaries       34       a       a       a       a       a       a         Solurgsgesetz (BesC) vom 2209/1990, LCBI-Nr: 1991.006.   | 02   | 1               | -                       |                              | ore           | •             |                    | · · ·                                   |  |
| 24       24       89 593       a       a       145 408       m       a         24       34       a       a       a       a       a       a       a         24       34       a       a       a       a       a       a       a       a         24       Master + 60 ETCS (higher Teaching Qualification)       34       a <td>1</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   | 1  |                 |                         |                              |               |               |                    |   |  |
| 34       34       a  | 24   |                 |                         |                              |               |               |                    |   |  |
| Autority level determining statutory salaries         22       24       Master + 60 ETCS (higher Teaching Qualification)         34         Authority level determining statutory salaries         32       34         Authority level determining statutory salaries         O2 [1] 24 [ 34         Central/State government or top level authorities         Source         Soldungsgesetz (BesG) vom 22/09/1990, LGBI-Nr: 1991.006,<br>Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006         Soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198,<br>Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16         Setz vom 26/11/2003 über das Dienstverhältnis der Lehrpersonen (Lehrerdienstgesetz; LdG), LGBI-Nr: 2004.004,<br>Law on Teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/20040040000?version=8         rordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029,<br>Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11         Explanatory notes         e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.  | 34   |                 |                         |                              |               |               |                    |   |  |
| 24       Master + 60 ETCS (higher Teaching Qualification)         34       34    Authority level determining statutory salaries          02   1   24   34       Central/State government or top level authorities    Source Soldungsgesetz (BesG) vom 22/09/1990, LGBI-Nr: 1991.006, Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006 Soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198, Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16 Source Source Source Source Comparison (Lehrerdienstgesetz, LdV), LGBI-Nr: 2004.028, Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004092000?version=16 Source Source Comparison (Lehrerdienstgesetz, LdV), LGBI-Nr: 2004.029, Ordinance on teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=8 Tordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029, Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11 Explanatory notes e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the calaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   |  |                 |                         | а                            |               | а             | а                  | а                                       | а  |
| 34         Authority level determining statutory salaries         02   1   24   34         Central/State government or top level authorities         Source         soldungsgesetz (BesG) vom 22/09/1990, LGBI-Nr: 1991.006,<br>Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006         soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198,<br>Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16         Source         Source         Colspan="2">Central/State government or top level authorities         Source         Colspan="2">Source         Source         Source         Source   | 02   | ier inan ine r  | ninimum                 |                              | 24            | Maatar i (    | SO ETCS (bigha     | r Toophing Qualification)               |  |
| Authority level determining statutory salaries         02   1   24   34       Central/State government or top level authorities         Source       soldungsgesetz (BesG) vom 22/09/1990, LGBI-Nr: 1991.006,<br>Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006         Soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198,<br>Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16         Statz vom 26/11/2003 über das Dienstverhältnis der Lehrpersonen (Lehrerdienstgesetz; LdG), LGBI-Nr: 2004.004,<br>Law on Teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/200409000?version=8         rordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029,<br>Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11         Explanatory notes         e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.  | 1  |                 |                         |                              |               |               |                    |   |  |
| 02   1   24   34       Central/State government or top level authorities         Source       soldungsgesetz (BesG) vom 22/09/1990, LGBI-Nr: 1991.006,<br>Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006         soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198,       Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16         ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/20040000?version=16       seetz vom 26/11/2003 über das Dienstverfaltnis der Lehrpersonen (Lehrerdienstgesetz; LdG), LGBI-Nr: 2004.004,         Law on Teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/2004004000?version=8       rordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029,         Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11       Explanatory notes         e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   |  | hutony color    | ioo                     |                              | 34            |               |                    |   |  |
| Source soldungsgesetz (BesG) vom 22/09/1990, LGBI-Nr: 1991.006, Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006 soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198, Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16 esetz vom 26/11/2003 über das Dienstverhältnis der Lehrpersonen (Lehrerdienstgesetz; LdG), LGBI-Nr: 2004.004, Law on Teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/2004004000?version=8 rordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029, Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11  Explanatory notes e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.  |  |                 |                         | iaa                          |               |               |                    |   |  |
| soldungsgesetz (BesG) vom 22/09/1990, LGBI-Nr: 1991.006,<br>Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006<br>soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198,<br>Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16<br>esetz vom 26/11/2003 über das Dienstverhältnis der Lehrpersonen (Lehrerdienstgesetz; LdG), LGBI-Nr: 2004.004,<br>Law on Teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/2004004000?version=8<br>rordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029,<br>Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11<br>Explanatory notes<br>e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the<br>ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.  |  |                 |                         | les                          |               |               |                    |   |  |
| Law on civil servants salaries, URL: https://www.gesetze.li/konso/1991.006<br>soldungsveordnung (BesV) vom 7/12/2004, LGBI-Nr: 2004.198,<br>Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16<br>sestz vom 26/11/2003 über das Dienstverhältnis der Lehrpersonen (Lehrerdienstgesetz; LdG), LGBI-Nr: 2004.004,<br>Law on Teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/2004004000?version=8<br>roordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029,<br>Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11<br>Explanatory notes<br>e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the<br>ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   |  |                 | 01.000                  |                              |               |               |                    |   |  |
| Ordinance on civil servants salaries, URL: https://www.gesetze.li/konso/pdf/2004198000?version=16<br>esetz vom 26/11/2003 über das Dienstverhältnis der Lehrpersonen (Lehrerdienstgesetz; LdG), LGBI-Nr: 2004.004,<br>Law on Teacher Service Conditions, URL: https://www.gesetze.li/konso/pdf/2004004000?version=8<br>erordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029,<br>Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11<br>Explanatory notes<br>e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the<br>ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   |  |                 |                         | 1991.006                     |               |               |                    |   |  |
| e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   | • • • •  |                 |                         | onco/odf/200/109             | 2000,         | Quarcian=16   |                    |   |  |
| Arordnung vom 6/4/2004 zum Lehrerdienstgesetz (LdV), LGBI-Nr: 2004.029,<br>Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11<br>Explanatory notes<br>e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the<br>ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.  |  | •               | •                       |                              |               |               | Nr: 2004.004,      |   |  |
| Ordinance on teacher service conditions, URL: https://www.gesetze.li/konso/pdf/2004092000?version=11 Explanatory notes e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.  |  |                 |                         |                              | 4000          | ?version=8    |                    |   |  |
| e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   |  |                 |                         |                              | )4092         | 2000?versior  | า=11               |   |  |
| e maximum amount is a theoretical value. Average salaries are all in the lower half of the salary range. Teachers with higher qualifications teach at the lower levels of the ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   |  |                 |                         |                              |               |               |                    |   |  |
| ccalaureate school, where the number of lessons required for a full-time position is higher than at the upper level.   |  |                 | Jaria "                 | in the large 1. 17           | - <b>f</b> (1 |               | Teeska "           |   | al the law strength of the               |
| Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16   |  |                 |                         |                              |               |               |                    | nigher qualifications teach             | at the lower levels of the               |
| Annual gross actual salaries (EUK) of leachers ageu 23-04, 2013/10   | Annual gross satual coloriae /E/                 | IID) of tooo    | hore aged               | 25.64 204544                 | 6             |               |                    |   |  |
|  | Annual gross actual salaries (El<br>Missing data | ok) or teac     | ners aged               | 25-04, 2015/1                | 0             |               |                    |   |  |

## **Liechtenstein - School heads**

| Bachelor and CPD for school management       34       Master (Subject), 60 EC CPD for school manage         Annual gross statutory salaries of school heads (EUR), 2016/17.       Single or lowest salary range         Maries (in EUR)       Minimum       Maximum |  |
|---|--|
| Single or lowest salary range   |  |
| aries (in EUR) Minimum Maximum School characteristics   |  |
|   | % of school heads paid<br>within this salary range |
| 0 50 100 150<br>2 <b>02 a a a</b>   | a  |
| 1 129 059 134 254 Small schools   | 9%   |
| 24         24         136 694         145 408         Medium size schools   | 78 %   |
| x 1 000 34 148 330 157 785 Medium size schools  | 50 %   |
| Annual gross statutory salaries of school heads (EUR), 2016/17.<br>Range with the highest minimum salary (where it varies depending on the type of school)<br>aries (in EUR)<br>0 50 100 150<br>Minimum Maximum School characteristics                              | % of school heads paid<br>within this salary range |
| 2 02 a a a  | а  |
| 1 136 694 145 408 Large schools   | 45 %   |
| 4 24 139 766 145 408 Large schools  | 22 %   |
| x 1 000         34         156 219         169 974         Large schools  | 50 %   |
| Source  |  |

primary schools are integrated in primary schools.

Annual gross actual salaries of school heads (EUR), 2015/16

Missing data

## **Montenegro - Teachers**

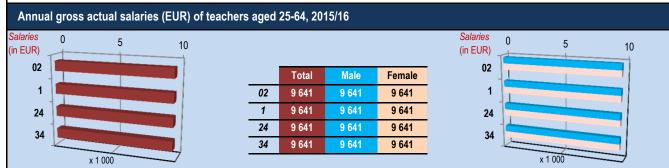
| ISCED lev            | els=> 02 : Pre-primary ed   | d. (ISCED 02 | ); <b>1</b> : Primary ed | . (ISCED 1); <b>24</b> : Ge  | neral lower s  | econdary ed. (ISCED 2 | 4); <b>34</b> : Genera | al upper secondary e | ed. (ISCED 34)                              |  |  |  |  |  |  |  |  |  |
|----------------------|---|--------------|--------------------------|------------------------------|--|-----------------------|------------------------|----------------------|---|--|--|--|--|--|--|--|--|--|
| Annual gross st      | atutory salaries (  | EUR) of t    | teachers wi              | th the minimu                | m qualifi  | cation, 2016/17       |                        |                      |   |  |  |  |  |  |  |  |  |  |
| (in EUR)             |   | 15           | Starting salary          | After 10 years of experience | •  |                       |                        | •                    | Average number of<br>years to reach the top |  |  |  |  |  |  |  |  |  |
| 02                   |   | 02           | 7 193                    | 7 517                        | 8 003  | 9 288                 |                        | 57 %                 | 40  |  |  |  |  |  |  |  |  |  |
|                      |   | 1            | 8 132                    | 8 500                        | perience         of experience         the range         within this salary range         years to reach the top           517         8 003         9 288         57 %         40           500         9 050         10 530         75 %         40           500         9 050         10 530         99 %         40           500         9 050         10 530         99 %         40           500         9 050         10 530         99 %         40 |                       |                        |                      |   |  |  |  |  |  |  |  |  |  |
| 34                   | 24         34         24         8 132         8 500         9 050         10 530         99 %         40           24         8 132         8 500         9 050         10 530         99 %         40 |              |                          |                              |  |                       |                        |                      |   |  |  |  |  |  |  |  |  |  |
| x 1                  | 24         34         24         8 132         8 500         9 050         10 530         99 %         40   |              |                          |                              |  |                       |                        |                      |   |  |  |  |  |  |  |  |  |  |
| Minimum qualificatio | n to enter the teach  | ning profes  | ssion in the re          | eference year                |  |                       |                        |                      |   |  |  |  |  |  |  |  |  |  |
| 02 ISCED 4, induc    | ction (12 months) and   | l profession | al exam                  |                              | 24 ISC   | ED 6, induction (12   | months) and            | professional exa     | m   |  |  |  |  |  |  |  |  |  |
| 1 ISCED 6, induc     | ction (12 months) and   | l profession | al exam                  |                              | 34 ISC   | ED 6, induction (12   | months) and            | professional exa     | m   |  |  |  |  |  |  |  |  |  |
| Authority level d    | letermining statu   | tory sala    | ries                     |                              |  |                       |                        |                      |   |  |  |  |  |  |  |  |  |  |
| 02   1   24   34     | Collective agreemen   | t or other   |                          |                              |  |                       |                        |                      |   |  |  |  |  |  |  |  |  |  |
| Source               |   |              |                          |                              |  |                       |                        |                      |   |  |  |  |  |  |  |  |  |  |

#### Source

Branch Collective Agreement for the Field of Education. Pursuant to Article 150, paragraph 2, item 3 of the Labor Law (Official Gazette of Montenegro, No. 49/08, 59/11, 66/12 and 31/14), representatives of Education Trade Union of Montenegro and the Government of Montenegro concluded Branch Collective Agreement for the Field of Education on 12 February 2016.

#### **Explanatory notes**

A methodology is used which implies a starting coefficient set by the Collective Agreement plus allowances for years' service and holidays. This amount is multiplied by the accounting value of salary coefficient (90 EUR) + fixed amount of 63 which includes 1/12 of vacation allowance and meal allowance.



#### Source

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### Explanatory notes

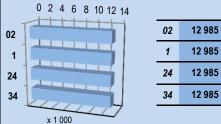
A methodology is used which implies a starting coefficient set by the Collective Agreement plus other allowances (allowance for homeroom teaching, acquired titles, work at several institutions and allowance for accumulated years of service). This amount is multiplied by the accounting value of salary coefficient (EUR 90) + fixed amount of 63 which includes 1/12 of vacation allowance and meal allowance.

## **Montenegro - School heads**

|  |           |                  | (ISCED 1); 24: General lower secondary education (ISCED 24); 34: General  | ral upper secondary education (ISCED 34)        |
|--|-----------|------------------|---|---|
| Minimum qualification require                                  |           | nage a school ir | n the reference year  |   |
| Annual gross statutory salari<br>Single or lowest salary range | es of sch | ool heads (EUF   | 2), 2016/17.  |   |
| Salaries (in EUR)<br>0 2 4 6 8 10 12 14                        | Min       | imum Maximun     | School characteristics  | % of school heads paid within this salary range |
| 02   | 02 9      | 698 12 139       | Fewer than 150 students   | 14 %  |
|  | 19        | 698 12 139       | Fewer than 150 students   | 48 %  |
| 24   | 24 9      | 698 12 139       | Fewer than 150 students   | 48 %  |
| x 1 000  | 34 9      | 698 12 139       | Fewer than 150 students   | 26 %  |
| Annual gross statutory salari<br>Range with the highest minim  |           |                  | ג), 2016/17.<br>es depending on the type of school)   |   |
| Salaries (in EUR)<br>0 2 4 6 8 10 12 14                        | Min       | iimum Maximun    | School characteristics  | % of school heads paid within this salary range |
| 02   | 02 10     | 995 13 793       | More than 1 000 students  | 29 %  |
| 1  | 1 10      | 995 13 793       | More than 1 000 students  | 14 %  |
| 24   | 24 10     | 995 13 793       | More than 1 000 students  | 14 %  |
| x 1 000  | 34 10     | 995 13 793       | More than 1 000 students  | 16 %  |
| Annual gross statutory salari<br>Range concerning the largest  |           |                  | ג), 2016/17.<br>eads (when none of the above)   |   |
| Salaries (in EUR)<br>0 2 4 6 8 10 12 14                        | Min       | imum Maximum     | School characteristics  | % of school heads paid within this salary range |
| 02   | 02 10     | 177 12 756       | Between 501 and 1 000 students  | 33 %  |
| 1  | 1 10      | 177 12 756       | Between 501 and 1 000 students  | 20 %  |
| 34   | 24 10     | 177 12 756       | Between 501 and 1 000 students  | 20 %  |
| ×1 000   | 34 10     | 177 12 756       | Between 501 and 1 000 students  | 42 %  |
| Source   |           |                  |   |   |
| 5  |           |                  | rticle 150, paragraph 2, item 3 of the Labor Law (Official Gazett<br>negro and the Government of Montenegro concluded Branch Co |   |

## Annual gross actual salaries of school heads (EUR), 2015/16





#### Source

Branch Collective Agreement for the Field of Education. Pursuant to Article 150, paragraph 2, item 3 of the Labor Law (Official Gazette of Montenegro, No. 49/08, 59/11, 66/12 and 31/14), representatives of Education Trade Union of Montenegro and the Government of Montenegro concluded Branch Collective Agreement for the Field of Education on February 12, 2016.

#### Explanatory notes

A methodology is used which implies a starting coefficient set by the Collective Agreement plus other allowances (allowance for homeroom teaching, acquired titles, work at several institutions and allowance for accumulated years of service). This amount is multiplied by accounting value of salary coefficient (90 EUR) + fixed amount of 63 which includes 1/12 of vacation allowance and meal allowance.

#### **Norway - Teachers** ISCED levels=> 02 : Pre-primary ed. (ISCED 02); 1 : Primary ed. (ISCED 1); 24 : General lower secondary ed. (ISCED 24); 34 : General upper secondary ed. (ISCED 34) Annual gross statutory salaries (EUR) of teachers with the minimum qualification, 2016/17 Salaries 0 10 20 30 40 50 60 70 Starting After 10 years After 15 years At the top of % of teachers paid Average number of (in EUR) of experience of experience the range within this salary range years to reach the top salary 02 02 40 066 46 725 46 725 47 196 m 16 1 44 580 50 327 52 214 39 % 16 1 50 327 24 44 580 50 327 16 24 50 327 52 214 39 % 34 44 580 50 327 52 214 9 % 16 50 327 34 x 1 000 Minimum qualification to enter the teaching profession in the reference year 02 Bachelor (3 years) 24 Bachelor (4 years) 34 1 Bachelor (4 years) Bachelor (4 years) Annual gross statutory salaries (EUR) of teachers with a qualification higher than the minimum that is held by the largest proportion of teachers, 2016/17 Salarie: After 10 years After 15 years At the top of % of teachers paid 0 10 20 30 40 50 60 70 Starting Average number of (in EUR) of experience salary of experience the range within this salary range years to reach the top 02 02 а а а а а а 1 48 998 53 704 57 671 37 % 16 1 53 704 24 24 48 998 53 704 53 704 57 671 37 % 16 34 34 53 168 58 754 58 754 65 0 26 53 % 16 x 1 000 Most commonly held qualification higher than the minimum 02 24 Bachelor (5 years) Bachelor (5 years) Master (6 years) 1 34 Authority level determining statutory salaries The collective agreement between The Norwegian Association of Local and Regional Authorities (KS) and the 02 | 1 | 24 | 34 teachers unions determines statutory minimum salaries. The local authorities are free to set the wages higher Collective agreement or other than the minimum wages in the collective agreement. Source The collective agreement between The Norwegian Association of Local and Regional Authorities (KS) and the teachers unions. Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16 Salaries Salaries 0 10 20 30 40 50 60 70 0 10 20 30 40 50 60 70 (in EUR) (in EUR) 02 02 Total Male Female 1 02 48 959 47 902 49 046 1 1 55 210 55 236 55 200 24 24 24 55 236 55 210 55 200 34 34 34 60 063 60 258 59 912 x 1 000 x 1 000 Source A database (PAI) owned by The Norwegian Association of Local and Regional Authorities (KS).

#### Explanatory notes

The municipalities submit information on actual wages to KS once a year. The reference date is 1 December each year. The municipalities shall state the salary earned in November and paid in December. The municipalities shall provide information on all of their employees, except employees with a very loose (volatile) employment. KS reviews the data and the municipalities must, if necessary, correct the data.

## **Norway - School heads**

| CED levels=> 02: Pre-primary education | n (ISCE   | D 02); 1: Prima  | ary education (IS  | SCED 1); 24: General lower sec   | con  | ndary education (ISCED 24); 34: General up   | per secondary education (ISCED 34)   |
|--|---|--|--|--|--|--|--|
| nimum qualification require            | ed to   | manage a   | school in t  | he reference year  |  |  |  |
| Bachelor (3 years)                     |   |  |  | 24   | Ľ  | Bachelor (4 years)   |  |
| Bachelor (4 years)                     |   |  |  | 34   | 1  | Bachelor (4 years)   |  |
|  |   | school he  | ads (EUR),   | 2016/17.   |  |  |  |
| ies (in EUR)                           |   | Minimum  | Maximum  | Schoo  | ol   | characteristics  | % of school heads paid within this salary range  |
| 0 20 40 60 80 100                      | 02  | а  | а  |  |  | a  | а  |
|  | 1   | а  | а  |  |  | a  | а  |
|  | 24  | а  | а  |  |  | а  | а  |
| x 1 000                                | 34  | а  | а  |  |  | а  | а  |
| planatory notes                        |   |  |  |  |  |  |  |
| e are no statutory salaries for s      | chool   | heads. The   | e salary is se   | t individually by local au   | uth  | orites.  |  |
| nnual gross actual salaries            | of sc   | hool heads   | s (EUR), 20  | 15/16  |  |  |  |
| ies (in EUR)                           |   |  |  |  |  |  |  |
| 0 20 40 60 80 100                      |   |  | Source   |  |  |  |  |
|  | 02  | 59 644   | A databas  | e (PAI) owned by The Norw  | we   | gian Association of Local and Region   | al Authorities (KS).   |
|  | 1   | 71 487   | Explanate  | ory notes  |  |  |  |
|  | 24  | 71 487   | The munic  | ipalities submit information   |  | • •  |  |
| ×1000                                  | 34  | 82 093   | _  |  |  |  |  |
|  | nimum qualification require<br>Bachelor (3 years)<br>Bachelor (4 years)<br>Innual gross statutory salaringle or lowest salary range<br>ies (in EUR)<br>0 20 40 60 80 100<br>0 20 40 80 80 100<br>0 20 40 80 80 80 80 80 80 80 80 80 80 80 80 80 | nimum qualification required to<br>Bachelor (3 years)<br>Bachelor (4 years)<br>nnual gross statutory salaries of<br>ngle or lowest salary range<br>ies (in EUR)<br>0 20 40 60 80 100<br>02<br>1<br>24<br>34<br>rplanatory notes<br>e are no statutory salaries for school<br>nnual gross actual salaries of sc<br>ies (in EUR)<br>0 20 40 60 80 100<br>02<br>1<br>24<br>34<br>34 | nimum qualification required to manage a<br>Bachelor (3 years)<br>Bachelor (4 years)<br>nnual gross statutory salaries of school he<br>ngle or lowest salary range<br>ies (in EUR)<br>$0 \ 20 \ 40 \ 60 \ 80 \ 100$<br>$02 \ a$<br>$1 \ a$<br>$24 \ a$<br>$24 \ a$<br>$34 \ a$<br>rplanatory notes<br>e are no statutory salaries for school heads. The<br>nnual gross actual salaries of school heads. The<br>nual gross actual salaries of school heads. The gross ac | nimum qualification required to manage a school in f<br>Bachelor (3 years)<br>Bachelor (4 years)<br>nnual gross statutory salaries of school heads (EUR),<br>ngle or lowest salary range<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>0 = 20 = 40 = 60 = 80 = 100<br>1 = 1 = 10<br>24 = 1 = 10<br>34 = 10<br>1 = 11 = 10<br>1 = 1 = 10<br>1 = 10<br>1 = 11<br>1 = 11 | nimum qualification required to manage a school in the reference year<br>Bachelor (3 years) 24<br>Bachelor (4 years) 34<br>nnual gross statutory salaries of school heads (EUR), 2016/17.<br>Ingle or lowest salary range<br>ies (in EUR) $0^2$ a a $100^{-0^2}$ a | nimum qualification required to manage a school in the reference year<br>Bachelor (3 years) 24<br>Bachelor (4 years) 34<br>nonual gross statutory salaries of school heads (EUR), 2016/17.<br>Ingle or lowest salary range<br>les (in EUR) $02$ 40 60 80 100<br>02 a a $11$ a a $124$ a a $124$ a $24$ a $2434$ a $24$ a $2434$ a $24$ a $2434$ a $24$ a $2434$ | Bachelor (3 years)       24       Bachelor (4 years)         Bachelor (4 years)       34       Bachelor (4 years)         annual gross statutory salaries of school heads (EUR), 2016/17.       34       Bachelor (4 years)         annual gross statutory salaries of school heads (EUR), 2016/17.       02       a       a         annual gross statutory salaries of school heads (EUR), 2016/17.       02       a       a         annual gross statutory salaries of school heads (2       a       a       a         annual gross school data and the school |

## Serbia - Teachers

| n EL          |                                       |            | Starting<br>salary | After 10 years<br>of experience |       | er 15 years<br>experience | At the top of the range |              | eachers paid<br>is salary range | Average number of<br>years to reach the top              |
|---------------|---------------------------------------|------------|--------------------|---------------------------------|-------|---------------------------|-------------------------|--------------|---------------------------------|--|
|               |                                       | 02         | 5 314              | 5 534                           |       | 5 643                     | 6 191                   |              | m                               | 40   |
|               | 24                                    | 1          | 6 213              | 6 468                           |       | 6 596                     | 7 234                   |              | 83 %                            | 40   |
|               | 34                                    | 24         | 6 213              | 6 468                           |       | 6 596                     | 7 234                   |              | 83 %                            | 40   |
|               | x 1 000                               | 34         | 6 213              | 6 468                           |       | 6 596                     | 7 234                   |              | 89 %                            | 40   |
| <i>l</i> inir | num qualification to enter the teachi | ng profe:  | ssion in the r     | eference year                   |       |                           |                         |              |                                 |  |
| 02            | Bachelor                              |            |                    |                                 | 24    | Master's                  |                         |              |                                 |  |
| 1             | Master's                              |            |                    |                                 | 34    | Master's                  |                         |              |                                 |  |
| Au            | thority level determining statut      | ory sala   | ries               |                                 |       |                           |                         |              |                                 |  |
| 02            | Central/State government or top level | authoritie | s the salari       |                                 | vance |                           | •                       | •            |                                 | authorities level and data o<br>re are no exact data for |
| 1             | Central/State government or top level | authoritie | s                  |                                 |       |                           |                         |              |                                 |  |
| 24            | Central/State government or top level | authoritie | s                  |                                 |       |                           |                         |              |                                 |  |
| 34            | Central/State government or top level | authoritie | S                  |                                 |       |                           |                         |              |                                 |  |
| So            | ource                                 |            |                    |                                 |       |                           |                         |              |                                 |  |
|               |                                       | omployed   | oc in primony o    | nd secondary se                 | hools | and studen                | t dormitories (in       | line with th | e Labour Law). I                | aw on Foundations of                                     |

Net salaries were derived from the official documments and the part of social security and pension scheme contributions paid by the employees has been added following the generic formula gross = (net-1179)/0.701. The salaries of the teachers with certain years of experience are calculated by acknowleding the salary progression of 0.4 % for each years of service.

Female

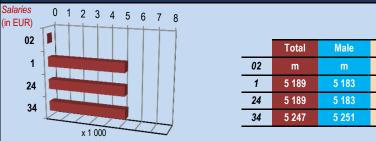
m

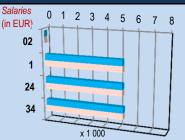
5 195

5 195

5 243

Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16





Source

Databases of the Ministry of Finance Treasury Administration.

#### Explanatory notes

There are no official data on actual teachers' salaries. However, based on the databases from the Ministry of Finance Treasury Administration, it is possible to derive certain estimations for the teachers in primary and lower secondary taken together, and upper secondary schools. Since data on pre-primary teachers are collected on the local level, there are no data for pre-primary teachers.

## Serbia - School heads

| Bachelor and eight years of the                            | eaching e | experience |            | 24 Master's and eight years | of teaching experience                             |
|--|-----------|------------|------------|-----------------------------|--|
| Master's and eight years of te                             | aching e  | xperience  |            | 34 Master's and eight years | of teaching experience                             |
| Annual gross statutory sala<br>Single or lowest salary ran |           | school he  | ads (EUR), | 2016/17.                    |  |
| laries (in EUR)<br>0 2 4 6 8 10                            |           | Minimum    | Maximum    | School characteristics      | % of school heads pair<br>within this salary range |
|  | 02        | 6 547      | 7 254      | а                           | 100 %  |
|  | 1         | 7 663      | 8 485      | а                           | 100 %  |
|  | 24        | 7 663      | 8 485      | а                           | 100 %  |
| x 1 000  | 34        | 7 663      | 8 485      | а                           | 100 %  |

Salaries in the State Bodies and Public Services); special collective agreement for employees in primary and secondary schools, and student dormitories (in line with the Labour Law).

## Explanatory notes

Net salaries and school head allowance were derived from the official documents. The part of social security and pension scheme contributions paid by the employees has been calculated and added to the net salaries.

## Annual gross actual salaries of school heads (EUR), 2015/16

There are no data on school heads' actual salaries.

## The former Yugoslav Republic of Macedonia - Teachers

| in El |  |           | Starting<br>salary | After 10 years<br>of experience |       | er 15 years<br>experience | At the top of the range | teachers paid<br>his salary range | Average number of<br>years to reach the top          |
|-------|--|-----------|--------------------|---------------------------------|-------|---------------------------|-------------------------|-----------------------------------|--|
|       |  | 02        | 5 744              | 6 038                           |       | 6 190                     | 8 568                   | 100 %                             | 40   |
|       | 24   | 1         | 5 907              | 6 209                           |       | 6 366                     | 8 790                   | 100 %                             | 40   |
|       | 34   | 24        | 5 907              | 6 209                           |       | 6 366                     | 8 790                   | 100 %                             | 40   |
|       | x 1 000  | 34        | 6 167              | 6 482                           |       | 6 646                     | 9 191                   | 100 %                             | 40   |
| 1ini  | mum qualification to enter the teaching  | profess   | sion in the r      | eference year                   |       |                           |                         |                                   |  |
| 02    | <ol> <li>ISCED 6, Faculty of Pedagogy</li> <li>ISCED 5 Short cycle (two years) univ<br/>programme in the area of pedagogy</li> </ol> | ersity ed | ucation: stud      | y                               | 24    | additional                | •                       | <br>                              | om respective faculty wi<br>tion period and having   |
| 1     | ISCED 6, Faculty of Pedagogy, complet passed a state exam  | ed proba  | ation period a     | nd having                       | 34    | additional                | •                       | <br>                              | om respective faculty w<br>tion period and having    |
| A     | uthority level determining statutor  | y salar   | ies                |                                 |       |                           |                         |                                   |  |
| 02    | Central/State government or top level authorities  |           |                    |                                 |       |                           |                         |                                   |  |
| 1     | Central/State government or top level authorities  |           | and allow          |                                 | ploye | ees in the prir           | mary education          |                                   | culation of the salaries<br>I in Section 4 of the    |
| 24    | Central/State government or top level authorities  |           | and allow          |                                 | ploye | ees in the prir           | mary education          |                                   | lculation of the salaries<br>I in Section 4 of the   |
| 34    | Central/State government or top level authorities  |           | and allow          |                                 | ploye | ees in the sec            | condary educati         |                                   | culation of the salaries<br>evel in Section 4 of the |
|       |  |           |                    |                                 |       |                           |                         |                                   |  |

Missing data

## The former Yugoslav Republic of Macedonia - School heads

ISCED levels=> 02: Pre-primary education (ISCED 02); 1: Primary education (ISCED 1); 24: General lower secondary education (ISCED 24); 34: General upper secondary education (ISCED 34) Minimum qualification required to manage a school in the reference year Bachelor (ISCED 6), awarded with licence by a competent Bachelor (ISCED 6), awarded with certificate by a competent examination 02 committee established by the Ministry of Labor and Social Policy, 1 | 24 | 34 committee established by the National Examinations Centre, psychological and psychological and integrity tests. integrity tests, five years of working experience, English test (A2). Annual gross statutory salaries of school heads (EUR), 2016/17. Single or lowest salary range % of school heads paid Salaries (in EUR) Minimum School characteristics Maximum within this salary range 0 2 4 6 8 10 12 Public kindergarten or Centre for the Early Development of 8 0 6 3 9 380 100 % 02 Children 02 1 1 7 212 8 654 Up to 16 classes 12 % 24 24 7 212 8 6 5 4 Up to 16 classes 12 % 34 x 1 000 34 7 506 9 0 07 Up to 29 classes 46 % Annual gross statutory salaries of school heads (EUR), 2016/17. Range with the highest minimum salary (where it varies depending on the type of school) % of school heads paid Salaries (in EUR) Minimum Maximum School characteristics within this salary range 0 2 4 6 8 10 12 02 а а а а 02 7 962 More than 36 classes 31 % 1 9 555 1 24 7 962 9 555 More than 36 classes 31 % 24 34 34 9 1 5 2 10 982 More than 50 classes 15 % x 1 000 Annual gross statutory salaries of school heads (EUR), 2016/17. Range concerning the largest proportion of school heads (when none of the above) % of school heads paid Minimum Salaries (in EUR) Maximum School characteristics within this salary range 0 2 4 6 8 10 12 02 а а а а 02 7 721 17-36 classes 58 % 1 9 266 1 24 24 7 721 9 266 17-36 classes 58 % 34 8 331 9 997 30-49 classes 39 % 34 x 1 000 Source Ministry of Education and Science; Law on Primary Education; Law on Secondary Education; Collective agreements. Annual gross actual salaries of school heads (EUR), 2015/16 Missing data

#### **Turkey - Teachers** ISCED levels=> 02: Pre-primary ed. (ISCED 02); 1: Primary ed. (ISCED 1); 24: General lower secondary ed. (ISCED 24); 34: General upper secondary ed. (ISCED 34) Annual gross statutory salaries (EUR) of teachers with the minimum qualification, 2016/17 Salaries 0 5 After 15 years At the top of % of teachers paid Starting After 10 years Average number of 10 15 (in EUR) of experience salary of experience the range within this salary range years to reach the top 02 02 10 206 10 597 11 225 12 958 100 % 25 1 10 206 10 597 11 225 12 958 100 % 25 1 24 10 597 25 24 10 206 11 225 12 958 100 % 34 10 206 10 597 11 225 12 958 100 % 25 34 x 1 000 Minimum qualification to enter the teaching profession in the reference year 02 | 1 | 24 | 34 Bachelor degree in the relevant field, obtained from a faculty of education Authority level determining statutory salaries 02 | 1 | 24 | 34 Central/State government or top level authorities Source National statistics by the Ministry of National Education: http://sgb.meb.gov.tr/www/icerik\_goruntule.php?KNO=270 Annual gross actual salaries (EUR) of teachers aged 25-64, 2015/16 Salaries 0 5 10 (in EUR) 02 Female Total Male 1 02 8 3 1 0 m m 1 8 3 1 0 m m 24 24 8 310 m 34 34 8 3 1 0 m x 1 000 Source

National statistics by the Ministry of National Education: http://sgb.meb.gov.tr/www/icerik\_goruntule.php?KNO=270

### Explanatory notes

To reach the avarage actual salary, we calculated the avarage mean of the salaries paid for teachers with minimum and maximum year of service, which is the major indicator of the salaries in Turkey. There is a minor difference between this groups, which makes this avarage score quite accurate.

# **Turkey - School heads**

| ISCED levels=> 02: Pre-primary education                         | (ISCE               | D 02); 1: Prima                                | ry education (I  | SCED 1); 24: General lower secondary education (ISCED 24); 34: General up                       | per secondary education (ISCED 34) |
|--|---------------------|--|--|---|------------------------------------|
| Minimum qualification require                                    | d to                | manage a                                       | thy of education)<br>ds (EUR), 2016/17.<br>Maximum School characteristics % of school heads paid<br>within this salary range<br>12 958 m<br>12 958 |   |                                    |
| 02   1   24   34 Bachelor (4 year                                | s of st             | udies in a fac                                 | ulty of educa  | tion)   |                                    |
| Annual gross statutory salarie<br>Single or lowest salary range  | es of               | school he                                      | ads (EUR)  | , 2016/17.  |                                    |
| Salaries (in EUR)<br>0 5 10 15                                   |                     | Minimum  | Maximum  | School characteristics  |                                    |
| 0 5 10 15  | 02                  | 10 417   | 12 958   |   | m                                  |
| 1  | 1                   | 10 417   | 12 958   |   | m                                  |
| 24 34  | 24                  | 10 417   | 12 958   |   | m                                  |
| x 1 000  | 34                  | 10 417   |  |   | m                                  |
| Annual gross statutory salarie<br>Range with the highest minim   |                     |  |  |   |                                    |
| Salaries (in EUR)<br>0 5 10 15                                   |                     | Minimum  | Maximum  | School characteristics  |                                    |
| 02   | 02                  | а  | а  |   | а                                  |
| 1  | 1                   | а  | а  |   | а                                  |
| 24 34  | 24                  | а  | а  |   | а                                  |
| x 1 000  | 34                  | 10 473   | 13 038   | School heads of Anatolian Secondary Schools, Science Schools                                    | m                                  |
| Source   | w the               | Presidency of                                  | f Strategy Do  | velopment http://sob.meb.gov.tr/www/icerik_goruptule.pbp2KNO-                                   | 270                                |
| Annual gross actual salaries                                     | -                   | -  |  |   |                                    |
| Salaries (in EUR)<br>0 5 10 15<br>02<br>1<br>24<br>34<br>× 1 000 | 02<br>1<br>24<br>34 | 10 417<br>10 417<br>10 417<br>10 417<br>10 417 | Source<br>National s<br>http://sgb.<br>Explanat<br>To reach a  | tatistics by the Ministry of National Education:<br>meb.gov.tr/www/icerik_goruntule.php?KNO=270 |                                    |

## PART III: DEFINITIONS

| Education levels and programmes | 119 |
|---------------------------------|-----|
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## Education levels and programmes

The Eurydice-OECD joint data collection on teachers' and school heads' salaries and allowances covers pre-primary, primary and secondary education (lower and upper). The definitions used are those set down in the 2011 International Standard Classification of Education (ISCED). At the secondary level, only general programmes are within the scope of the data collection.

## Pre-primary education (ISCED 02)

Programmes at this level are typically designed with a holistic approach to support young children's early cognitive, physical, social and emotional development and to introduce them to organised instruction outside the family context. These programmes must have an intentional education component. Pre-primary education (ISCED level 02) is designed for children aged at least 3 years.

## Primary education (ISCED 1)

Programmes at this level are typically designed to provide students with fundamental skills in reading, writing and mathematics (i.e. literacy and numeracy) and to establish a solid foundation for the learning and understanding of core areas of knowledge in preparation for lower secondary education. They also seek to promote children's personal and social development. Age is typically the only entry requirement at this level. The customary or legal age of entry is usually between 5 and 7 years old. This level typically lasts six years, although its duration can range between four and seven years depending on the country.

## Lower secondary education (ISCED 24)

Programmes at this level are typically designed to build on the learning outcomes from ISCED level 1. Students enter ISCED level 2 typically between ages 10 and 13 (age 12 being the most common). The ISCED designator 24 denotes general lower secondary education.

## Upper secondary education (ISCED 34)

Programmes at this level are typically designed to complete secondary education in preparation for tertiary education or to provide skills relevant to employment, or both. Pupils enter this level typically between ages 14 and 16. The ISCED designator 34 denotes general upper secondary education.

## **Decision-making levels**

### Central/state government or top-level authorities

These refer to all government bodies at the national (state) level that make or participate in different aspects of decision-making. In 'federal' countries or countries with a similar type of government structure, they refer to the first level of territorial authority immediately below the national level.

The highest level of authority with responsibility for education in a given country is usually located at national (state) level. However, for Belgium, Germany, Spain and the United Kingdom, the *Communautés, Länder, Comunidades Autónomas* and devolved administrations respectively are responsible for all or most areas relating to education. Therefore, these administrations are considered as the top-level authority for the areas where they hold the responsibility, while for the ones for which they share the responsibility with the national (state) level, both are considered to be top-level authorities.

### Provincial/regional/sub-regional/inter-municipal authorities or governments

These refer to the first level of territorial authority immediately below the national level in countries that do not have a 'federal' or similar type of governmental structure and to the second level of territorial authority below the national government in countries with a 'federal' or similar type of governmental structure.

### Local government/authorities/municipalities

These refer to the lowest level of territorial authority in a nation. The local authority in terms of education may be the education department within a general-purpose local government or a special-purpose local government body whose sole area of responsibility is education.

## School level authorities

These refer to the decision-making bodies located within the school, which could be: (1) an external school board, which includes residents of the wider community; (2) an internal school board, which could include school heads, teachers, other school staff, parents, and students; and (3) both an external and an internal school board. 'School networks', 'networks of schools', 'didactic circles' and 'groups of schools' or 'school clusters' are considered as school level authorities.

Parents and teachers should be considered as one element of the school level, rather than a separate level. The school level also includes any individual employee (e.g. a teacher) in the school who is allowed to take decisions.

#### More than one authority level

This refers to a combination of two or more of the above mentioned authorities (e.g. central government and local authorities).

### Collective agreements and other

It refers to collective agreements adopted by the relevant stakeholders that determine teachers' and school heads' compensations or any authority that does not fit in the categories above.

## Public and private schools

This data collection focuses on the salaries of teachers and school heads in **public educational institutions**. However, in a few countries, the reported salaries may also apply to government-dependent private schools.

According to the 2016 UOE manual for the data collection on education systems, an education institution is classified as public or private depending on whether it is under the overall control of a public or private body.

## Public institutions

An institution is classified as *public* if it is:

Controlled and managed directly by a public education authority or agency, or

Controlled and managed either by a government agency directly or by a governing body (Council, Committee, etc.), most of whose members are either appointed by a public authority or elected by the public.

## Private institutions

An institution is classified as *private* if:

It is controlled and managed by a non-governmental organisation (e.g. a church, a trade union or a business enterprise, foreign or international agency), or its governing board consists mostly of members not appointed by a public agency.

The terms 'government-dependent' and 'independent' refer only to the degree of a private institution's dependence on funding from government sources; they do not refer to the degree of government direction or regulation. A *government-dependent private institution* is one that either receives at least 50 % of its core funding from government agencies or one whose teaching staff are paid by a government agency – either directly or through government. An *independent private institution* is one that receives less than 50 % of its core funding from government agencies and whose teaching staff are not paid by a government agency.

## **Teachers and school heads**

This data collection covers fully qualified full-time teachers and school heads. Part-time teachers and those that are not yet fully qualified are beyond the scope of the study.

## Full-time fully qualified teacher

Fully qualified teachers are those who have fulfilled all the training requirements for teaching (one or more subjects) and meet all other official requirements (e.g. probation period). Their professional tasks involve the planning, organisation and delivery of group or individual activities for a class of students with respect to the development of their knowledge, skills, and attitudes.

The designation *full-time teacher* is usually based on 'statutory working hours', as opposed to actual total working time or actual teaching time. A teacher employed for at least 90 per cent of the normal or statutory number of hours of work for a full-time employee over a complete school year is considered as a full-time teacher in the context of this survey.

## School head

The term school head refers to any person whose primary or major function is heading a school or a group of schools alone or within an administrative body such as a board or council. The school head is the primary leader responsible for the leadership, management and administration of the school.

Depending on circumstances, school heads may exercise educational responsibilities (which may include teaching tasks but also responsibility for the general functioning of the institution in areas such as the timetable, implementation of the curriculum, decisions about what is to be taught and the materials and methods used). They may also have – to a varying degree – other administrative, staff management and financial responsibilities.

### Statutory salaries

The annual statutory salary is the sum of the gross wages paid to full-time, fully-qualified teachers or school heads according to statutorily defined salary ranges. It includes any additional payments that all teachers or school heads receive and that constitute a regular part of the annual base salary such as the 13th month and holiday-pay (where applicable) or, in the case of school heads, the allowance received by all school heads for managing the school. This gross amount excludes the employers' social security and pension contributions but includes those paid by employees.

## Salary range for teachers

Indicates the amount of salary that full-time, fully-qualified teachers can expect to receive depending on the number of years that they have been in service. Progression in the salary range may also be linked to the fulfilment of certain conditions such as a positive evaluation in the performance review/appraisal process. Salary ranges are statutorily defined either in regulations or agreements between stakeholders. Data for this survey are collected at four points on the salary range:

- starting salary,
- salary after 10 years of experience,
- · salary after 15 years of experience, and
- salary at the top of the range.

The salary range applies to teachers who hold the minimum qualification required to enter the teaching profession in the reference year. In education systems where the largest proportion of teachers holds a higher qualification than the minimum, then the commensurate salary range is used.

### Salary range for school heads

The range of pay received by school heads (working full-time) with the minimum qualification required to manage a school. Salary ranges are statutorily defined either in regulations or agreements between stakeholders. Data is collected for the minimum and maximum points of the salary range applicable to school heads. Progression in the salary range may depend on various criteria, such as experience, performance, nature and number of responsibilities and school characteristics.

The reported salaries of school heads may consist of the statutory teacher salary plus a management allowance, or there may be a distinct statutory salary range for school heads to which, in some cases, a management allowance is added.

In education systems, where salary ranges vary depending on the characteristics of the school (e.g. number of students or classes, geographic location, offer of special programmes or differentiated

teaching), the salary ranges with the lowest and highest minimum salaries are shown. Where there is a different salary range that applies to the largest proportion of school heads, this data is also collected.

## **Actual salaries**

The weighted average gross annual salary actually received by all teachers or school heads within the age range 24-65 at a specific education level, including the statutory salary and other additional payments. This amount excludes the employers' social security and pension contributions but includes those paid by the employees. The additional payments refer to bonuses and allowances which teachers may be awarded on top of their base salary set according to their educational qualifications and experience. The data can be drawn from national administrative registers, statistical databases, representative sample surveys or other representative sources.

## Purchasing power standard (PPS)

The artificial common reference currency unit used in the European Union to express the volume of economic aggregates for the purpose of spatial comparisons in such a way that price level differences between countries are eliminated. Economic volume aggregates in PPS are obtained by dividing their original value in national currency units by the respective Purchasing Power Parity (PPP).

The PPP is a currency conversion rate which converts economic indicators expressed in a national currency into an artificial common currency that equalises the purchasing power of different national currencies.

PPS thus buys the same given volume of goods and services in all countries, whereas different amounts of national currency units are needed to buy this same volume of goods and services in individual countries, depending on the price level.

## Allowances

In the context of this report 'allowances' refer to the various forms of regular or exceptional payments that may be provided in addition to the statutory salary. This report takes into consideration three main categories:

## Additional responsibilities

Activities that might be carried out by teachers/school heads as distinct from those specified in their contract, which can include:

- Managerial activities (e.g. serving as head of department or coordinator of teachers). For school heads, responsibilities for leadership/management/administration, etc. are not regarded as additional responsibilities.
- Teaching more classes or working more hours than required by the full-time contract of employment or in the conditions of service (overtime payments).
- Student counselling after school hour, including student supervision, virtual counselling, career guidance and behavioural support.
- Extra-curricular activities (e.g. sports, homework clubs, out-of school workshops, visits to museums, drama clubs, summer schools).

- Training student teachers and providing support to other teachers.
- Acting as a form tutor or teacher.
- Participation in mentoring programmes and/or supporting new teachers in induction programmes.

## Teachers' qualifications, training and performance

### Further formal qualifications

Further formal qualifications may include any postgraduate qualifications obtained beyond the minimum qualification needed to become a teacher at the specific level of education (e.g. Master's degree, PhD degree, etc.).

## Further CPD qualifications

Formal and non-formal Continuing Professional Development (CPD) activities which may, for example, include subject-based and pedagogical training, using ICT for teaching, developing new teaching materials, etc. In certain cases, these activities may lead to additional qualifications.

## Outstanding performance

Teachers and school heads may be appraised on the quality of their work (teaching or managing) through internal or external evaluation procedures or on the basis of the results obtained by their students in different types of examinations.

## **Teaching conditions**

## Geographical location

Location allowances are often used as incentives to encourage teachers to accept posts in remote or rural areas as well as in socially disadvantaged ones. Also included in this group are the allowances given for working in regions such as capital cities where the cost of living is above average.

### Special educational needs or challenging circumstances

Allowances for teaching students with special education needs integrated within mainstream classes and pupils with learning difficulties, language problems, and those from an immigrant background, etc. In the case of school heads, these activities also include tasks designed to coordinate and support specific groups of students.

## ANNEXES

Annexe 1: Types of allowances most commonly granted to teachers in public schools (ISCED 02, 1, 24 and 34), 2016/17 (Figure 9)

| Question | ced      | BE fr   | BE de   | BEnl    | BG      | CZ       | ×       | D    |          |           |              | EL<br>FS   |              |      |        |         |          |        |         | H       | T                  |         | F         |         | F         | RO      |         | ×       |                    | SE      | UK-ENG | UK-WLS | UK-NIR | UK-SCT | BA      | CH      |         |        | ME                 | NO        | S                  |        | TR        |
|----------|----------|---------|---------|---------|---------|----------|---------|------|----------|-----------|--------------|------------|--------------|------|--------|---------|----------|--------|---------|---------|--------------------|---------|-----------|---------|-----------|---------|---------|---------|--------------------|---------|--------|--------|--------|--------|---------|---------|---------|--------|--------------------|-----------|--------------------|--------|-----------|
|          | S        | 8       |         | 8       | 8       |          |         |      | -        |           |              |            |              |      | _      |         | >        |        | 2       |         | MT                 | z       |           | Ч       |           | æ       |         | SK      | щ                  |         |        |        |        |        | 8       |         | S       |        | 2                  | z         | ц                  | (*)    |           |
| A1<br>A1 | 02       |         | X<br>X  | _       | -       | X        | X<br>X  | x    | X        | _         | _            | X          |              | :    | _      | -       | -        | X<br>X | -       | X<br>X  | X<br>X             | X<br>X  | X<br>X    |         | X<br>X    | _       | X<br>X  | X<br>X  | X                  | X<br>X  | X<br>X | X<br>X | X<br>X |        |         | X<br>X  | X<br>X  | X<br>X | $\left  - \right $ | x         | $\vdash$           | _      | X<br>X    |
| A1       | 24       |         | x       |         | -       | X        | X       | X    | -        |           | +-           | X          |              |      |        | -       | +        | X      | -       | X       | ^<br>X             | x       | ×         |         | ×<br>X    | -       | x       | ×       | ^<br>X             | ^<br>X  | ×<br>X | ×      | ×      | _      |         | x       | x       | x      | $\vdash$           | X         | $\vdash$           |        | X         |
| A1       | 34       |         | х       |         |         | Х        | х       | Х    | X        | X         |              | X          |              | ( :  | X      | _       |          | Х      |         | х       | Х                  | х       | х         |         | х         |         | Х       | Х       | Х                  | Х       | Х      | х      | Х      |        |         | Х       | Х       | х      |                    | х         | х                  |        | х         |
| A 2      | 00       | BF      | _       | BN      |         | <u> </u> | Dł      | ( DE | E        | _         | _            | _          | _            | RH   | _      | · C)    | _        | LT     | LU      | HU      | MT                 | NL      | AT        | PL      | PT        | _       | SI      | SK      | FI                 | SE      | E      | W      | N      | S      | BA      | CH      | IS      | LI     |                    | NO        |                    | (*)    | TR        |
| A2<br>A2 | 1        | X<br>X  | X<br>X  | X<br>X  | X<br>X  | X<br>X   | X       | +    | X        |           | +-           | x x<br>x x | -            | + ·  | X      | -       | X        | -      | X<br>X  | X<br>X  |                    | X<br>X  | X<br>X    | X<br>X  | X<br>X    | X<br>X  | X<br>X  | X<br>X  | x                  | X<br>X  | X<br>X | X<br>X | X<br>X |        | X<br>X  | X<br>X  | X<br>X  |        | X<br>X             | х         | X<br>X             |        | X<br>X    |
| A2       | .24      | X       | X       | X       | X       | X        | X       | +    | X        |           | _            | x x        |              |      | X      | -       | X        | -      | X       | X       |                    | X       | X         | X       | X         | X       | X       | X       | X                  | X       | X      | X      | X      |        | X       | X       | X       |        | X                  | X         | X                  |        | X         |
| A2       | 34       | х       | х       | х       | х       | Х        |         |      | X        |           |              | x x        | _            | _    | X      | _       | X        |        | х       | х       |                    | х       | х         | х       | х         | Х       | Х       | Х       | Х                  | Х       | х      | х      | х      | _      | х       | Х       | Х       |        | Х                  | Х         | Х                  | (1)    | Х         |
| A3       | 02       | BF      | BD      | BN      | BG<br>X | CZ       | Dł<br>X | DE   | E        | _         | E            | E E        | _            | R HI | _      | · C)    | L/       |        | LU      | HU      | MT                 | NL      | AT<br>X   | PL      | PT        | RO      | SI      | SK<br>x | FI                 | SE      | E<br>X | W<br>X | N<br>X | S      | BA      | CH<br>X | IS<br>X | LI     | ME                 | NO        | RS                 | (*)    | TR        |
| A3       | 1        |         | -       |         | x       | x        | X       | ┢    | x        |           | ╀            |            |              | +    | _      | :       | +        | X      | -       | -       |                    | -       | ×         |         |           | -       |         | ×       |                    | х       | ×      | ×      | ×      | _      |         | x       | x       |        | $\vdash$           | Х         | $\vdash$           |        | $\vdash$  |
| A3       | 24       |         |         |         | х       | Х        | х       |      | x        |           | T            | X          |              |      | _      | -       |          | Х      |         |         |                    |         | х         |         |           |         |         | х       |                    | Х       | Х      | х      | Х      |        |         | Х       | Х       |        |                    | х         |                    |        |           |
| A3       | 34       | DE      | 0.5     | DA      | X       | X        | X       |      | X        |           |              | X          | _            | _    | X      | _       |          | X      |         | 1.0.0   | 1.17               |         | X         | Di      | D.T.      | DC      | 0       | X       | -                  | X       | Х      | X      | Х      | 0      | DA      | X       | X       |        |                    | X         |                    | (*)    |           |
| A4       | 02       | BF      | BD      | BN      | BG<br>x | CZ<br>X  | Dł<br>X | DE   | E        | _         | E            | E E        | SF           |      | _      | · C)    | Ľ        |        | LU      | HU      | Mľ                 | NL      | AT        | PL      | PT        | RO      | SI      | SK<br>x | FI                 | SE<br>X | E<br>X | W<br>X | N<br>X | S      | BA      | CH<br>X | IS<br>X | LI     | ME                 | <u>N0</u> | RS                 | (*)    | TR        |
| A4<br>A4 | 1        |         |         |         | X       | X        | X       | +    | X        | _         | +            | +          | )            |      |        | -       | +        | X      |         |         |                    | -       | $\vdash$  |         | $\vdash$  | -       | х       | x       | х                  | ×       | ×      | ×      | x      | _      |         | x       | x       |        | $\mid \mid$        |           | $\square$          |        | $\vdash$  |
| A4       | 24       |         |         |         | х       | х        | Х       |      | X        |           | t            |            | t            | :    | X      | -       |          | Х      |         |         |                    |         |           |         |           |         | х       | х       | х                  | х       | х      | х      | х      |        |         | х       | Х       |        |                    |           |                    |        |           |
| A4       | 34       | DE      | DD      | DN      | X       | X        | X       |      | X        | _         |              |            |              | :    | X      | :       | ( 1 )    | X      |         |         | MAT                | NII     | AT        |         | PT        | DO      | X       | X       | Х                  | X       | Х      | X      | Х      | 0      |         | X       | X       |        |                    |           | DC                 | (*)    | TD        |
| A5       | 02       | BF<br>X | BD<br>X | BN      | BG<br>x | X        | Dł      |      | E        | _         | E            | E E        |              |      | X      |         | X        | X      | LU      | HU      | IVII               | NL      | AT<br>X   | PL      | PI        | RO<br>X | SI      | SK<br>x | FI                 | SE<br>X | E<br>X | W<br>X | N<br>X | S      | BA      | CH<br>X | IS<br>X | LI     | ME                 | NO        | RS                 | (*)    | X         |
| A5       | 1        | X       | X       |         | X       | X        | X       | +    | X        |           | t            | ╈          | )            |      | _      | -       | X        | -      |         |         |                    |         | X         |         |           | X       |         | X       | х                  | X       | X      | X      | X      |        |         | X       | x       |        |                    | Х         |                    |        | X         |
| A5       | 24       | Х       | Х       |         | х       | Х        | Х       |      | X        |           |              |            | )            | ( :  | X      | :       | Х        | Х      |         |         |                    |         | Х         |         |           | х       |         | Х       | Х                  | Х       | Х      | Х      | Х      |        |         | Х       | Х       |        |                    | Х         |                    |        | Х         |
| A5       | 34       | Х       | X       | DN      | X       | X        | X<br>D  |      |          | _         |              |            | )<br>S F     | _    | X      | _       | X<br>(L) | _      |         |         | MAT                | NII     | X         | Ы       | DT        | X       | CL      | X       | EL                 | X       | Х      | X      | X      | 0      | DA      | X<br>CH | X       | 11     | ME                 | X         | DC                 | (*)    | X<br>TR   |
| A6       | 02       | BF      | BD      | DIN     | BG<br>x | CZ       | X       |      | E        | _         | E            | E E        |              | R HI | R IT   | C)      |          | X      | LU      | HU<br>X |                    | NL      | AT<br>X   | PL      | PI        | RO      | SI      | SK<br>x | FI                 | SE<br>X | E      | W      | Ν      | S      | BA<br>X | X       | IS<br>X | LI     | ME<br>X            | NO        | RO                 | ()     | IR        |
| A6       | 1        |         |         |         | X       | x        | X       | ┢    | X        |           | t            | +          | ╈            | :    | ┢      | :       |          | X      |         | X       |                    |         | X         | х       |           |         | х       | X       | х                  | X       |        |        |        |        | X       | X       | Х       | X      | X                  | Х         |                    | х      |           |
| A6       | 24       |         |         |         | х       | Х        | Х       |      | X        | _         |              |            | )            |      |        | :       |          | X      |         | Х       |                    |         | Х         | Х       |           |         | Х       | Х       | Х                  | Х       |        |        |        |        | Х       | Х       | Х       | Х      | Х                  | Х         | Х                  | Х      |           |
| A6       | 34       | DE      | BD      | DN      | XBG     | X<br>CZ  | X       |      |          | _         |              | LE         | S F          | _    |        | :<br>C) |          | LT     | 111     | X<br>HU | MT                 | NI      | X<br>AT   | X<br>PL | PT        | DO      | X<br>SI | X<br>SK | X<br>FI            | X<br>SE | E      | W      | Ν      | S      | X<br>BA | X<br>CH | X       | X      | X<br>ME            | X<br>NO   | X                  | X (*)  | TR        |
| A7       | 02       | DI      | DD      | DIN     | DG      | X        | X       |      | X        |           |              |            | י נ<br>(     |      | _      | _       | X        | -      | LU      | 110     |                    | INL     | X         | X       | X         | NU      | X       | X       |                    | X       | X      | X      | X      | 0      | X       | X       | X       | Х      | X                  | X         | NO                 | ()     |           |
| A7       | 1        |         |         |         |         | Х        | Х       |      | X        |           | t            |            | )            |      | X      | -       | X        | -      |         |         |                    |         | х         | Х       | Х         |         | Х       | х       |                    | Х       | Х      | х      | Х      |        | Х       | Х       | Х       | х      | х                  | Х         |                    | х      |           |
| A7       | 24       |         |         |         |         | х        | Х       |      | X        | _         |              |            | )            |      |        | -       | X        | -      |         |         |                    |         | Х         | Х       | Х         |         | Х       | Х       |                    | Х       | Х      | Х      | Х      |        | Х       | Х       | Х       | Х      | Х                  | $\square$ | Ц                  | X      |           |
| A7       | 34       | BF      | RD      | BN      | BG      | X<br>C7  | X<br>D  |      | X        | _         | F            | LE         | )<br>S F     | _    | X<br>R | _       | X        | LT     | 111     | HU      | MT                 | NL      | X<br>AT   | X<br>PL | X<br>PT   | RO      | X<br>SI | X<br>SK | FI                 | X<br>SE | X<br>E | XW     | X<br>N | S      | X<br>BA | X<br>CH | X       | X      | X                  | X<br>NO   | RS                 | X (*)  | TR        |
| B1       | 02       | Х       | X       | X       | X       |          | X       |      |          | X         | _            | _          |              | :    | _      | :       |          | -      | X       |         | Х                  | X       | //1       |         |           |         | X       | X       |                    |         | X      | X      | Х      | 0      | DIX     | X       | X       | -      | X                  |           | X                  |        | X         |
| B1       | 1        | Х       | Х       | Х       | х       |          | Х       |      |          | X         | )            | x          |              | :    |        | :       |          |        | Х       |         | Х                  | Х       |           |         |           |         | Х       | Х       |                    | Х       | Х      | Х      | Х      |        |         | Х       | Х       |        | х                  | Х         | Х                  |        | Х         |
| B1       | 24       | Х       | X       | Х       | х       |          | Х       | _    | $\vdash$ | X         | _            |            | +            | :    | _      | :       |          | _      | X       |         | Х                  | Х       |           |         |           |         | Х       | Х       |                    | Х       | Х      | Х      | Х      |        |         | Х       | Х       |        | Х                  | Х         | Х                  |        | Х         |
| B1       | 34       | BF      | X<br>BD | X<br>BN | XBG     | C7       | X<br>D  |      | E        | X<br>E IE | _            | _          | SF           | R HI | דו א   | :<br>C) |          | ( I T  | X<br>LU | HU      | X<br>MT            | X<br>NL | AT        | PL      | PT        | RO      | X<br>SI | X<br>SK | FI                 | X<br>SE | X<br>E | XW     | X<br>N | S      | BA      | X<br>CH | X<br>IS |        | X<br>ME            | X<br>NO   | X<br>RS            | (*)    | X<br>TR   |
| B2       | 02       |         |         |         | Х       |          | X       |      |          |           |              | X          | _            | :    |        | :       |          |        | X       |         |                    | Х       |           |         |           |         |         | X       |                    | X       | X      | x      | Х      |        |         | X       | X       |        |                    |           |                    |        | X         |
| B2       | 1        |         |         |         | х       | х        | Х       |      |          |           | T            | X          | _            | :    | _      | :       |          |        | х       |         |                    | х       |           |         |           |         |         | х       |                    | х       | Х      | х      | Х      |        |         | Х       | Х       |        |                    | Х         |                    |        | Х         |
| B2<br>B2 | 24       |         | -       |         | X       | X        | X       | -    | $\vdash$ | -         | +            | X          | _            | :    |        | :       |          | -      | X       | -       |                    | X       |           |         |           | -       |         | X       |                    | X       | X      | X      | X      |        |         | X       | X       |        | $\left  - \right $ | X<br>X    | $\left  - \right $ |        | X         |
| DZ       | 54       | BF      | BD      | BN      | X<br>BG | X<br>CZ  | X<br>D  |      | E        | E         | E            | LE         | S F          | R H  |        | :<br>C) |          |        | X<br>LU | HU      | MT                 | X<br>NL | AT        | PL      | PT        | RO      | SI      | x<br>SK | FI                 | X<br>SE | X      | XW     | X      | S      | BA      | X<br>CH | X<br>IS | LI     | ME                 |           | RS                 | (*)    | X<br>TR   |
| B3       | 02       |         |         |         | х       | Х        | Х       |      | Х        |           | I            |            |              | :    | X      | :       | X        | _      |         |         |                    | х       | Х         | Х       |           |         |         | Х       | Χ                  |         | X      | Х      | Х      |        | Х       | Х       |         |        | Х                  |           | Х                  |        | Х         |
| B3       | 1        |         |         |         | х       | Х        | Х       | -    | X        | _         | $\downarrow$ |            | $\downarrow$ | :    |        |         |          |        |         |         |                    | Х       | Х         | Х       |           |         | Х       | Х       | _                  | Х       | Х      | Х      | Х      |        | Х       | Х       |         |        | Х                  | Х         | Х                  | Х      | Х         |
| B3<br>B3 | 24       |         | -       | -       | X<br>X  | X<br>X   | X<br>X  | +    | X        | _         | +            | +          | +            | :    | _      | _       | X<br>X   |        | -       | -       | $\left  - \right $ | X<br>X  | X<br>X    | X<br>X  | $\vdash$  | -       | X<br>X  | X<br>X  | X<br>X             | X<br>X  | X<br>X | X<br>X | X<br>X |        | X<br>X  | X<br>X  |         |        | X<br>X             | X<br>X    | X<br>X             | X<br>X | X<br>X    |
| 00       | 04       | BF      | BD      | BN      |         |          |         | DE   |          |           | E            | E E        | S F          |      | R 11   |         |          | LT     | LU      | HU      | MT                 | NL      | AT        |         | PT        | RO      |         | SK      |                    | ×<br>SE |        | W      | N      | S      | BA      | CH      | IS      | LI     |                    |           |                    |        |           |
| C1       | 02       |         |         |         | х       |          |         |      | X        |           | T            |            | )            | ( :  |        | :       | Х        |        |         | х       |                    | Х       |           |         |           | х       |         | Х       |                    | Х       | Х      | Х      | Х      |        | Х       | Х       | Х       |        | Х                  |           |                    |        |           |
| C1       | 1        |         |         |         | X       | X        | X       | -    | X        | _         | +            | _          | )            | _    |        | :       |          |        | -       | X       |                    | X       | $\square$ |         | $\square$ | Х       | X       | X       |                    | X       | X      | X      | X      |        | X       | X       | X       |        | Х                  | X         | $\mid \mid$        |        | $\square$ |
| C1<br>C1 | 24<br>34 |         | -       | -       | X<br>X  | X<br>X   | X       | +    | X        |           | +            | +          | )            |      |        | :       |          |        | -       | X<br>X  | $\left  - \right $ | X<br>X  | $\vdash$  |         | $\vdash$  | X<br>X  | X<br>X  | X<br>X  | $\left  - \right $ | X<br>X  | X<br>X | X<br>X | X<br>X | _      | X<br>X  | X<br>X  | X<br>X  |        | X<br>X             | X<br>X    | $\vdash$           | -      | $\vdash$  |
|          |          | BF      | BD      | BN      | BG      |          | Dł      | ( DE | E        |           | E            | E E        | _            |      |        | C)      |          |        | LU      | ĤU      | MT                 | ^<br>NL | AT        | PL      | PT        | RO      | SI      | SK      | FI                 | SE      | Ê      | Ŵ      | N      | S      | BA      | CH      | IS      | L      | ^<br>ME            |           | RS                 | (*)    | TR        |
| C2       | 02       |         |         |         | Х       |          | Х       |      | Γ        |           | _            | x x        | _            |      |        | :       |          |        |         | х       |                    | х       |           | х       |           | х       | х       |         | х                  | х       | х      |        |        | Х      |         | Х       |         |        | Х                  |           |                    |        |           |
|          | 1        |         | 1       |         | Х       | 1        | X       |      |          |           |              | x   x      |              | ( :  |        | :       |          |        |         | Х       |                    | Х       |           | Х       |           | Х       | X       |         | Х                  | Х       | Х      |        |        | Х      | Х       | Х       |         |        | X                  | X         | X                  | Х      |           |
| C2<br>C2 | 24       |         |         |         | х       | <u> </u> | х       | +    | 1        |           | 1.           | x x        | )            | ( :  |        | :       |          |        |         | Х       |                    | х       |           | Х       |           | х       | х       |         | Х                  | Х       | Х      |        |        | Х      | Х       | х       |         |        | х                  | х         | х                  | X      |           |

A1. Participation in school or other management activities in addition to teaching duties

- A2. Overtime payment
- A3. Students counselling
- A4. Engaging in extra-curricular activities
- A5. Special tasks: training student teachers and providing support to other teachers
- A6. Form (class) teacher
- A7. Participation in mentoring programmes and/or supporting new teachers in induction programmes
- B1. Further formal qualifications
- B2. Successful completion of (continuing) professional development activities
- B3. Outstanding performance in teaching
- C1. Teaching students with special educational needs in mainstream classes
- C2. Teaching in a disadvantaged, remote or high cost area

# Annexe 2: Decision-making levels responsible for setting allowances and complementary payments in public schools (ISCED 02, 1, 24 and 34), 2016/17 (Figure 10)

|    | BE fr | BE de | BE nl | BG | CZ | DK | DE | 믭 | ш | Ш | ES | FR | HR | П | СУ | LV | LT | LU | HU | MT | NL | AT | Ы | РТ | RO | SI | SK | Е | SE | UK-ENG | <b>UK-WLS</b> | UK-NIR | UK-SCT | BA | CH | S |   | ME | NO | RS | (*) | TR |
|----|-------|-------|-------|----|----|----|----|---|---|---|----|----|----|---|----|----|----|----|----|----|----|----|---|----|----|----|----|---|----|--------|---------------|--------|--------|----|----|---|---|----|----|----|-----|----|
| A1 | -     | 1     | -     | -  | 5  | 6  | 1  | 4 | 1 | - | 1  | 1  | :  | 6 | :  | -  | 4  | -  | 1  | 6  | 4  | 1  | - | 1  | -  | 1  | 1  | 6 | 4  | 5      | 5             | 5      | -      | -  | 1  | 4 | 1 | -  | 4  | 1  | -   | 1  |
| A2 | 1     | 1     | 1     | 6  | 1  | 6  | -  | 4 | - | 1 | 1  | 1  | :  | 1 | :  | 4  | 4  | 1  | 6  | -  | 4  | 1  | 5 | 1  | 1  | 1  | 4  | 6 | 4  | 5      | 5             | 5      | -      | 6  | 1  | 4 | - | 6  | 6  | 1  | -   | 1  |
| A3 | -     | -     | -     | 6  | 5  | 4  | -  | 4 | - | - | 1  | 1  | :  | 6 | :  | -  | 4  | -  | -  | -  | -  | 1  | - | -  | -  | -  | 4  | - | 4  | 5      | 5             | 5      | -      | -  | 1  | 4 | - | -  | 6  | -  | -   | -  |
| A4 | -     | -     | -     | 1  | 5  | 4  | -  | 4 | - | - | -  | 1  | :  | 6 | :  | -  | 4  | -  | -  |    | -  | -  | - | -  | -  | 1  | 4  | 6 | 4  | 5      | 5             | 5      | -      | -  | 1  | 4 | - | -  | -  | -  | -   | -  |
| A5 | 1     | 1     | -     | 1  | 5  | 4  | -  | 4 | - | - | -  | 1  | :  | 6 | :  | 4  | 4  | -  | -  | -  | -  | 1  | - | -  | 1  | -  | 1  | 6 | 4  | 5      | 5             | 5      | -      | -  | 1  | 4 | - | -  | 4  | -  | -   | 1  |
| A6 | -     | -     | -     | 1  | 5  | 4  | -  | 4 | - | - | -  | 1  | :  | - | :  | -  | 4  | -  | 1  |    | -  | 1  | 5 | -  | -  | 1  | 1  | 6 | 4  | -      | -             | -      | -      | 6  | 1  | 4 | 1 | 6  | 6  | 1  | 6   | -  |
| A7 | -     | -     | -     | -  | 5  | 4  | -  | 4 | - | - | -  | 1  | :  | 6 | :  | 4  | 4  | -  | -  | -  | -  | 1  | 5 | 1  | -  | 1  | 1  | - | 4  | 5      | 5             | 5      | -      | 6  | 1  | 4 | 1 | 6  | 4  | -  | 1   | -  |

A) Allowances related to teachers' additional tasks and responsibilities and overtime payment

1 Central/state government or top-level authorities

2 Provincial/regional authorities or sub-regional/inter-municipal authorities

3 Local authorities

Source: Eurydice.

A1. Participation in school or other management activities in addition to teaching duties

A2. Overtime payment

A3. Student counselling

- A4. Engaging in extra-curricular activities
- A5. Special tasks: training student teachers and providing support to other teachers

A6. Form (class) teacher

A7. Participation in mentoring programmes and/or supporting new teachers in induction programmes

(\*) = the former Yugoslav Republic of Macedonia

- School principal/head teacher/school board
- 5 More than one authority level
- 6 Collective agreement

4

|    |       |       |       |    |    |    |    | - , . |   |    |    |    |    |   |    |    |    |    |    | -  |    |    |    |    | -, |    |    | 9 - |    | 1      |               |        |        |    |    |    |   |    |    |    |     |    |
|----|-------|-------|-------|----|----|----|----|-------|---|----|----|----|----|---|----|----|----|----|----|----|----|----|----|----|----|----|----|-----|----|--------|---------------|--------|--------|----|----|----|---|----|----|----|-----|----|
|    | BE fr | BE de | BE nl | BG | CZ | DK | DE | Ш     | Е | EL | ES | FR | HR | Π | СҮ | LV | LT | LU | HU | MT | NL | AT | PL | PT | RO | SI | SK | FI  | SE | UK-ENG | <b>UK-WLS</b> | UK-NIR | UK-SCT | BA | СН | IS | П | ME | NO | RS | (*) | TR |
| B1 | 1     | 1     | 1     | 6  | -  | 4  | -  | -     | 1 | 1  | -  | -  | :  | - | :  | -  | -  | 1  | -  | 6  | 4  | -  | -  | -  | -  | 6  | 4  | -   | 5  | 5      | 5             | 5      | -      | -  | 1  | 6  | - | 6  | 6  | 1  | -   | 1  |
| B2 | -     | -     | -     | 6  | 5  | 4  | -  | -     | - | -  | 1  | -  | :  | - | :  | -  | -  | 1  | -  | -  | 4  | -  | -  | -  | -  | -  | 1  | -   | 4  | 5      | 5             | 5      | -      | -  | 1  | 6  | - | -  | 3  | -  | -   | 1  |
| B3 | -     | -     | -     | 1  | 5  | 4  | -  | 4     | - | -  | -  | -  | :  | 4 | :  | 4  | -  | I  | -  | -  | 4  | 1  | 5  | -  | -  | 1  | 4  | 6   | 5  | 5      | 5             | 5      | -      | 6  | 1  | -  | - | 6  | 3  | 4  | 1   | 1  |

## B) Allowances related to teachers' gualifications, training and performance

- 2 Provincial/regional authorities or sub-regional/Inter-municipal authorities
- 3 Local authorities

(\*) = the former Yugoslav Republic of Macedonia

School principal/head teacher/school board 4

School principal/head teacher/school board

- 5 More than one authority level
- 6 Collective agreement

- B1. Further formal qualifications
- B2. Successful completion of (continuing) professional development activities
- B3. Outstanding performance in teaching

Source: Eurydice.

### C) Allowances related to teaching in special circumstances

|    | BE fr | BE de | BE nl | BG | CZ | DK  | DE | E | Е | ЕL | ES | FR | HR | Π | СҮ  | LV | LT | LU | HU | MT | NL | AT | PL | PT | RO | SI | SK  | FI  | SE   | UK-ENG | <b>UK-WLS</b> | UK-NIR | UK-SCT | BA  | CH | IS  | П    | ME   | NO   | RS  | (*) | TR  |
|----|-------|-------|-------|----|----|---|----|---|---|----|----|----|----|---|-----|----|----|----|----|----|----|----|----|----|----|----|-----|-----|------|--------|---------------|--------|--------|-----|----|-----|------|------|------|-----|-----|-----|
| C1 | -     | -     | -     | 6  | 5  | 6   | -  | 1 | - | -  | -  | 1  |    | 1 | ••• | 1  | 1  | -  | 1  | -  | 4  | -  | -  | -  | 1  | 1  | 1   | -   | 4    | 5      | 5             | 5      | -      | 6   | 1  | 4   | -    | 6    | 3    | -   | -   | -   |
| C2 | 1     | -     | -     | 6  | -  | 6   | -  | - | - | 1  | 1  | 1  | :  | - | :   | -  | 1  | I  | 1  | -  | 4  | 1  | 1  | 1  | 1  | 6  | -   | 6   | 3    | 1      | 1             | -      | 6      | 6   | 1  | -   | I    | 6    | 3    | 1   | 6   | -   |
|    |       |       |       |    |    | (*) = the former Yugoslav Republic of Macedonia |    |   |   |    |    |    |    |   |     |    |    |    |    |    |    |    |    |    |    | (* | ) = | the | e fo | rme    | er `          | Yug    | jos    | lav | Re | epu | blic | c of | F Ma | ace | edo | nia |

Central/state government or top-level authorities 1

Provincial/regional authorities or sub-regional/Inter-municipal authorities 2

3 Local authorities

More than one authority level 5 Collective agreement

4

- 6
- C1. Teaching students with special educational needs in mainstream classes

C2. Teaching in a disadvantaged, remote or high cost area

Source: Eurydice.

<sup>1</sup> Central/state government or top-level authorities

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## Teachers' and School Heads' Salaries and Allowances in Europe – 2016/17

The report, which covers 41 education systems, provides a comparative overview on statutory minimum and maximum salaries and allowances for teachers and school heads in pre-primary, primary and secondary public schools. The impact of school size on head teachers' salaries is also examined. The analysis is combined with national sheets illustrating the data collected jointly by the Eurydice and the OECD/NESLI networks.

The study's main findings highlight *inter alia* an increase in teacher's pay by at least 3 % in 18 education systems. However, real salaries (i.e. discounting inflation) of beginning teachers are lower in nine European countries than in 2009/10 i.e. the years following the financial crisis. It should be noted that differences between countries concern not only the level of basic salaries but also the number of years' service necessary to achieve the maximum, which can go from 6 to 42 years depending on the country.

The Eurydice network's task is to understand and explain how Europe's different education systems are organised and how they work. The network provides descriptions of national education systems, comparative studies devoted to specific topics, indicators and statistics. All Eurydice publications are available free of charge on the Eurydice website or in print upon request. Through its work, Eurydice aims to promote understanding, cooperation, trust and mobility at European and international levels. The network consists of national units located in European countries and is coordinated by the EU Education, Audiovisual and Culture Executive Agency. For more information about Eurydice, see <a href="http://ec.europa.eu/eurydice">http://ec.europa.eu/eurydice</a>.

